Jensen v. Department of Human Services, No. 09-cv-1775 (D. Minn.)

Comprehensive Plan of Action¹

DEFENDANTS' THIRD COMPLIANCE UPDATE REPORT

Bi-monthly Data Covering May 1 through June 30, 2014

Filing Date: July 15, 2014

Filed with the Court and submitted to David Ferleger, Court Monitor

¹ See Order of March 12, 2014 (Dkt. 284); Order of August 28, 2013 (Dkt. 224).

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- 1. Defendants' Compliance Update Reports will be submitted every two months. Each report will include two months of data.
- 2. The information in the Reports shall be accurate, complete, timely and verifiable.
- 3. Each report shall include the following elements:
- Evaluation Criteria and Actions. Verbatim from the CPA.
- Deadline. The deadline for compliance with each Evaluation Criterion, and for achievement of each Action.
- **Person Responsible.** The state official/staff who is specifically responsible for implementation of the listed item. The individual is also responsible for the accuracy and completeness of the associated information in the report, and of the submitted documentation for verification. The Jensen Implementation Team is additionally accountable for the accuracy and completeness of the associated information in the report, and of the submitted documentation for verification.
- State of Compliance; Verification Documentation.

"State of Compliance" describes the progress achieved during the report period, and the current situation regarding compliance. Information on requested and/or approved deadline revisions will appear here.

"Verification Documentation" designates the documentation material (and copies where possible) which supports and demonstrates the status of compliance. The documentation shall be filed in a separate volume of "exhibits" with each status report. Where an exhibit includes client names, the exhibit may be filed under seal.

• Obstacles and Next Steps. A description of any obstacles encountered which may impede or delay timely compliance, followed by summary of the next steps to be taken to advance timely compliance. Any grounds for any requested modification of deadlines or actions will appear here.²

² The report may not be utilized to request modifications of the CPA.

- Status. A statement of Defendants (a) ASSETION OF the Ost 27 ላይ- DWFe Bent as D'oomplette 3.2% r ਜileon ባን / ይኒቴ / ጊዛን ተዋቂ ወደው ያለው የመተመደመ completed status, the Status column will be marked "Maintaining completion achieved [date]."
- 4. The Second Compliance Update Report shall be filed on or before May 11, 2014 and shall address the substantive requirements of the Comprehensive Plan of Action.³ The Second Compliance Update Report shall include data covering March 1 to April 30, 2014. Thereafter, each bi-monthly report shall be filed on or before the 15th of the month the report is due, and shall include the data for the preceding two calendar months.
- 5. "The CPA includes Evaluation Criteria (EC) and accompanying Actions. The ECs set forth the outcomes to be achieved and are enforceable. The Actions under the ECs are not enforceable requirements. Compliance with an EC will be deemed to have been achieved if the EC's Actions are taken. However, the Department of Human Services may undertake alternate actions to achieve satisfaction of the EC. The Actions may be modified pursuant to the modification process set forth in the Order of August 28, 2013. ECs are indicated by whole Arabic numbers (e.g., 1, 2) and, in the original, by blue shading. Actions are indicated by Arabic numbers with consecutive decimals (e.g., 1.1, 1.2, 1.3, 2.1, 2.2, 2.3)." CPA.
- 6. To permit the reader of any report to determine the history of compliance reporting for each item, each report shall be a rolling report. The prior entries for Status of Compliance, Verification Documentation, and Obstacles and Next Steps shall be repeated (with a bold heading showing the report date).⁵
- 7. The report may not be utilized to request modifications to the CPA. The separate modification request procedure shall be used for that purpose.

The 1st Update will already have been filed pursuant to the Order of March 12, 2014.

⁴ To the extent that March 1 through 12 data does not exist, Defendants shall so note.

⁵ This method mirrors the DHS reporting approach in the four bi-monthly reports filed during 2012-2013.

4/11/2014

- 1. This is the first Compliance Update Report for the March 12, 2014, Comprehensive Plan of Action. As directed by the Court Monitor, the only columns with data entered are the Evaluation Criteria and Actions column, the Person(s) Responsible column, and the Deadline column. Future Compliance Reports will include data in other columns as appropriate.
- 2. The Evaluation Criteria (EC) deadlines reflect the latest deadline of all actions under that Evaluation Criteria. Some actions under the EC might have an earlier deadline than the EC and are so noted.
- 3. Some of the ECs and actions in this CPA have been completed prior to the Court Order for the final CPA, therefore they have a deadline date that precedes the date of the March 12, 2014 Amended Court Order for the final CPA.
- 4. Terminology disclaimer: The terminology used to describe people with disabilities has changed over time. The Minnesota Department of Human Services ("Department") supports the use of "People First" language. Although outmoded and offensive terms might be found within this report or its exhibits, the Department does not endorse these terms.
- 5. The Exhibits for this report are numbered sequentially.

5/11/2014

- 1. This is the second Compliance Update Report for the March 12, 2014, Comprehensive Plan of Action. As directed, information has been included in additional fields within the "State of Compliance; Documentation for Verification", "Obstacles and Next Steps", and "Status" columns.
- 2. As with the First Compliance Update Report, the Exhibits for this report are numbered sequentially following the numbering of the Exhibits for that First Report.
- 3. The Department received feedback to the draft of this Second Compliance Update Report from the Court Monitor, the Minnesota Office of Ombudsman For Mental Health and Developmental Disabilities, and the Minnesota Governor's Council on Developmental Disabilities. The Department appreciates and was able to address some but not all of this feedback, including suggestions for more detail and documentation on progress made. The Department intends to incorporate additional detail and documentation in its Third Compliance Update Report.

7/15/2014

1. This is the third Compliance Update Report for the March 12, 2014, Comprehensive Plan of Action. As directed in the instructions provided by the Court Monitor above, for those items that had a "completed" status in the second Compliance Update Report, the Status Column is marked "Maintaining completion achieved [date]."

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COMPREHENSIVE PLAN OF ACTION

INTRODUCTION

On December 5, 2011, the United States District Court for the District of Minnesota adopted the Settlement Agreement in this class action. The settlement was intended to bring significant improvements to the care and treatment of individuals with developmental and other disabilities in the State of Minnesota. This Comprehensive Plan of Action (CPA) is established pursuant to the Court's Order of August 28, 2013, and with the agreement of the parties.

Part I of the CPA covers elements of the Settlement Agreement and the closure and replacement of the MSHS-Cambridge facility with community services. Part II covers the Rule 40 modernization plan. Part III is the *Olmstead* Plan, which is being finalized pursuant to the Court's orders.

MANAGEMENT

The Department of Human Services will establish a Jensen Implementation Team ("Team") comprised of at least four full-time professional staff, with clerical assistance, which will be responsible for management and coordination of this Part I and also Part II of this Plan. The Team will have a designated leader skilled in leadership in the field of developmental disabilities, and will have sufficient resources to fulfill its responsibilities. At least two additional professional staff will be responsible for the Department of Human Services elements of the *Olmstead* Plan.

The Jensen Implementation Team is responsible for bi-monthly updates to the Court and Court Monitor, and for promptly providing all information requested by the Court Monitor. The bi-monthly updates will be provided ten days in advance in draft to the Court Monitor, Plaintiffs' Class Counsel, the Ombudsman for Mental Health and Developmental Disabilities, and the Executive Director of the Minnesota Governor's Council on Developmental Disabilities.

STRUCTURE

The CPA includes Evaluation Criteria (EC) and accompanying Actions. The ECs set forth the outcomes to be achieved and are enforceable. The Actions under the ECs are not enforceable requirements. Compliance with an EC will be deemed to have been achieved if the EC's Actions are taken. However, the Department of Human Services may undertake alternate actions to achieve satisfaction of the EC. The Actions may be modified pursuant to the modification process set forth in the Order of August 28, 2013.

ECs are indicated by whole Arabic numbers (e.g., 1, 2) and, in the original, by blue shading. Actions are indicated by Arabic numbers with consecutive decimals (e.g., 1.1, 1.2, 1.3, 2.1, 2.2, 2.3).

CASE 0:09-cv-01775-DWF-BR**DEFINATIONS**328 Filed 07/15/14 Page 8 of 373

For the purposes of this Comprehensive Plan of Action, "Facility" and "Facilities" means MSHS-Cambridge, the MSOCS East Central home established under the Settlement Agreement, and the treatment homes established (or to be established) under this Comprehensive Plan of Action. The provisions of this Comprehensive Plan of Action regarding the fact and process for closure of MSHS-Cambridge and the list of discharges refer to the facility at 1425 East Rum River Drive South, Cambridge, MN 55008, and not to the MSOCS East Central home in the town of Cambridge, MN.

The Settlement Agreement states that its provisions under "System Wide Improvements" on "long term monitoring, crisis management and training represent the Department's goals and objectives; they do not constitute requirements." §X.A. For the purposes of this Comprehensive Plan of Action, the related Evaluation Criteria are to be understood as, and to be subject to, a "best efforts" standard. These are: EC 68 and 69 (long term monitoring); 70, 71 and 72 (crisis management); 73, 74 and 75 (training).

The Settlement Agreement Definitions (§III. Definitions) apply, except to the extent of the meaning of "Facility" under this Comprehensive Plan of Action, and that the "scope of DHS obligations" to individuals with developmental disabilities under the System Wide Improvements (§X) is not limited to residents of the Facility.

APPLICABILITY

This Comprehensive Plan of Action applies to the Defendant Department of Human Services, an agency of the State of Minnesota and, with regard to the Olmstead Plan, to the State of Minnesota. Consistent with its obligations under the Settlement Agreement, applicable law, and the federal court orders in this case, the Department of Human Services shall utilize best efforts to require counties and providers to comply with the Comprehensive Plan of Action through all necessary means within the Department of Human Services' authority, including but not limited to incentives, rule, regulation, contract, rate-setting, and withholding of funds.

Evaluation Criteria and Actions	Person(s)	Deadline	State of Compliance;	Obstacles and Next	
	Responsible		Documentation for Verification	Steps	Status
	Settlement A	Agreement	Section IV. METO CLOSURE		•
1. The Facilities will comply with Olmstead v.	Director of MSHS-	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
L.C. The Facilities are and will remain licensed	Cambridge and				Update
to serve people with developmental	MN Life Bridge		The facility is in the process of complying	Obstacles:	
disabilities. The Facility will eliminate	(Steve Jensen)		with Olmstead v. L.C. The Narrative	Additional staff time and	Incomplete
unnecessary segregation of individuals with			section of this Compliance Update	training are likely needed to	
developmental disabilities. People will be			Report includes details on the status of	support the pace of change.	
served in the most intregated setting to which			compliance.		
they do not object. Each individual's program				Next Steps:	
will include multiple opportunities on an			The Facility is eliminating unnecessary	 Identify specific resource 	
ongoing basis to engage with: (1) citizens in			segregation of individuals with	needs, including the likely	
the community, (2) regular community			developmental disabilities. There has	need for additional staff	
settings, (3) participating in valued activities			been progress in refining and updating	time and training, and make	
(4) as members of the community. These			the processes and templates for	a plan to address these	
community activities will be highly			transitioning clients out of MSHS-	resource needs.	
individualized, drawn from the person-			Cambridge. An example of a completed	- Continue to work with DSD	
centered planning processes, and developed			Transition Plan of an individual who has	and refine the Transition	
alongside the individual.			transitioned out of MSHS-C and a sample	Plan template if needed,	
			work-in-progress Transition Plan of an	and continue refining	
			individual who has not yet transitioned	portfolios and transition	
			out of MSHS-C illustrate the changes can	plans of people who are still	
			be found in Exhibit 8.	at MSHS-C.	
			(Exhibit 8 Sample Positive Support	 Continue to develop 	
			Transition Plan)	individualized community	
				activities.	
				 Maintain licensure. 	

Evaluation Criteria and Actions CASE (Person(37 75-DW	Desidi ineDo	Stateno 6 Confidence 15/14 Page	Obstacles and Next	
	Responsible		Documentation for Verification		Status
			A Portfolio is created for each client, containing their PCP, transition plan, and other relevant information. (Exhibit 9 Sample Portfolio Documents) All facilities are currently licensed. (Exhibit 10 MSHS-Cambridge DHS and MDH licenses) (Exhibit 11 MN Life Bridge homes DHS licenses)		
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			MSHS-Cambridge has remained licensed to serve people with developmental disabilities. 5/5 individuals at MSHS-C, 1/2 at Stratton Lake, and 2/3 at East Central MSOCS have had individualized and multiple opportunities on an ongoing basis to engage with: (1) citizens in the community, (2) regular community settings, (3) participating in valued activities and (4) as members of the community that were drawn from their person-centered planning processes and	Next Steps: Continue to maintain licensure. Continue to ensure compliance with this EC.	Incomplete

Evaluation Criteria and Actions CASE 0	ውድrsውብ(ኔ) 775-DW Responsible	Stateno 6 Complean Ce 15/14 Page Documentation for Verification	Status
		1/2 individuals at Stratton Lake and 1/3 individuals at East Central MSOCS were admitted on June 30, 2014; they will have individualized and multiple opportunities on an ongoing basis to engage with the community. Portfolios and transition plans of individuals who were at MSHS-C during this reporting period continued to be refined and enriched as the individual went through the transition process. Individualized community activities were built into their plans.	
		5/5 individuals at MSHS-C and 1/1 individual at Stratton Lake directed the creation of their transition plan and create and provide training to their future community staff.	

	Responsible	Stateno & Completed nCe 15/14 Page Documentation for Verification		Status
1.1 Each individual's planning processes will specifically address integration within the	Director of MSHS- Cambridge and	•	5/11/2014 Update	5/11/2014 Update
ollowing life areas: (1) home; (2) work; (3) ransportation; (4) lifelong learning and ducation; (5) healthcare and healthy living; nd (6) community and civic engagement.	_	reviewed and revised as necessary to address integration within the six life areas. (Exhibit 9 Sample Portfolio Documents)	Next Steps: Continue to update and implement individuals' plans and opportunities, addressing integration within the six life areas.	Incomplete
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		5/5 individuals at MSHS-C and 1/2	Next Steps:	•
			continuity in including items	Incomplete

Evaluation Criteria and Actions CASE 0	P2 ศร ซาป์(ร) 775-DW Responsible	Dealline Do	Statenos Completince 15/14 Page Documentation for Verification		Status
1.2 Cambridge and successor facilities apply strong efforts to individualize and personalize the interior setting of the home. This includes exerting maximal feasible efforts to assist individuals to personalize and individualize their bedrooms and common areas, to make each common area aesthetically pleasing, and to actively support individuals to bring, care for, acquire, and display personal possessions, photographs and important personal items. Consistent with person-centered plans, this may include the program purchasing such items which will build towards transition to a new place to live.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	8/31/2014	Efforts are focused on making sure that individuals have opportunities to personalize their homes. Some examples: They have a choice of mattress size (single or full) and bedding for their bedrooms. They can choose the paint color, and what if any decorations, pictures, photos, etc. are placed in rooms. One resident's choice is to sleep in a tent. He was not comfortable with the first tent purchased for him, but he likes the second one. (Exhibit 13 Photos of individual choices for personalizing their bedroom)	5/11/2014 Update Next Steps: Continue to apply strong efforts to individualize and personalize the interior setting of the homes.	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	ው≙rsውብ(ኔ) 75-DW Responsible	Stateno 6 Completince 15/14 Page Documentation for Verification	Steps	Status
		7/15/2014 Update Since August 1 2013 - 13/13 people have been provided the opportunity to be involved in decorating their rooms. 13/13 people have made individual choices as to items or decorations in their rooms. 10/13 have chosen to have their rooms painted. As individuals have prepared for transition, they visit homes and get to select where they will move to. For example, one of the individuals would like to have a workroom, so that is something he has looked for when he	7/15/2014 Update Next Steps: Continue to apply strong efforts to individualize and personalize the interior setting of the homes, to allow individuals to make their choices, and to support those choices.	7/15/2014 Update Incomplete
2. Facilities utilize person-centered planning principles and positive behavioral supports consistent with applicable best practices including, but not limited to the Association of Positive Behavior Supports, Standards of Practice for Positive Behavior Supports.	MN Life Bridge Clinical Director (Tim Moore)	centered planning (PCP) process and positive behavioral supports and transitions planning.	5/11/2014 Update Next steps: Complete reviews of existing documents and processes to ensure they are in compliance this Plan.	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	ው ያተናው በ(ኔ) 775-DW Responsible	Stateno820mpleance15/14 Page Documentation for Verification		Status
		7/15/2014 Update Person-centered planning documents and the transition plan document have been reviewed and are consistent with applicable best practices and in compliance with this plan. Exhibit 73 Template - PCD Picture of A Life and action planning	7/15/2014 Update Next Steps: Complete review of positive behavior support plan content in the context of required Positive Support Transition Plan format to ensure consistency with best practice and compliance with this plan.	7/15/2014 Update Incomplete
2.1 Each individual will be involved to the greatest extent possible in the development of a person-centered profile centering on learning from the person and those who know the person best about their history, preferences, life experiences, interests, talents, and capacities among other areas within 30 days of admission. This profile will be updated and revised as more is learned over time on at least a monthly basis. A revised person-centered profile format will be developed from the current personcentered description to include the above areas and to include a method to note when revisions and additions are made, by whom, and in what venue (e.g., a person-centered meeting of the support team, interview, an individual update by a staff member, a phone call).	MN Life Bridge Clinical Director (Tim Moore)	Clients at MSHS-C are involved in the development of their PCP to the greatest extent possible. Clients at MSHS-C have a monthly meeting of their interdisciplinary team (IDT) and a bimonthly meeting of the person and their staff. These are opportunities to further update and revise the PCP. The facility is in the process of updating documents to meet this requirement. A "Picture of a Life" depicting person centered planning is included for a current resident at MSHS-Cambridge. (Exhibit 14 Picture of Life for a current MSHS-C resident)	5/11/2014 Update Next steps: Complete reviews of existing documents and processes to ensure they are in compliance with this Plan.	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	Թ ֎ոշտո():) 75-DW Responsible	Stateno826 mpleance 15/14 Page Documentation for Verification		Status
		7/15/2014 Update 7/7 individuals (at MSHS-C and Stratton Lake) were involved in the development of their PCPs. 7/7 PCPs were updated monthly. Person-centered planning documents have been updated to reflect current best practices and compliance with this plan. (Exhibit 73 Template - PCD Picture of A Life and action planning) (Exhibit 74 Template - PCP Format and Profile)	7/15/2014 Update Next Steps: Implement the updated PCP documents for the next new admission and continue to timely update PCPs.	7/15/2014 Update Incomplete
2.2 From the understanding in the personcentered profile, a person-centered plan will be completed which includes the development of a shared vision of the future to work towards within 30 days of admission, as well as agreements and shared objectives and commitments to work towards.	MN Life Bridge Clinical Director (Tim Moore)	5/11/2014 Update Clients at MSHS-Cambridge have a person centered plan. The facility is using the "Picture of Life" which is the PCP tool used by the facility. Processes and forms are being reviewed for compliance with this CPA. (Exhibit 14 Picture of Life for a current MSHS-C resident)	5/11/2014 Update Next Steps: Complete the initial development of the PCP within 30 days for new admissions.	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	Թ ֎rsდი(ქა) 75-DW Responsible	Stateno820mpleance15/14 Page Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Person-centered planning documents have been updated to reflect current best practices and compliance with this plan. (Exhibit 73 Template - PCD Picture of A Life and action planning) (Exhibit 74 Template - PCP Format and Profile)	Next Steps: Implement the updated PCP documents for the next new admission and test against established standards and requirements for compliance with this plan.	Incomplete
2.3 The person-centered plan will directly inform the development of the individualized program plan (or Coordinated Service Support Plan). Such plans will build on the strengths and interests of the individual, and moving towards increasing relationships, roles, and community integration in these areas of life.	MN Life Bridge Clinical Director (Tim Moore)	Plan (IPP) or the Coordinated Service Support Plan Addendum (CSSPA) for clients at MSHS-Cambridge.	5/11/2014 Update Next Steps: Continue to assure that the PCP informs the Positive Support Transition Plan (PSTP).	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	Թ֎rsაი(ኔ) 775-DW Responsible	Desid lineDo	Stateno 6 Completing 15/14 Page Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			the CSSP. 2/10 PCPs will inform the development	Next Steps: Evaluate consistency of the documents and process across clients and await feedback from the Court Monitor on the PCP format.	Incomplete
2.4 The person-centered plan will directly inform the development of a Positive Behavior	MN Life Bridge Clinical Director	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
Support Plan. Life direction, talents, and interests will be capitalized on in any planned intervention. Each behavior support plan will include teaching strategies to increase competencies and build on the strengths of the person.	(Tim Moore)		The PCP currently informs the development of a Positive Behavior Support Plan (the tool that has been used is titled "Positive Support Transition Plan"). Processes and forms are being reviewed for compliance with this CPA. (Exhibit 9 Sample Portfolio Documents)	Next Steps: Continue to assure that the PCP informs the Positive Support Transition Plan (PSTP). Discussions with DSD on how to meet the requirements of both 245D and the JSA CPA in an efficient manner.	Incomplete

Evaluation Criteria and Actions CASE 0	P მოათი():7 75-DW Responsible	Statenof Complication for Verification		Status
		the CSSP. 2/10 PCPs will inform the development	7/15/2014 Update Next Steps: Evaluate consistency of the documents and process across clients; confirm with DSD and DHS licensing that current documents and process meet requirements.	7/15/2014 Update Incomplete
2.5 Each behavior support plan will be unique to each individual. The use of token economies, and contingent reinforcement will be used sparingly, not for punishment, and only when weighed again the potential risks to the person's image and competencies in terms of exercising personal autonomy.	MN Life Bridge Clinical Director (Tim Moore)	5/11/2014 Update Each behavior support plan is unique to each individual. Token economies and contingent reinforcement are used sparingly and only on an individual basis. Processes and forms are being reviewed for compliance with this CPA.	5/11/2014 Update Next steps: Continue implementation of the CPA.	5/11/2014 Update Incomplete

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Evaluation Criteria and Actions CASE 0				
	Responsible	Documentation for Verification	Steps	Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		5/5 behavior support plans (Positive	Next Steps:	
		Support Transition Plans, or PSTPs) for	Continue to engage the	Incomplete
		people who were served at MSHS-	individual and the support	
		Cambridge, and 1/2 for people served at	team to refine plans with	
		MN Life Bridge during this reporting	regard to the terms of this	
		period are unique to each individual.	compliance plan.	
		5/5 PSTPs for people who were served at		
		MSHS-Cambridge and 1/2 for people		
		served at MN Life Bridge during this		
		reporting period use token economies		
		sparingly, not for punishment, and only		
		when weighed again the potential risks		
		to the person's image and competencies		
		in terms of exercising personal autonomy.		
		1/2 people at MN Life Bridge was		
		admitted on June 30, 2014; their plans		
		are unique and will be developed during		
		the next reporting period.		

Evaluation Criteria and Actions CASE 0	ԹՁութատ(Ֆ) 775-DW Responsible	Dealine Do	Stateno 6 20 mpleance 15/14 Page Documentation for Verification		Status
	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	5/11/2014 Update Each behavior support plan includes a summary of the person's history and life experiences, the difficulties and problems the person is experiencing, past strategies and results. A diagnostic assessment has been conducted for clients. (Exhibit 14 Picture of Life for a current MSHS-C resident)	5/11/2014 Update Next Steps: Discussions with DSD on how to meet the requirements of both 245D and the JSA CPA efficiently. Continue to refine the process to meet CPA requirements.	5/11/2014 Update Incomplete
			7/15/2014 Update 5/5 Positive Behavior Support plans for people who were served at MSHS-Cambridge during this reporting period include a summary of the person's history and life experiences, the difficulties and problems the person is experiencing, past strategies and results.	7/15/2014 Update Next Steps: Continue discussions with DSD and DHS Licensing regarding 245D requirements and compliance with this EC.	7/15/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	ዎቂተsøሐ(ኔ) 75-DW Responsible	Dealine Do	Stateno820mpleance15/14 Page Documentation for Verification		Status
			Documentation for verification		Status
2.7 Each Functional Behavioral Analysis will include a: a. Review of records for psychological, health and medical factors which may influence behaviors b. Assessment of the person's likes and dislikes (events / activities / objects / people) c. Interviews with individual, caregivers and team members for their hypotheses regarding the causes of the behavior; d. Systematic observation of the occurrence of the identified behavior for an accurate definition/description of the frequency, duration and intensity; e. Review of the history of the behavior and previous interventions, if available; f. Systematic observation and analysis of the events that immediately precede each instance of the identified behavior; g. Systematic observation and analysis of the consequences following the identified behavior; h. Analysis of functions that these behaviors serve for the person;	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	5/11/2014 Update We are reviewing current processes and documentation for form and substance to ensure compliance with the CPA. The FBA is currently being updated to reflect an "Analysis" rather than an "Assessment" as it is now called. (Exhibit 15 Examples of Functional Behavior Assessments)	Next Steps: Rename the Functional Behavior Assessment form to Functional Behavioral Analysis form. Revise processes and documentation in form and substance to ensure compliance with the CPA.	5/11/2014 Update Incomplete

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 i. Analysis of the settings in which the behavior occurs most/least frequently. Factors to consider include the physical setting, the social 			7/15/2014 Update Processes and documentation were	7/15/2014 Update	7/15/2014 Update
setting, the activities occurring and available, degree of participation and interest, the nature of teaching, schedule, routines, the interactions between the individual and others, degree of choice and control, the amount and quality of social interaction, etc. j. Synthesis and formulation of all the above information to formulate a hypothesis regarding the underlying causes and/or function of the targeted behavior.			refined for compliance with this EC. The new admission to the program on 6/30/2014 will experience a revised functional behavior analysis per the terms of this EC. (Exhibit 75 Template - Functional Behavioral Analysis tool)	Next Steps: Use the new format with the next admission to the program.	Incomplete
or shall be consistent with the standards of the Association of Positive Behavior Supports, Standards of Practice for Positive Behavior Supports (http://apbs.org).					

Evaluation Criteria and Actions CASE 0	የലഭാഗർ(ኔ) 775-DW Responsible	Statenos Completed note 15/14 Page Documentation for Verification		Status
2.8 Each positive behavior support plan will include: 1. Understanding how and what the individual is communicating; 2. Understanding the impact of others' presence, voice, tone, words, actions and gestures; 3. Supporting the individual in communicating choices and wishes; 4. Supporting workers to change their behavior when it has a detrimental impact; 5. Temporarily avoiding situations which are too difficult or too uncomfortable for the person; 6. Enabling the individual to exercise as much control and decision making as possible over day-to-day routines; 7. Assisting the individual to increase control over life activities and environment; 8. Teaching the person coping, communication and emotional self-regulation skills; 9. Anticipating situations that will be challenging, and assisting the individual to cope or calm; 10. Offering an abundance of positive activities, physical exercise, and relaxation, and 11. As best as possible, modifying the environment to remove stressors (such as noise, light, etc.).	MN Life Bridge Clinical Director (Tim Moore)	being reviewed to ensure they contain all the items listed in Action Item 2.8. The tool that has been in use to document	5/11/2014 Update Next Steps: Positive behavior support plans will be revised as necessary to address the items listed here.	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	Թ֎ ո s wո (Ֆ) 75-DW Responsible	Stateno820mpleance15/14 Page Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Processes and documentation tools were reviewed and refined for compliance with this EC. For example, the Functional Behavior Analysis tool was revised; it will be used with the new admission to the program. 5/5 Positive Support Transition Plans	Use the revised format for the next admission to the	Incomplete
		(PSTP) for people who were served at MSHS-Cambridge during this reporting period currently meet all requirements of this EC. (Exhibit 75 Template - Functional Behavior Analysis tool)		

Evaluation Criteria and Actions CASE 0	Pმოათი(ჰ) 775-DW Responsible		Statenos 20 mplean 26/15/14 Page Documentation for Verification		Status
Support Plans will be revised to include each of Clinical D	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	5/11/2014 Update The positive behavior support plans are being reviewed and will be revised as necessary to ensure they contain all the items listed in Action Item 2.8.	5/11/2014 Update Next Steps: Positive behavior support plans will be revised as necessary to address the items listed here.	5/11/2014 Update Incomplete
			7/15/2014 Update For 5/5 individuals served at MSHS-C, and 1/2 served at MNLB, Positive Support Transition Plans (PSTP) currently meet all requirements of this EC.	7/15/2014 Update Next Steps: Positive Behavior Support Plans are reviewed and updated / enriched as	7/15/2014 Update Complete
			For 1/2 people served at MN Life Bridge (admitted on June 30, 2014), their Positive Support Transition Plan (PSTP) will meet all requirements of this EC.	clients provide additional information and choices.	

Evaluation Criteria and Actions CASE (Parsoก(ธ) 75-DW Responsible	Deadline Do	Stateno 6 20 mplean Ce 15/14 Page Documentation for Verification		Status
3. Facilities serve only "Minnesotans who have developmental disabilities and exhibit	Director of MSHS- Cambridge and	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
severe behaviors which present a risk to	MN Life Bridge		The facilities serve only "Minnesotans	Next Steps:	
			who have developmental disabilities and	Continue to assure potential admissions meet criteria.	Complete
		(Exhibit 51 DHS Bulletin # 14-76-01 Transition of Minnesota Specialty Health System (MSHS) - Cambridge to Minnesota Life Bridge: Admission and Discharge Processes, Transition Planning and Community Mobile Support Services)			

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		The facilities continue to serve only	Next Steps:	
		"Minnesotans who have developmental disabilities and exhibit severe behaviors which present a risk to public safety."	Continue to assure potential	Maintaining completion achieved 12/31/2013
		All potential admissions are reviewed for		
		eligibility, and are discussed at the		
		weekly Admissions / Diversions meeting.		
		During this reporting period there was a total of 11 referrals to MN Life Bridge: - Reviewed and found to be ineligible for services: 2 - Diverted: 4 - Admitted: 1 - Pending: 0 - Eligible for services: 4		

Evaluation Criteria and Actions CASE (P≘rsซะเป(ኔ) 75-DW Responsible	Dealdline Do	Statenof Completed not 15/14 Page Documentation for Verification		Status
3.1 All referrals for admission will be reviewed by the admissions coordinator to assure that they are persons with a Developmental Disability and meet the criteria of exhibiting severe behaviors and present a risk to public safety taking into account court ordered admissions.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		All referrals for admission were reviewed by the admissions coordinator to assure they meet the admissions criteria. (Exhibit 16 DHS Bulletin 12-76-01) (Exhibit 18 MSHS-Cambridge Admission packet) (Exhibit 51 DHS Bulletin # 14-76-01 Transition of Minnesota Specialty Health System (MSHS) - Cambridge to Minnesota Life Bridge: Admission and Discharge Processes, Transition Planning and Community Mobile Support Services)	Continue to assure potential admissions meet criteria.	5/11/2014 Update Complete
			total of 11 referrals to MN Life Bridge:	7/15/2014 Update Next Steps: Continue to assure potential admissions meet criteria.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	Perso സ്ട്രൂ75-DW Responsible	Statenoble implication for Verification		Status
,	MN Life Bridge Program Manager (Tiffany Byers- Draeger)	by e-mail, and in person, on the	5/11/2014 Update Next Steps: Continue to notify legal representatives and/or family at least annually. Review recommendations from QAPI.	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	Թ ֎ոsտո(Ֆ) 75-DW B Responsible		ance 15/14 Page for Verification		Status
		7/15/2014 Update		7/15/2014 Update	7/15/2014 Update
		East Central MSOCS satisfaction surveys were sent during McCSS closed 14 cases period, so surveys windividual or their le (sent when the individual to participat	e to 13 legal ardian/families of the MSHS-Cambridge or gradule. sends out annually, but none ay or June 2014. during this reporting were sent to the agal representative yidual declines or is	Next Steps:	Incomplete
		(Exhibit 76 Templa MSOCS Satisfaction	tes - East Central Survey Tools 2014)		

Evaluation Criteria and Actions CASE 0	Parson(ኔ) 775-DW Responsible	Pଝାଶାଁne Do	Stateno820mplean2615/14 Page Documentation for Verification		Status
4.1 Initiate annual written survey process to all legal representatives of residents and/or family	Program Manager		5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
to the extent permitted by law whose individual of interest was served within the past year which solicits input on the operation of the Facility. Each survey will be in the relevant language, and will include notification that comments on Facility operations may be offered in person or by mail or telephone by	(Tiffany Byers- Draeger)		twice a year, and following discharges.	Next Steps: - Continue annual survey process Review recommendations from QAPI.	Incomplete
contacting Facility director or designee.			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			13/13 "family" surveys in the family's primary language (in this case, all in English) were sent during this reporting period regarding individuals served at MSHS-Cambridge and Stratton Lake.	Next Steps: - Continue to assure that the surveys are in the recipient's primary language and they contain the required notification	Incomplete
			13/13 surveys contained the full required notification on how comments may be sent to the Facility.	information.	

Evaluation Criteria and Actions CASE 0	ԹՁոѕամ(Ֆ) 75-DW Responsible	Desidi ineDo	Stateno620mpleance15/14 Page Documentation for Verification		Status
survey responses received from each survey	MN Life Bridge Program Manager (Tiffany Byers- Draeger)	8/31/2014	5/11/2014 Update Aggregate data is being collected and reviewed. The statistics are documented in the quarterly Performance Improvement Meeting minutes. An action plan is being developed by facility staff to outline changes to be made as a result of survey data, and will implement those changes. (Exhibit 20 Survey Aggregate Results)	5/11/2014 Update Obstacles: - There is a small number of legal representatives and/or family to send the surveys, and an even smaller number of survey responses returned People not responding. Next Steps: - Discuss options to get a	·
			7/15/2014 Update During the reporting period, 0 survey results were received from legal representatives or family. To improve the response rate, MSHS-Cambridge is providing the legal representatives and families with the surveys during the individual's final week at MSHS-Cambridge (sometimes referred to as their transition week).	7/15/2014 Update Next Steps: Once surveys are returned, data will be collected and incorporated into an action plan for implementation.	7/15/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	Թ֎rsvո(ኔ) 775-DW Responsible	Deadline Do	Stateno & Completed 125/14 Page Documentation for Verification		Status			
SETTLEMENT AGREEMENT SECTION V.A. PROHIBITED TECHNIQUES – RESTRAINT								
5. The State/DHS immediately and permanently discontinues all the prohibited restraints and techniques.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)		All staff providing direct care to clients are trained using the "Attachment A" curriculum approved by the Court Monitor. The Court Monitor is sent the Notification forms (DHS-3654) and the Emergency Use of Manual Restraint (EUMR) forms. No prohibited restraints have been used in this reporting period or for nearly three years since the start of the Settlement Agreement. (Exhibit 21 Training curricula and PowerPoint presentation on the Jensen Settlement Agreement Attachment A)	policy, training staff, and providing documentation of restraint use to the Court Monitor as required if an event occurs.	5/11/2014 Update Incomplete			
			7/15/2014 Update No prohibited techniques were used during this reporting period. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue compliance with this EC.	7/15/2014 Update Complete			

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5.1 DHS will issue a memorandum to all Facility	Director of MSHS-	4/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
staff confirming the Department's commitment	Cambridge and				Update
to provide services and supports which are	MN Life Bridge		Facility staff are provided training and	Next Steps:	
consistent with best practices including: 1)	(Steve Jensen)		information on the Department's	Continue confirming DHS	Complete
Providing individuals with a safe and			commitment to provide services and	commitment to provide	
therapeutic environment which includes			supports according to the JSA and this	services and supports which	
positive behavioral supports and training on			Plan.	are consistent with best	
behavioral alternatives; 2) Recognizing that			A memo was distributed to staff on April	practices.	
restraints are not a therapeutic intervention;			30, 2014 to specifically address the		
3) An immediate prohibition on prone			points in this Action Item.		
restraint, mechanical restraints, seclusion and			(Exhibit 22 April 2014 Memo to Staff)		
time out; 4) The Facilities' goal towards					
immediate reduction and eventual elimination					
of restraint use whenever possible; and 5)					
Restraint use is permitted only when the			7/15/2014 Update	7/15/2014 Update	7/15/2014
client's conduct poses an imminent risk of			•		Update
physical harm to self or others and less			The Department continues its	Next Steps:	l -
restrictive strategies would not achieve safety;			commitment to provide services and	Continue reaffirming to	Maintaining
client refusal to receive / participate in			supports which are consistent with best	staff DHS commitment.	completion
treatment shall not constitute and emergency.			practices.		achieved
<i>5 ,</i>			1		4/30/2014
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5.2. The Facility shall remove "mechanical restraint," "prone restraint," "prone hold" and	Director of MSHS- Cambridge and		5/11/2014 Update The Facility has removed "mashanisal	5/11/2014 Update	5/11/2014 Update
all other prohibited techniques from all current Facility forms and protocols.	(Steve Jensen)		restraint," "prone restraint," "prone	Next Steps: Continue review of documents to assure compliance with this Plan.	Incomplete
			7/15/2014 Update Those terms have been removed from	7/15/2014 Update Next Steps:	7/15/2014 Update
			current Facility protocols and forms.	Continue compliance with this EC.	Complete

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5.3 Facility policy(s) on Emergency Interventions shall minimally include: 1) The type of emergency interventions permitted and prohibited; 2) The protocol for administering emergency interventions; 3) The authorization and supervision needed for each emergency intervention; 4) The medical monitoring required during and after each restraint; 5) The review requirements of each emergency intervention (administrative, internal and external); 6) The data collection and aggregate data review of restrictive intervention usage. The Facility policy shall separate and clearly delineate "therapeutic interventions" from "emergency restraint / interventions." Current Facility policy/procedures shall be revised to comply with these requirements.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	The current policies and procedures are being reviewed for unintended remaining prohibited language, and will be revised as necessary to assure compliance with this Plan. The process is estimated to be 90% complete and is expected to be completed by 6/30/2014.	Next Steps: Review current facility policies / procedures and revise as needed to comply with this CPA. Discuss how data collection and aggregate data review are formatted and completed.	5/11/2014 Update Incomplete
		been reviewed and updated where	7/15/2014 Update Next Steps: Continue compliance with this EC.	7/15/2014 Update Complete

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5.4 All Facility staff members have received competency-based training on the policy / procedures identified immediately above.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	on the policies and procedures identified in Action Item 5.3. Staff that were not on duty, out ill, or out on leave, received the		5/11/2014 Update Incomplete
			7/15/2014 Update 46/46 current Facility staff received competency based training on the Facility's "Therapeutic Interventions and Emergency Use of Personal Safety Techniques" policy during the trainings between January and March 2014 (see Exhibit 27). There have been no new employees hired since the training was provided.	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Complete

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5.5 Competency-based training on the policy / procedures identified above has been incorporated into Facility orientation and annual training curricula.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	New Facility hires receive the "Attachment A" training and competency evaluation. It is also incorporated into annual training curricula. Other current competency-based training is being reviewed for compliance with this CPA, and will be incorporated into Facility orientation and annual training curricula. Efforts to comply with new MN Statutes Chapter 245D requirements align with requirements in this plan; we estimate that work is 90% complete.	curricula to ensure incorporation of policies and procedures identified in	5/11/2014 Update Incomplete
			7/15/2014 Update Training curricula for the "Therapeutic Interventions and Emergency Use of Personal Safety Techniques" was incorporated into the Facility orientation and annual training curricula. (Exhibit 96 Course Description - Therapeutic Intervention Strategies (EASE))	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Complete

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prohibited restraints and techniques. Cambrid MN Life	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		5/11/2014 Update No prohibited restraints and techniques have been used during this reporting period and none since the Settlement Agreement was signed.	5/11/2014 Update Next Steps: Continue to ensure compliance with this Plan.	5/11/2014 Update Incomplete
			7/15/2014 Update No prohibited restraints and techniques	7/15/2014 Update Next Steps:	7/15/2014 Update
			have been used during this reporting period. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	Continue compliance with this EC.	Complete
6.1 Facility Staff will specify on Restraint Form which emergency technique was employed, verifying that a prohibited technique was not used.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	5/11/2014 Update The Notification form includes spaces to specify which emergency technique was employed, verifying that a prohibited technique was not used. The form was edited during this reporting period. (Exhibit 26 SOS Form DHS-3654 Notification Form)	5/11/2014 Update Next Steps: Continue to ensure compliance with this plan. Continue to instruct staff to follow the form requirements whenever an incident may occur.	5/11/2014 Update Incomplete

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	Responsible	Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		During this reporting period, staff	Next Steps:	
		completed two restraint EUMRs (DHS-	Continue to ensure	Complete
		3654 Notification Form). In one of the	compliance with this EC.	
		situations, it was unclear to staff at the time of the incident if the action taken		
		could be considered a manual restraint -		
		the staff placed themselves between the		
		individual and a potential danger,		
		without making physical contact. The		
		situation did not meet the definition of		
		"manual restraint", so the EUMR was not		
		for a restraint. It is not included in		
		documentation on restraint EUMRs in		
		this Third Compliance Update Report.		
		In 1/1 instances where a manual		
		restraint was used, staff specified the		
		emergency technique employed and		
		verified that no prohibited restraints and		
		techniques were used.		
		(Exhibit 77 EUMR 05102014)		
		(Exhibit 78 EIDT for EUMR 05102014)		
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6.2 The supervisor will review each restraint with staff by the end of his/her shift, verifying that: 1) The threat of imminent harm	Director of MSHS- Cambridge and MN Life Bridge	6/30/2014	5/11/2014 Update No prohibited restraints or techniques	5/11/2014 Update Next Steps:	5/11/2014 Update
that: 1) The threat of imminent harm warranted the emergency intervention, 2) The intervention was an approved technique and no suspicion exists that a prohibited technique was used; and 3) When applicable, what immediate corrective measures / administrative actions need to be taken.	(Steve Jensen)		were used and no reviews of the same were necessary during this reporting period. Staff are trained to describe the actual actions that occurred. The supervisor (or the supervisor's designee if the supervisor is not available) reviews the restraint use with staff by the end of the staff's shift, and, when applicable, determines what immediate corrective measures or administrative actions need to be taken.	Continue to ensure compliance.	Incomplete
			7/15/2014 Update In 1/1 instances of manual restraint use, the Supervisor/designee reviewed the instance with staff per the requirements of this EC. No corrective measures or administrative actions needed to be taken. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Complete

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6.3 Any/all use of prohibited techniques, e.g., prone restraints, mechanical restraints, seclusion, timeout, etc., will be investigated as potential allegations of abuse. Facility Staff are required to immediately report any suspected use of prohibited restraints / techniques to their supervisor.)	Cambridge and MN Life Bridge	6/30/2014	There has been no use of prohibited techniques during this reporting period. If there is, that will be investigated internally, and reported to the Common Entry Point (CEP) as appropriate. (Exhibit 28 MSHS-C Procedure # 15853 Maltreatment Reporting)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Incomplete
		7/15/2014 Update There has been no use of prohibited techniques during this reporting period.	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Complete	

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6.4 Reporting and review forms/procedures are revised, and utilized, to incorporate the above 6.1, 6.2 and 6.3.	Cambridge and MN Life Bridge	6/30/2014	, ,	5/11/2014 Update Next Steps:	5/11/2014 Update
	(Steve Jensen)		is completed on 50% of the forms.	Complete review and revision of forms and procedures before the	Incomplete
			,	6/30/14 timeline;	
			cares received the "Attachment A" training, which includes the reporting	implement the use of revised forms and	
			and review forms to be used in the use of		
			a restraint.		
			(Exhibit 27 Sign In sheets for		
			Attachment A training)		
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			•	Next Steps:	
			, , , , ,	Continue to ensure compliance with this EC.	Complete
			not used, supervisory/ designee review/debrief with staff, reporting and		
			investigation of any prohibited		
			techniques.		
			(Exhibit 80 Template - DHS 3654 with notations for EC 6)		

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	Responsible		Documentation for Verification	Steps	Status
7. Medical restraint, and psychotropic/ neuroleptic medication have not been	MN Life Bridge RN Senior (Janet Marciniak)	8/31/2014	5/11/2014 Update During this reporting period, no medical	5/11/2014 Update Next Steps:	5/11/2014 Update
neuroleptic medication have not been administered to residents for punishment, in lieu of habilitation, training, behavior support plans, for staff convenience or as behavior modification.	iviai cii iiak)		restraint and psychotropic/ neuroleptic medication have been administered to residents for punishment, in lieu of habilitation, training, behavior support plans, for staff convenience or as behavior modification. (Exhibit 29 DC&T Policy # 6100 Administration of Neuroleptic Medication to Persons with Mental Illness) (Exhibit 30 MSHS-C Procedure 15904 Administration of Psychotropic Medication)	Continue to ensure compliance.	Incomplete
			7/15/2014 Update During this reporting period, no medical restraint and psychotropic/ neuroleptic medication have been administered to residents for punishment, in lieu of habilitation, training, behavior support plans, for staff convenience or as behavior modification.	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Complete

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7.1 Facility policy shall specifically forbid the use of restrictive interventions, including medical restraints and/or psychotropic/neuroleptic medication for: the purposes of punishment; in lieu of habilitation, training, or behavior support plans; for staff convenience; or as a behavior modification.	MN Life Bridge RN Senior (Janet Marciniak)		5/11/2014 Update MSHS-C Policy # 15868 (Attachment A) includes language forbidding these actions. Other facility policies are being reviewed to ensure they specifically forbid the use of the listed restrictive interventions. (Exhibit 23 MSHS-C policy # 15868 as approved by Court Order)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Incomplete
			7/15/2014 Update Current facility policies, such as MSHS-C Policy #15868 (Attachment A), includes language that forbids the use of the interventions for the purposes listed in this EC.	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Complete

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	MN Life Bridge RN Senior (Janet Marciniak)	8/31/2014	5/11/2014 Update Policies are being reviewed and revised as necessary to address specific medication management protocols.	5/11/2014 Update Next Steps: Complete the review and any necessary revisions to policies.	5/11/2014 Update Incomplete
			7/15/2014 Update During this reporting period, revisions	7/15/2014 Update Next Steps:	7/15/2014 Update
			procedure #15876 Safe Medication Administration and Assistance to include MSHS-C procedure # 15905 Self- Administration of Medications, to address specific medication management protocols consistent with best practices.	best practices.	Incomplete
			The revisions await the internal Policy / Procedure workgroup approval.		

Evaluation Criteria and Actions CASE (Person(s) 775-DW Responsible	Desidi ineDo	Statenoទី ៥ ៦mplean ៤៨ 15/14 Page Documentation for Verification		Status
SETTLEMI	ENT AGREEMENT	r SECTION	V. B. PROHIBITED TECHNIQUES -	POLICY	
8. Restraints are used only in an emergency.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	During this reporting period, permitted restraints have only been used in an emergency where the client's conduct poses an imminent risk of physical harm to self or others and less restrictive behavioral support strategies have been ineffective in sustaining safety, and only concurrent with the uncontrolled behavior. (Exhibit 26 SOS Form DHS-3654 Notification Form)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
			7/15/2014 Update In 1/1 instances during this reporting period, manual restraints were used only in an emergency. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	Parsაო(ኔ) 775-DW Responsible		Stateno 6 20 mplean 26 15/14 Page Documentation for Verification		Status
8.1 Facility Staff will clearly document, on the restraint form, the circumstances leading up to	Director of MSHS- Cambridge and	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
the restraint and what imminent risk of harm	MN Life Bridge		•	Next Steps:	6
precipitated the application of the restraint. This shall include what antecedent behaviors were present, what de-escalation and intervention strategies were employed and their outcomes.	(Steve Jensen)		form the circumstances leading up to the restraint, what imminent risk of harm precipitated the application of the restraint, observations during the restraint use, antecedent and subsequent behaviors, de-escalation and intervention strategies and outcomes. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Continue to ensure compliance.	Complete

Evaluation Criteria and Actions CASE (Թ ֎rsათი(ኔ) 775-DW Responsible	Deadline Do	Statenos Complian Ce 15/14 Page Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances staff documented on the restraint form the circumstances leading up to the restraint.	Next Steps: Continue to ensure compliance with this EC.	Maintaining completion achieved
			In 1/1 instances staff documented on the restraint form the imminent risk of harm that precipitated the application of the restraint.	compliance with this Ec.	12/31/2013
			In 1/1 instances staff documented on the restraint form the antecedent behaviors that were present.		
			In 1/1 instances, staff documented on the restraint form the de-escalation and intervention strategies staff employed and their outcomes.		
			(Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)		

Evaluation Criteria and Actions CASE 0	Թ ֎ո s wոն(ኔ)775-DW Responsible	De≨alline Do	Stateno & Completince 15/14 Page Documentation for Verification		Status
8.2 In the event a restraint was used in the absence of imminent risk of harm, staff will be immediately retrained on Facility policies addressing the "Therapeutic Interventions and Emergency Use of Personal Safety Techniques" policy with such retraining being entered into their training file.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	5/11/2014 Update During this reporting period, permitted restraints have only been used in an emergency where there was imminent risk of physical harm to self or others and less restrictive strategies would not	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
G The state of the			achieve safety. In the event a restraint is used in the absence of imminent risk of harm, we will document that issue and retrain staff involved. (Exhibit 23 MSHS-C policy # 15868 as approved by Court Order)		
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			During this reporting period, no retraining was needed.	Next Steps: Continue to ensure compliance with this EC.	Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	Թ≙rsაო(ኔ) 775-DW Responsible	Dealdline Do	Stateno820mpleance15/14 Page Documentation for Verification		Status
9. The Policy (Settlement Agreement Att. A, as it may be revised after court approval, dissemination and staff training) was followed in each instance of manual restraint	Clinical Director		5/11/2014 Update During this reporting period, staff did attempt to follow the Policy in each instance of manual restraint. Any lapses will be reviewed and corrective action such as re-training will occur for any staff involved in lapses in following the policy. (Exhibit 31: Examples of DHS 3654	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Incomplete
			Emergency Use of Manual Restraint (EUMR) forms) 7/15/2014 Update	7/15/2014 Update	7/15/2014
			In 1/1 instances of manual restraint during this reporting period, staff followed Attachment A. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	Next Steps: Continue to ensure compliance with this EC.	Update Incomplete

Evaluation Criteria and Actions CASE (Person(โร) 775-DW Responsible	Deald line Do	Statenos Completince 15/14 Page Documentation for Verification		Status
9.1 As part of its data management processes, the Facility will collect, review and analyze information related to staff's adherence to	MN Life Bridge Clinical Director (Tim Moore)		5/11/2014 Update The Facility does collect, review and	5/11/2014 Update Next Steps:	5/11/2014 Update
information related to staff's adherence to restraint policy.			analyze information related to staff's adherence to restraint policy. The Clinical Director and Operations Manager review the information and determine if there needs to be any additional follow up to any incident. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Continue to ensure compliance.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances of manual restraint, the EUMR form does contain evidence of review by the Clinical Director and Operations Manager. No issues with staff performance during the incident were found. No staff retraining on policy or procedure was necessary.	Next Steps: Continue to ensure compliance with this EC.	Incomplete
			(Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)		

Evaluation Criteria and Actions CASE 0	P ֎rsvn(ኔ) 75-DW Responsible	ଅଧିକାଶୀine Do	Stateno និបិច្ចការ៉ាម៉ាន់៣៤៩ 15/14 Page Documentation for Verification		Status
10. There were no instances of prone restraint, chemical restraint, seclusion or time out. [Seclusion: evaluated under Sec. V.C. Chemical restraint: evaluated under Sec. V.D.]	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	5/11/2014 Update During this reporting period, there were no instances of prone restraint, chemical	5/11/2014 Update Next Steps: Continue to ensure	5/11/2014 Update Complete
	J. 650. 611.,		restraint, seclusion or time out.	compliance.	Complete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			During this reporting period, there were	Next Steps:	
			no instances of prone restraint, chemical restraint, seclusion or time out.	Continue to ensure compliance with this EC.	Maintaining completion achieved 12/31/2013
10.1 Facility policy shall clearly identify prone restraint, chemical restraint, seclusion and	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
timeout as "prohibited."	Manager (Mark		Facility policies have been reviewed and	Next Steps:	
	Brostrom)		this statement is clearly reflected in the	Continue to ensure	Complete
			policies.	compliance.	
			(Exhibit 23 MSHS-C policy # 15868 as approved by Court Order)		
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			The requirements of this EC are clearly	Next Steps:	
			stated in Facility Procedure 15868	Continue to ensure	Maintaining
			"THERAPEUTIC INTERVENTIONS AND EMERGENCY USE OF PERSONAL SAFETY	compliance with this EC.	completion achieved
			TECHNIQUES".		12/31/2013
			(Exhibit 79 Procedure 15868 -TI PST TRAINING Revised 5 30 14)		

Evaluation Criteria and Actions CASE 0	P ֎rsvn(ኔ) 775-DW Responsible	Dead line Do	Stateno6 Complication for Verification		Status
SETTLEMENT AGRE	EMENT SECTION	V.C. PROF	HIBITED TECHNIQUES – SECLUSION	N AND TIME OUT	
11. There were zero instances of the use of Seclusion. Facility policy shall specify that the use of seclusion is prohibited.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	5/11/2014 Update During this reporting period there were zero instances of the use of Seclusion. Facility policy specifies that the use of seclusion is prohibited. (Exhibit 23 MSHS-C policy # 15868 as approved by Court Order)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
			7/15/2014 Update During this reporting period there were zero instances of the use of Seclusion. Facility policy continues to specify that the use of seclusion is prohibited.	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Maintaining completion achieved 12/31/2013
12. There were zero instances of the use of Room Time Out from Positive Reinforcement. Facility policy shall specify that the use of time out from positive reinforcement is prohibited.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	5/11/2014 Update During the reporting period, there were zero instances of the use of Room Time Out from Positive Reinforcement. Facility policy specifies that the use of time out from positive reinforcement is prohibited. (Exhibit 23 MSHS-C policy # 15868 as approved by Court Order)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	Persoro(s) 775-DW Responsible	Desidine Do	Statenos Complean Cd 15/14 Page Documentation for Verification		Status
			7/15/2014 Update During this reporting period, there were zero instances of the use of Room Time Out from Positive Reinforcement. Facility policy continues to specify that the use of time out from positive reinforcement is prohibited.	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Maintaining completion achieved 12/31/2013
SETTLEMENT AGR	EEMENT SECTION	N V.D. PR	I OHIBITED TECHNIQUES – CHEMIO	L CAL RESTRAINT	
-	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	During this reporting period, there were zero instances of drug / medication use to manage resident behavior OR to restrain freedom of movement. Facility policy specifies the Facility shall not use chemical restraint. (Exhibit 23 MSHS-C policy # 15868 as approved by Court Order) (Exhibit 26 SOS Form DHS-3654 Notification Form)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	Թ ֎ rsvn(ኔ) 775-DW Responsible	Decidine Do	Stateno & Completince 15/14 Page Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			During this reporting period, there were zero instances of drug / medication use to manage resident behavior OR to restrain freedom of movement. Facility policy continues to specify the Facility shall not use chemical restraint.	Next Steps: Continue to ensure compliance with this EC.	Maintaining completion achieved 12/31/2013
14. There were zero instances of PRN orders (standing orders) of drug/ medication used to	MN Life Bridge RN Senior (Janet	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
manage behavior or restrict freedom of movement. Facility policy specifies that PRN/ standing order medications are prohibited from being used to manage resident behavior or restrict one's freedom of movement.	Marciniak)		During this reporting period there were zero instances of PRN orders (standing orders) of drug/ medication used to manage behavior or restrict freedom of movement. Facility policy specifies that PRN/ standing order medications are prohibited from being used to manage resident behavior or restrict one's freedom of movement. (Exhibit 23 MSHS-C policy # 15868 as approved by Court Order) (Exhibit 26 SOS Form DHS-3654 Notification Form)	Next Steps: Continue to ensure compliance.	Complete

Evaluation Criteria and Actions CASE 0	02 rs ชาปุร 7 75-DW Responsible	Deadline Do	Stateno826 mpleance15/14 Page Documentation for Verification		Status
			no instances of new PRN orders (standing orders) of drug / medication used to manage behavior or restrict freedom of movement. Facility policy specifies that PRN/ standing order medications are prohibited from being used to manage resident behavior or restrict one's freedom of movement.	Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Maintaining completion achieved 12/31/2013
SETTLEMENT AG	REEMENT SECTI		ROHIBITED TECHNIQUES — 3rd PA	ARTY EXPERT	
Third Party Expert.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	not able to secure the services of qualified third party experts. In accordance with sections V.E. and V.F. of the Settlement Agreement, the Medical Officer Review was initiated.	Obstacles: Finding qualified	5/11/2014 Update Complete

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	Responsible		Documentation for Verification	Steps	Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			During this reporting period, the Facility did not seek anyone to be a Third Party Expert. We continue to use the approved Medical Officer Review process.	Obstacles: Finding qualified professionals willing to be a Third Party Expert continues to be an obstacle. Next Steps: With the shift to community services, DHS, the Plaintiffs' Class Counsel, the Ombudsman for Mental Health and Developmental Disabilities, and the Minnesota Governor's Council on Developmental Disabilities should discuss the efficacy of using Third Party Experts and communicate the consensus reached to the Court Monitor.	Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	Persอง(โร) 775-DW Responsible		Stateno620mpleance15/14 Page Documentation for Verification		Status
15.1 Facility policy stipulates that a Third Party Expert will be consulted within 30 minutes of	Director of MSHS- Cambridge and	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
the emergency's onset.	MN Life Bridge (Steve Jensen)		As of 3/17/2013, the Department was not able to secure the services of qualified third party experts. In accordance with sections V.E. and V.F. of the Settlement Agreement, the Medical Officer Review was initiated.	Obstacles: Finding qualified professionals willing to be a Third Party Expert. Next Steps: DHS will try again to locate and contract with Third Party Experts for the purposes of the JSA and this Plan.	Complete

Evaluation Criteria and Actions CASE 0	Թ ളന്ടയൻ(Ֆ)775-DW D ക്കിർട്ട് Responsible	neDo Stateno 6 20 mplital ncd 15/14 Page Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014
		During this reporting period, the Facility did not seek anyone to be a Third Party Expert. We continue to use the approved Medical Officer Review process.	Obstacles: Finding qualified professionals willing to be a Third Party Expert continues to be an obstacle. Next Steps: With the shift to community services, DHS, the Plaintiffs' Class Counsel, the Ombudsman for Mental Health and Developmental Disabilities, and the Minnesota Governor's Council on Developmental Disabilities should discuss the efficacy of using Third Party Experts and communicate the consensus reached to the Court Monitor.	12/31/2013

Evaluation Criteria and Actions CASE (D Pชะเรอะปุโร) 75-DW Responsible		Stateno820mplean0d15/14 Page Documentation for Verification		Status
16. There is a list of at least 5 Experts pre- approved by Plaintiffs & Defendants. In the	Director of MSHS- Cambridge and	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
absence of this list, the DHS Medical or designee shall be contacted.	MN Life Bridge (Steve Jensen)		As of 3/17/2013, the Department was not able to secure the services of qualified third party experts. In accordance with sections V.E. and V.F. of the Settlement Agreement, the Medical Officer Review was initiated.	Obstacles: Finding qualified professionals willing to be a Third Party Expert. Next Steps: DHS will try again to locate and contract with Third Party Experts for the purposes of the JSA and this Plan.	Complete

Evaluation Criteria and Actions CASE 0	Daneman(27 75_D\A	Description of the second	Statent R Contilled OF 7/15/1/ Dage	Alesta The and Next	
Evaluation Criteria and Actions CASE 0	Responsible		Documentation for Verification		Status
			bocumentation for vermeation	Jieps	Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
					Maintaining completion
			We continue to use the approved Medical Officer Review process.	Third Party Expert continues to be an obstacle.	achieved 12/31/2013
				Next Steps: With the shift to community services, DHS, the Plaintiffs'	
				Class Counsel, the Ombudsman for Mental	
				Health and Developmental Disabilities, and the Minnesota Governor's	
				Council on Developmental Disabilities should discuss the efficacy of using Third	
				Party Experts and communicate the consensus reached to the Court Monitor.	

Evaluation Criteria and Actions CASE (Dersoro(ร) 75-DW Responsible	Dealine Do	Statenos Completed nCe 15/14 Page Documentation for Verification		Status
17. DHS has paid the Experts for the consultations.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		5/11/2014 Update As of 3/17/2013, the Department was not able to secure the services of qualified third party experts. In accordance with sections V.E. and V.F. of the Settlement Agreement, the Medical Officer Review was initiated.	5/11/2014 Update Obstacles: Finding qualified professionals willing to be a Third Party Expert. Next Steps: DHS will try again to locate and contract with Third Party Experts for the purposes of the JSA and this Plan.	5/11/2014 Update Complete
			7/15/2014 Update During this reporting period, the Facility did not seek anyone to be a Third Party Expert. We continue to use the approved Medical Officer Review process.	7/15/2014 Update Obstacles: Finding qualified professionals willing to be a Third Party Expert continues to be an obstacle. Next Steps: With the shift to community services, the Parties should discuss the efficacy of utilizing Third Party Experts and communicate the consensus reached to the Court Monitor.	achieved 12/31/2013

Evaluation Criteria and Actions CASE (Dersองปีร775-DW Responsible	Dealdline Do	Statenos Complication for Verification		Status
18. A listed Expert has been contacted in each instance of emergency use of restraint.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		5/11/2014 Update As of 3/17/2013, the Department was not able to secure the services of qualified third party experts. In accordance with sections V.E. and V.F. of the Settlement Agreement, the Medical Officer Review was initiated.	5/11/2014 Update Obstacles: Finding qualified professionals willing to be a Third Party Expert. Next Steps: DHS will try again to locate and contract with Third Party Experts for the purposes of the JSA and this Plan.	5/11/2014 Update Complete
			7/15/2014 Update During this reporting period, the Facility did not seek anyone to be a Third Party Expert. We continue to use the approved Medical Officer Review process.	7/15/2014 Update Next Steps: Continue to contact the Medical Officer.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	Թ֎rsაო(ኔ) 775-DW Responsible		Statenos Complean Cd 15/14 Page Documentation for Verification		Status
19. Each consultation occurred no later than 30 minutes after presentation of the	Director of MSHS- Cambridge and	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
emergency.	MN Life Bridge (Steve Jensen)		As of 3/17/2013, the Department was not able to secure the services of qualified third party experts. In accordance with sections V.E. and V.F. of the Settlement Agreement, the Medical Officer Review was initiated.	Obstacles: Finding qualified professionals willing to be a Third Party Expert. Next Steps: DHS will try again to locate and contract with Third Party Experts for the purposes of the JSA and this Plan.	Complete

Evaluation Criteria and Actions CASE 0	02:00(3) 75-DW	Desidi ineDo	Stateno 6 Compilean Ce 15/14 Page	ঠিচিহারিটিes and Next	
	Responsible		Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			During this reporting period, the Facility	Next Steps:	
			did not seek anyone to be a Third Party	Continue to timely contact	Maintaining
			Expert.	the Medical Officer.	completion achieved
			We continue to use the approved		12/31/2013
			Medical Officer Review process.		
			There was one use of manual restraint		
			during this reporting period, and		
			consultation with the Medical Officer		
			occurred within 30 minutes after		
			presentation of the emergency. The		
			Medical Officer heard the information		
			and confirmed that the immediate		
			situation was resolved. 911 had been		
			called, and the EMT that arrived took the		
			individual to the hospital for an		
			evaluation.		
			(Exhibit 77 EUMR 05102014)		
			(Exhibit 78 EIDT for EUMR 05102014)		

Evaluation Criteria and Actions CASE 0	Թმოათი(ჰ) 75-DW Responsible	Stateno 6 Completince 15/14 Page Documentation for Verification		Status
20. Each use of restraint was an "emergency."	Director of MSHS- Cambridge and MN Life Bridge	5/11/2014 Update As of 3/17/2013, the Department was	5/11/2014 Update Next Steps:	5/11/2014 Update
	(Steve Jensen)	not able to secure the services of qualified third party experts. In accordance with sections V.E. and V.F. of the Settlement Agreement, the Medical Officer Review was initiated.	Continued commitment to prohibitions by all staff at all	Complete
		Each use of a restraint was an "emergency" for this reporting period and all prior periods under the Jensen Settlement Agreement.		

Evaluation Criteria and Actions CASE 0	ው≙rson(ኔ) 75-DW Responsible	Stateno & Completince 15/14 Page Documentation for Verification		Status
		7/15/2014 Update During this reporting period, the Facility did not seek anyone to be a Third Party Expert. We continue to use the approved Medical Officer Review process. The one use of a manual restraint during this reporting period was for an emergency. This was a situation where the individual's conduct posed an imminent risk of physical harm to self and others and less restrictive strategies did not achieve safety. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Assure manual restraint is only used in an emergency.	7/15/2014 Update Maintaining completion achieved 12/31/2013
21. The consultation with the Expert was to obtain professional assistance to abate the emergency condition, including the use of positive behavioral supports techniques, safety techniques, and other best practices. If the Expert was not available, see V.F. below.	MN Life Bridge Operations Manager (Mark Brostrom)	5/11/2014 Update As of 3/17/2013, the Department was not able to secure the services of qualified third party experts. In accordance with sections V.E. and V.F. of the Settlement Agreement, the Medical Officer Review was initiated.	5/11/2014 Update Obstacles: Finding qualified professionals willing to be a Third Party Expert. Next Steps: DHS will try again to locate and contract with Third Party Experts for the purposes of the JSA and this Plan.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	@@rsord(15) 775-DW	Desidi ineDo	Stateno 8 Compliance 15/14 Page	Obstacles and Next	
	Responsible		Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			During this reporting period, the Facility	Next Steps:	
			did not seek anyone to be a Third Party	Continue to timely contact	Maintaining
			Expert.	the Medical Officer.	completion achieved
			We continue to use the approved		12/31/2013
			Medical Officer Review process.		
			There was one use of manual restraint		
			during this reporting period, and		
			consultation with the Medical Officer		
			occurred within 30 minutes after		
			presentation of the emergency. The		
			Medical Officer heard the information		
			and confirmed that the immediate		
			situation was resolved. 911 had been		
			called, and the EMT that arrived took the		
			individual to the hospital for an		
			evaluation.		
			(Exhibit 77 EUMR 05102014)		
			(Exhibit 78 EIDT for EUMR 05102014)		

Evaluation Criteria and Actions CASE 0	Person(s) 775-DW Responsible		Statenos Complication for Verification		Status
21.1 On the restraint form, Facility staff will dentify the Third Party or other expert and	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
will document all recommendations given by	Manager (Mark		The restraint notification form (Form	Next Steps:	
the consultant, techniques, and the efficacy	Brostrom)		3654 Notifications) has been revised to	Continue to ensure	Complete
and outcomes of such interventions. When			includes spaces to document	compliance.	
eviewing the restraint form 24 hrs post-			recommendations given by the		
estraint, Designated Coordinator will verify			consultant, and verification by the		
hat Facility staff contacted the medical officer			Designated Coordinator that staff		
vithin 30 minutes of the emergency's onset.			contacted the medical officer within 30		
			minutes of the emergency's onset. The		
			most recent revision to Form 3654 was in		
			March 2014.		
			(Exhibit 26 SOS Form DHS-3654		
			Notification Form)		

Evaluation Criteria and Actions CASE 0	ውቂተsው፥ሲ(ኔ) 775-DWI Responsible	Stateno 6 20 mplean 26/15/14 Page Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		During this reporting period, the Facility did not seek anyone to be a Third Party Expert. We continue to use the approved Medical Officer Review process. For the one use of a manual restraint this reporting period, facility staff did identify the Medical Officer and documented		Maintaining completion achieved 12/31/2013
		recommendations given. The Designated Coordinator verified contact with the Medical Officer within 30 minutes of the emergency's onset. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)		

Evaluation Criteria and Actions CASE (เกราะ (โร) 75-DW Responsible	Deadline Do	Stateno ខិចិត្តក្រៅម៉ាំងាល់៩ 15/14 Page Documentation for Verification		Status
SETTLEMENT AGRE	MENT SECTION	V.F. PRO	HIBITED TECHNIQUES – MEDICAL	OFFICER REVIEW	
22. The responsible Facility supervisor contacted the DHS medical officer on call not later than 30 minutes after the emergency restraint use began.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	5/11/2014 Update Staff are contacting the medical officer within 30 minutes after the emergency restraint use began. This is documented on the Restraint Form. (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint	5/11/2014 Update Next Steps: Discussions with the medical officer and refining the process.	5/11/2014 Update Complete
			(EUMR) forms) 7/15/2014 Update In 1/1 instances the Medical Officer was contacted within 30 minutes after the emergency restraint use began. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to assure that staff follow the requirements while balancing safety. 2	7/15/2014 Update Maintaining completion achieved 12/31/2013
23.1 On the Restraint Form, the Facility supervisor will document both the date / time that the emergency restraint began and the date / time s/he contacted the designated medical officer.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	5/11/2014 Update The Restraint Forms document both the date/time that the emergency restraint began and the date/time s/he contacted the designated medical officer. (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	Թ≙ոsဖոն(ኔ) 75-DW Responsible	Statenos Completince 15/14 Page Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		1/1 completed restraint forms document	Next Steps:	
		both the date/time that the emergency restraint began and the date/time the Medical Officer was contacted.	Continue to ensure compliance.	Maintaining completion achieved 12/31/2013
		(Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)		

Evaluation Criteria and Actions CASE 0	Pളന്ടയപ്പ്(\$ ў 75-D\ Responsible	M De≩ldline Do	Stateno620mpleance15/14 Page Documentation for Verification		Status
23. The medical officer assessed the situation, suggested strategies for de-escalating the situation, and approved of, or discontinued the use of restraint.	MN Life Bridge Operations Manager (Mark Brostrom)	4/30/2014	5/11/2014 Update This is current policy and practice. (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	5/11/2014 Update Obstacles: There can be challenges contacting the medical officer within 30 minutes after the emergency restraint use began. Often within 30 minutes the emergency is resolved, before the contact with the medical officer can even be made. Next Steps: Continue to ensure compliance. Continued communication with the medical officer(s) regarding situations. Continue refining the process. Discussions with the medical officer and refining the process.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	P ֎rsvი(ኔ) 775-DW Responsible	Deadline Do	Statenos Completince 15/14 Page Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances, the medical officer assessed the situation.	Next Steps: - Continue to ensure compliance.	Maintaining completion
			In 1/1 instances, the medical officer concurred with strategies for deescalation of the situation, approving or discontinuing the use of restraint.	 Continued communication with the medical officer(s) regarding situations. 	achieved 4/30/2014
			(Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)		
23.1 The Facility supervisor will document on the restraint form and in the resident's record,	MN Life Bridge RN Senior (Janet	4/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
the medical officer's de-escalation strategies, the outcome of those strategies used, and whether approval was needed and/or given for continued restraint use.	Marciniak) / MN Life Bridge Operations Manager (Mark Brostrom)		within 30 minutes after the emergency restraint use began. The Notification form (#3654) was revised in March 2014 to address this	Next Steps: Continue to ensure compliance. Revise file index for resident medical records to accommodate the form # 3654.	Complete

Evaluation Criteria and Actions CASE 0	เกราะ (โร) 75-DW Responsible	Desidi neDo	Statenos Completince 15/14 Page Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances, the medical officer's	Next Steps:	
				Continue to ensure compliance.	Maintaining completion achieved
			In 1/1 instances, the medical officer strategies and the outcomes are		4/30/2014
			documented in the EUMR form which is		
			incorporated in the medical record.		
			(Exhibit 77 EUMR 05102014)		
			(Exhibit 78 EIDT for EUMR 05102014)		
24. The consultation with the medical officer was documented in the resident's medical	MN Life Bridge Operations	4/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
record.	Manager (Mark		Staff are contacting the medical officer	Next Steps:	
	Brostrom)		within 30 minutes after the emergency	Continue to ensure	Complete
			restraint use began. The Notification form (#3654) was	compliance.	
			revised in March 2014 to address this		
			Plan, and is a part of the resident's record.		
			(Exhibit 26 SOS Form DHS-3654		
			Notification Form)		
			·		

Evaluation Criteria and Actions CASE 0	Persoro(s) 775-DW Responsible	Deadline Do	Stateno620mpleance15/14 Page Documentation for Verification		Status
			7/15/2014 Update 1/1 consultations with the Medical Officer is documented in the resident's medical record. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 4/30/2014
24.1 When conducting his/her post-restraint review, the Designated Coordinator will verify that the supervisor contacted the medical officer within 30 minutes of the emergency restraint and documented the details in the resident's medical record. MN Life Bridge RN Senior (Janet Marciniak) / MN Life Bridge Operations Operations Manager (Mark Brostrom)	4/30/2014	5/11/2014 Update Staff are contacting the medical officer within 30 minutes after the emergency restraint use began. The Notification form (#3654) was revised in March 2014 to address this Plan, and is a part of the resident's record. (Exhibit 26 SOS Form DHS-3654 Notification Form)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete	
			7/15/2014 Update In 1/1 post-restraint reviews the Designated Coordinator verified that the Medical Officer was contacted and details are documented in the resident's medical record. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 4/30/2014

Evaluation Criteria and Actions CASE 0	0ชะเรษญ์(ร) 775-DW Responsible	Dealdline Do	Statenos Completed 15/14 Page Documentation for Verification		Status
SETTLEMENT AGREEMENT SE	CTION V.G. PRO	OHIBITED 1	ECHNIQUES – ZERO TOLERANCE	FOR ABUSE AND NEGLE	СТ
conducting investigations will not have a direct or indirect line of supervision over the alleged perpetrators; the DHS Office of the Inspector General satisfies this requirement.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	allegations of abuse or neglect to the supervisor and/or the Common Entry	5/11/2014 Update Obstacles: There are few DHS employees who currently have had this training. Training opportunities may need to be developed.	5/11/2014 Update Incomplete
disabilities and interviewing.			investigations that may occur, depending	Next Steps: Identify and develop training opportunities and mechanisms to monitor and ensure training completion.	

Evaluation Criteria and Actions CASE 0	Person(5) 75-DW Responsible	Desidline Do	Stateno620mpleance15/14 Page Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014
					Update
			Since March 12, 2014, there were:	Next Steps:	
			 2 client-to-client VA allegations investigated at MSHS-Cambridge; 2/2 	Initiate and conclude investigations.	Incomplete
			reports are pending;		
			- 1 client-to-contracted service provider		
			VA allegations at MSHS-Cambridge. We		
			are requesting an investigation.		
			- 1 client-to-staff VA allegation at		
			Stratton Lake. We are requesting an		
			investigation.		
			All allegations were reported to the		
			Common Entry Point.		
			An outside investigator, Greg Wiley, who		
			does not have direct or indirect		
			supervision over the alleged		
			perpetrators, was contracted to conduct		
			investigations of the 2/2 client-to-client		
			VA allegations.		

valuation Criteria and Actions CASE	Responsible	dlineDd StatenobleSompilealnce 15/14 Page Dobstacles and Nex Documentation for Verification Steps	Status
		Because the client-to-contracted service provider allegation did not involve DHS staff, it was referred to the Isanti County Adult Protection Services, who declined to investigate.	
		The outside investigator has received competency-based training in best practices for conducting abuse / neglect investigations involving individuals with cognitive and/or mental health disabilities and interviewing, as required in EC 25. He receives 8 hours of continuing education or in-service training each year specific to investigative practices.	
		(Exhibit 81 VA Investigator Training)	

Evaluation Criteria and Actions CASE 0	P მოათი(ჰ) 75-DW Responsible	Statenos 20 mplean 26,15/14 Page Documentation for Verification		Status
25.1 DHS employees having responsibility for investigative duties will receive 8 hours of	Director of Jensen Implementation	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
continuing education or in-service training each year specific to investigative practices.	Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	We are determining which peer and supervisory employees have already had the investigative practices training, and whether that number is sufficient for this Plan or whether more people need that initial and annual training specific to investigative practices.	Obstacles: There are few DHS employees who currently have had this training. Training opportunities may need to be developed.	Incomplete
			Next Steps: Identify and develop training opportunities and mechanisms to monitor and ensure training completion.	

Evaluation Criteria and Actions CASE 0	Person(ኔ) 75-DW D e Responsible	Badline Dd Stateno ദ്രാന്ത്യിർ ന ്റി 5/14 Page Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		DHS has contracted with an outside investigator to conduct investigations of VA allegations. The outside investigator has received competency-based training in best practices for conducting abuse / neglect investigations involving individuals with cognitive and/or mental health disabilities and interviewing, as required in EC 25. He receives 8 hours of continuing education or in-service training each year specific to investigative practices. (Exhibit 81 VA Investigator Training)	Next Steps: Continue to ensure compliance.	Incomplete

Evaluation Criteria and Actions CASE 0	P @rswi0(ኔ)/75-DW Responsible	Desidline Do	Statenos Completed note 15/14 Page Documentation for Verification		Status
25.2 Each investigation will undergo a quality review by a peer or supervisor who has, at	Director of Jensen Implementation	8/31/2014		5/11/2014 Update	5/11/2014 Update
minimum been trained in the requirements set forth in this Implementation Plan.	Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)		supervisory employees have already had the investigative practices training, and whether that number is sufficient for this Plan or whether more people need that	Obstacles: There are few DHS employees who currently have had this training. Training opportunities may need to be developed. Next Steps: Identify and develop training opportunities and mechanisms to monitor and ensure training completion.	Incomplete

Evaluation Criteria and Actions CASE (D Parsองป์(5) 775-DW B Responsible		itateា០៩៥៦៣pltalnce 15/14 Page Documentation for Verification		Status
		7	//15/2014 Update	7/15/2014 Update	7/15/2014 Update
		G	Gregory Gray, the DHS Chief Compliance	Next Steps:	
		C	Officer, has conducted 2 of 2 peer quality	Continue to conduct peer	Incomplete
		re	_	quality reviews of investigations.	
		G	Gray has received competency-based		
		tı	raining in best practices for conducting		
		a	buse / neglect investigations involving		
		ir	ndividuals with cognitive and/or mental		
			ealth disabilities and interviewing, as		
			equired in EC 25. He receives 8 hours of		
			ontinuing education or in-service		
			raining each year specific to		
		ir	nvestigative practices.		
		(1	Exhibit 81 VA Investigator Training)		

Evaluation Criteria and Actions CASE 0	Թ≙rsvո(ኔ) 775-DW Responsible	Decard line Do	Stateno & Completed nCe 15/14 Page Documentation for Verification		Status
25.3 The Department will maintain an electronic data management system, to track all information relevant to abuse/neglect investigations. This data management system will minimally include: 1) Incident date; 2) Report date; 3) Incident location; 4) Provider; 5) Allegation type; 6) Alleged victim; 7) Alleged perpetrator(s); 8) Injuries sustained; 9) Assigned investigator; 10) Date investigative report is completed; 11) Substantiation status; 12) Systemic issues identified and the corrective measures taken to resolve such issue; 13) Whether or not the case was referred to the county attorney; and 14) Whether or not charges were filed; and 15) Outcome of charges.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)		There is an existing electronic data management system that collects most of these items; it is being reviewed and there are discussions on revising it or using it as the basis for a new system.	5/11/2014 Update Obstacles: Not all the listed information items will be immediately available when a record of an abuse/neglect investigation is created. For example, items 13, 14, and 15 may not be known by the Facility or the Department. Next Steps: Determine system to use to track the information listed. Implement that system and develop report templates.	5/11/2014 Update Incomplete
			has been created to track all of the elements required of this EC.	7/15/2014 Update Next Steps: Update electronic data management system as information becomes available.	7/15/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0	Parsതർ(\$) 775-DW Responsible	Þ&line Do	Statenos Complication for Verification		Status
(Office of Inspector General) will be	Director of Jensen Implementation		5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
documented in the client's Facility record.	Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)		Substantiated allegations will be documented in the client's record.	Next Steps: Continue to ensure compliance.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			1/1 substantiated maltreatment reports	Next Steps:	
			has been included in the MSHS-	Continue to ensure	Incomplete
			Cambridge client record.	compliance.	
			(Exhibit 83 Vulnerable Adult Investigation Reporting)		
26. All staff members found to have	Director of MSHS-	3/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
committed abuse or neglect were disciplined	Cambridge and				Update
oursuant to DHS policies and collective	MN Life Bridge		DHS Licensing has found no	Next Steps:	
pargaining agreement, if applicable.	(Steve Jensen)		substantiated allegations of abuse or	Continue to ensure	Complete
			neglect. If a staff member is found to	compliance.	
			have committed abuse or neglect they		
			are subject to discipline pursuant to DHS		
			policies and their collective bargaining		
			agreement if applicable.		

Evaluation Criteria and Actions CASE 0	Pჵოათი(ኔ) 775-DW Responsible	Stateno820mpleance15/14 Page Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		DHS Office of the Inspector General (OIG) substantiated one allegation of neglect. OIG substantiated neglect against 3 staff. The process is underway to determine what actions will be taken with each employee pursuant to policies and the bargaining agreement. The employees have not exhausted their appeal rights. (Exhibit 83 Vulnerable Adult Investigation Reporting)	Next Steps: - Continue to ensure compliance. - Determine actions, inform employees, follow through, enable due process under the bargaining agreement.	Maintaining completion achieved 3/31/2014
26.1 All substantiated allegations of staff abuse or neglect are referred to Human Resources for numan resources action in accordance with the definitions set forth under the Vulnerable Adults Act. All perpetrators will be disciplined in accordance with DHS policies and procedures and Union Contracts.	Cambridge and	5/11/2014 Update DHS Licensing has found no substantiated allegations of abuse or neglect. If a staff member is found to have committed abuse or neglect they are subject to discipline pursuant to DHS policies and their collective bargaining agreement if applicable.	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	ԹՁոѕ Խոն (Ֆ) 775-DW Responsible	Deadline Do	Stateno620mpleance15/14 Page Documentation for Verification		Status
			7/15/2014 Update DHS Office of the Inspector General (OIG) substantiated one allegation of neglect. OIG substantiated neglect against 3 staff. The substantiated allegation has been referred to DHS human resources. The employees have not exhausted their appeal rights. (Exhibit 83 Vulnerable Adult Investigation Reporting)	7/15/2014 Update Next Steps: - Follow DHS policy and Union contracts regarding discipline. 2	7/15/2014 Update Maintaining completion achieved 3/31/2014.
27. Where appropriate, the State referred matters of suspected abuse or neglect to the county attorney for criminal prosecution.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		5/11/2014 Update There have been no matters of suspected abuse or neglect to refer to the County Attorney. There was one allegation of medication mismanagement. The allegation was submitted to the CEP; there was no substantiation of medication mismanagement from the CEP. The employee separated employment from DHS. (Exhibit 34 VA Maltreatment Report 10/11/2013)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	Թ֎rsvո(ኔ) 775-DW Responsible	Stateno & Completed Ce 15/14 Page Documentation for Verification		Status
		7/15/2014 Update The OIG substantiated one allegation of neglect during the reporting period.	•	7/15/2014 Update Maintaining
		Local law enforcement responded to a 911 call for the incident where the allegation of neglect was substantiated. There was an arrest made.	County to determine if the substantiated allegation was referred to the County for prosecution.	completion achieved 12/31/2013
to care of residents of a Facility will be	Director of MSHS- Cambridge and	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
submitted to the common entry point to determine whether or not the case will be referred to the county attorney for criminal prosecution.	MN Life Bridge (Steve Jensen)	There have been no matters of suspected abuse or neglect to refer to the County Attorney. There was one allegation of medication mismanagement. The allegation was submitted to the CEP; there was no substantiation of medication mismanagement from the CEP. The employee separated employment from DHS. (Exhibit 34 VA Maltreatment Report 10/11/2013)	Next Steps: Continue to ensure compliance.	Complete

Evaluation Criteria and Actions CASE 0	Person(ኔ) 775-DW Responsible		Statenos Confile an Ce 15/14 Page Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014
					Update
ı			4/4 VA allegations were reported to the	Next Steps:	
			CEP since March 12, 2014.	 Continue to ensure 	Maintaining
				compliance.	completion
			(Exhibit 83 Vulnerable Adult	- Determine actions, inform	
			Investigation Reporting)	employees, follow through,	12/31/2013
				enable due process under	
				the bargaining agreement.	
			ESTRAINT REPORTING & MGMT -		1
28. Form 31032 (or its successor) was fully	MN Life Bridge	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014
•	Operations				Update
restraint.	Manager (Mark		Forms were completed whenever use	Next Steps:	
	Brostrom)		was made of a manual restraint.	Continue to ensure	Complete
			The Court Monitor is on the email	compliance.	
			distribution list for the Notifications		
			(form # 3654) and the Emergency Use of		
			Manual Restraint forms. Note: The forms have been revised		
			since the date of the JSA, and are		
			continually being reviewed and discussed		
			to best keep the Facility, the		
			Department, and the Court and Court		
			Monitor fully informed.		
			(Exhibit 26 SOS Form DHS-3654		
			Notification Form)		
I			(Exhibit 31 Examples of DHS 3654		
			Emergency Use of Manual Restraint		
			(EUMR) forms)		

Evaluation Criteria and Actions CASE 0	Թ֎rsდი(ኔ) 775-DW Responsible	Đ&iđline Do	Stateno 6 Complean Cd 15/14 Page Documentation for Verification		Status
			7/15/2014 Update In 1 / 1 uses of manual restraint, the restraint form was fully completed. There was no immediate client debriefing because the client was taken to the hospital following the situation. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013
post-restraint, the Designated Coordinator will	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	5/11/2014 Update There is a space on the form for the designated coordinator to sign to verify their review of the form completion. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
			7/15/2014 Update In 1/1 uses of manual restraint, the designated coordinator verified that the restraint form was completed timely, accurately, and in entirety. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	Թ֎ ո sಀո(ኔ) 75-DW Responsible	Decard line Do	Statenos Completince 15/14 Page Documentation for Verification		Status
29. For each use, Form 31032 (or its successor) was timely completed by the end of the shift.	MN Life Bridge Operations Manager (Mark Brostrom)		5/11/2014 Update The Incident Report is completed by the end of the staff's shift. The Notification Form is then completed within 24 hours of the emergency use of a restraint or by the next business day, in accordance with the JSA / CPA.	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
			7/15/2014 Update In 1/1 use of manual restraint, the restraint form was timely completed by the end of the shift. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013
post-restraint, the Designated Coordinator will verify that Form 31032 (or any successor) was	MN Life Bridge Operations Manager (Mark Brostrom)		5/11/2014 Update There is a space on the form for the designated coordinator to sign to verify their review of the form completion. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	የ≙rsvn(ኔ) 775-DW Responsible	Deald line Do	Stateno និ Complication for Verification		Status
			7/15/2014 Update In 1 / 1 uses of manual restraint, the Designated Coordinator verified by signing the form that the restraint form was completed timely, accurately, and in entirety. (Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013
30. Each Form 31032 (or its successor) indicates that no prohibited restraint was used.	MN Life Bridge Operations Manager (Mark Brostrom)		5/11/2014 Update During this reporting period, there has been no use of a prohibited restraint at MSHS-C or a successor facility.	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
			7/15/2014 Update During this reporting period, there has been no use of a prohibited restraint at MSHS-C or a successor facility.	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE (Person(โร) 75-DW Responsible	Deadline Do	Statenos Complication 15/14 Page Documentation for Verification		Status
was used on Form 31032 (or any successor). Operatio Manager	MN Life Bridge Operations Manager (Mark	12/31/2013	5/11/2014 Update During this reporting period, there has	5/11/2014 Update Next Steps:	5/11/2014 Update
	Brostrom)		been no use of a prohibited restraint at	Continue to ensure compliance.	Complete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances, staff documented the type of manual restraint.	Next Steps: Continue to ensure compliance.	Maintaining completion
			(Exhibit 77 EUMR 05102014) (Exhibit 78 EIDT for EUMR 05102014)		achieved 12/31/2013
or one business day post-restraint, the Designated Coordinator will verify that no Mana	MN Life Bridge Operations Manager (Mark	12/31/2013	•	5/11/2014 Update Next Steps:	5/11/2014 Update
	Brostrom)		designated coordinator to sign to verify their review of the form completion. (Exhibit 26 SOS Form DHS-3654 Notification Form)	Continue to ensure compliance.	Complete

Evaluation Criteria and Actions CASE 0	Թ≙rsაო(ኔ) 75-DW Responsible	Deardline Do	Stateno & Completince 15/14 Page Documentation for Verification		Status
			7/15/2014 Update During this reporting period, no prohibited techniques were used.	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013
SETTLEMENT AGR	EEMENT SECTIO	N VI.B RE	STRAINT REPORTING & MGMT - N	OTIFICATIONS	
31. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in each instance was submitted to the Office of Health Facility Complaints.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	The Office of Health Facility Complaints is on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
			7/15/2014 Update 1/1 EUMRs were submitted to the Office of Health Facility Complaints within 24 hours. (Exhibit 77 EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE (Persorの(ร)775-DW Responsible	Deald line Do	Stateno 6 Completed nCe 15/14 Page Documentation for Verification		Status
31.1 Form 31032 (or its successor) is sent to the Office of Health Facility Complaints within 24 hours or no later than one business day.	MN Life Bridge Operations Manager (Mark	12/31/2013	5/11/2014 Update The Office of Health Facility Complaints is	· ·	5/11/2014 Update
24 hours or no later than one business day.	Brostrom)		on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Continue to ensure compliance.	Complete
			7/15/2014 Update In 1/1 instances, the form was sent	7/15/2014 Update Next Steps:	7/15/2014 Update
			within 24 hours or no later than one business day.	Continue to ensure compliance.	Maintaining completion achieved
			(Exhibit 77 EUMR 05102014)		12/31/2013

Evaluation Criteria and Actions CASE 0	เกราะ (โร) 75-DW Responsible	Đeđđii ne Do	Stateno & Completince 15/14 Page Documentation for Verification		Status
32. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations		5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
business day, Form 31032 (or its successor) in each instance was submitted to the Ombudsman for MH & DD Brostrom) Operations Manager (Mark Brostrom)			The Minnesota Office of the Ombudsman for Mental Health and Developmental Disabilities is on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Next Steps: Continue to ensure compliance.	Complete
			7/15/2014 Update In 1/1 instances, the form was sent	7/15/2014 Update Next Steps:	7/15/2014 Update
			within 24 hours or no later than one	Continue to ensure compliance.	Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	Person(s) 775-DW Responsible	Deald line Do	Stateno & Completince 15/14 Page Documentation for Verification		Status
32.1 Form 31032 (or its successor) is sent to the Ombudsman for MH & DD within 24 hours or no later than one business day.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	5/11/2014 Update The Minnesota Office of the Ombudsman for Mental Health and Developmental	5/11/2014 Update Next Steps: Continue to ensure	5/11/2014 Update Complete
	Бюми		Disabilities is on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	compliance.	Complete
			7/15/2014 Update In 1/1 instances, the form was sent	7/15/2014 Update Next Steps:	7/15/2014 Update
			within 24 hours or no later than one business day.	Continue to ensure compliance.	Maintaining completion achieved
			(Exhibit 77 EUMR 05102014)		12/31/2013

Evaluation Criteria and Actions CASE 0:	Pecse01(s) 75-DW Responsible	/ ĐB&dlinĐ o	Statetof2Corfiphian7é,5/14 Page: Documentation for Verification		Status
33. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
each instance was submitted to the DHS Mar	Manager (Mark Brostrom)		The DHS Licensing Division is on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Next Steps: Continue to ensure compliance.	Complete
			7/15/2014 Update In 1/1 instances, the form was sent within 24 hours or no later than one	7/15/2014 Update Next Steps: Continue to ensure	7/15/2014 Update Maintaining
			business day. (Exhibit 77 EUMR 05102014)	compliance.	completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	ምecse01(s7) 75-DW Responsible	' ĐBAđin Đ O	Stateof2Com phian ce;5/14 Page 1 Documentation for Verification		Status
DHS Licensing within 24 hours or no later than one business day.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	5/11/2014 Update The DHS Licensing Division is on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
			7/15/2014 Update In 1/1 instances, the form was sent within 24 hours or no later than one business day. (Exhibit 77 EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0:	ምecseû (s) 75-DW Responsible	ĐBAđin Đo	State tof 28 or i phid note; 5/14 Page: Documentation for Verification		Status
34. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
each instance was submitted to the Court Monitor and to the DHS Internal Reviewer	Manager (Mark Brostrom)		The Court Monitor and the Internal Reviewer are on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Next Steps: Continue to ensure compliance.	Complete
			7/15/2014 Update In 1/1 instances, the form was sent within 24 hours or no later than one business day. (Exhibit 77 EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0	ምecseû(s̄) 75-DW Responsible	DBAdin 00	State tof 28 or iptia 676;5/14 Page 1 Documentation for Verification		Status
34.1 Form 31032 (or its successor) is sent to the Court Monitor and to the DHS Internal	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
Reviewer within 24 hours or no later than one business day.	Manager (Mark Brostrom)		The Court Monitor and the Internal Reviewer are on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Next Steps: Continue to ensure compliance.	Complete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances, the form was sent	Next Steps:	
			within 24 hours or no later than one business day.	Continue to ensure compliance.	Maintaining completion achieved
			(Exhibit 77 EUMR 05102014)		12/31/2013

Evaluation Criteria and Actions CASE 0:	ምecse0ሲ(s) 75-DW Responsible	-DB&dlinD 0	State tof 20 or phia note; 5/14 Page : Documentation for Verification		Status
35. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
each instance was submitted to the legal representative and/or family to the extent permitted by law.	Manager (Mark Brostrom)		The legal representative and/or any designated family member are on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Next Steps: Continue to ensure compliance.	Complete
			7/15/2014 Update In 1/1 instances, the form was sent within 24 hours or no later than one business day. (Exhibit 77 EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0:	ምecse 0 (s) 75-DW Responsible	Deadin eo	State of 20 or phia note; 5/14 Page : Documentation for Verification		Status
35.1 Form 31032 (or its successor) is sent to the legal representative, and/or family to the extent permitted by law, within 24 hours or no	MN Life Bridge Operations Manager (Mark	12/31/2013	5/11/2014 Update The legal representative and/or any	5/11/2014 Update Next Steps:	5/11/2014 Update
later than one business day.	Brostrom)		designated family member are on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Continue to ensure compliance.	Complete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances, the form was sent	Next Steps:	
			within 24 hours or no later than one	Continue to ensure	Maintaining
			business day.	compliance.	completion achieved
			(Exhibit 77 EUMR 05102014)		12/31/2013

Evaluation Criteria and Actions CASE 0	ምecse0ሲs) 75-DV Responsible	/ DBR dlinDo	Statetof2Corniphian7é;5/14 Page 1		Status
36. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
each instance was submitted to the Case	Manager (Mark Brostrom)		The lead agency case manager (when the person has one) is on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)		Complete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances, the form was sent within 24 hours or no later than one business day. (Exhibit 77 EUMR 05102014)	Next Steps: Continue to ensure compliance.	Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0:	Pecso01(s) 75-DW Responsible	ĐBAđi in Đ o	Strate tof 28 or i phia note; 5/14 Page 1 Documentation for Verification		Status
3	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
later than one business day.	Manager (Mark Brostrom)		The lead agency case manager (when the person has one) is on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	-	Complete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances, the form was sent	Next Steps:	N 4 - 1 - 1 - 1 - 1 - 1 - 1
			within 24 hours or no later than one business day.	Continue to ensure compliance.	Maintaining completion achieved
			(Exhibit 77 EUMR 05102014)		12/31/2013

Evaluation Criteria and Actions CASE 0	ምecse01(si) 75-DW Responsible	/ DBAdlin 00	State of 2com phia ពិខ័ម់ 5/14 Page : Documentation for Verification		Status
37. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
each instance was submitted to the Plaintiffs' Counsel. Manager (Mark Brostrom)			The Plaintiffs' Counsel is on the distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Next Steps: Continue to ensure compliance.	Complete
			7/15/2014 Update In 1/1 instances, the form was sent	7/15/2014 Update Next Steps:	7/15/2014 Update
			within 24 hours or no later than one business day. (Exhibit 77 EUMR 05102014)	Continue to ensure compliance.	Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE (D: Pecso@(s) 75-DV Responsible	/ ĐB&dinĐ o	State tof 28orក phia ពិ 7é;5/14 Page : Documentation for Verification		Status
37.1 Form 31032 (or its successor) is sent to the Plaintiffs' Counsel within 24 hours or no later than one business day.	MN Life Bridge Operations Manager (Mark	12/31/2013	5/11/2014 Update The Plaintiffs' Counsel is on the	5/11/2014 Update Next Steps:	5/11/2014 Update
later than one business day.	Brostrom)		distribution list for these forms. Notification Forms are sent within 24 hours, or one business day, of the emergency use of a restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	Continue to ensure compliance.	Complete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 1/1 instances, the form was sent	Next Steps:	
			within 24 hours or no later than one business day.	Continue to ensure compliance.	Maintaining completion achieved
			(Exhibit 77 EUMR 05102014)		12/31/2013

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SETTLEMENT AGREEMENT SECT			PONSES ARE NOT TO REPLACE O	THER INCIDENT REPOR	RTING,
38. Other reports, investigations, analyses and	MN Life Bridge	10/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
ollow up were made on incidents and	Clinical Director				Update
estraint use.	(Tim Moore) / MN		We are identifying and reviewing other	Next Steps:	
	Life Bridge		reports, investigations, analyses and	Continue to ensure	Incomplete
	Operations		follow up for applicability and	compliance.	
	Manager (Mark		compliance with this EC. Where		
	Brostrom)		applicable, these have been forwarded to		
			the Court Monitor.		
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			2/4 VA allegations since March 12, 2014	Next Steps:	
			were investigated, the reports of which	Continue to ensure	Incomplete
			are pending.	compliance.	
			2/4 VA Investigations are pending.		
			For this reporting period, 1 instance of		
			manual restraint use occurred.		
			- In 1/1 instances an EUMR report was		
			generated.		
			- In 0/1 instances a client debriefing was		
			conducted immediately after the		
			incident. The individual was taken to a		
			hospital right after the incident.		
			- In 1/1 instances a review was		
			conducted by the expanded		
			interdisciplinary treatment team.		
			(Exhibit 77 EUMR 05102014)		
			(Exhibit 78 EIDT for EUMR 05102014)		

Evaluation Criteria and Actions CASE 0:	Responsible		Documentation for Verification		Status
, , , .	MN Life Bridge Clinical Director	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
within 1 business day of its occurrence to: 1) Evaluate the immediate health and safety of the individual(s) involved; 2) Ensure no prohibited techniques were used; 3) Ensure all documentation and notifications were properly made; and 4) Determine what, if any, immediate measures must be taken.	(Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom)		The Designated Coordinator reviewed each client incident, injury and/or restraint use within 1 business day of its occurrence and followed up as appropriate.	Next Steps: Continue to ensure compliance.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			The Designated Coordinator reviewed each client incident, injury and/or restraint use within 1 business day of its occurrence and followed up as appropriate.	Next Steps: - Continue to ensure compliance.	Complete

Evaluation Criteria and Actions CASE 0	Responsible		Documentation for Verification		Status
38.2 The Designated Coordinator will convene	MN Life Bridge	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
an Interdisciplinary Team (IDT) meeting within	Clinical Director				Update
5 business days of a restraint to: 1) Review the	(Tim Moore) / MN		The Designated Coordinator convenes an	Next Steps:	
circumstances surrounding the behavioral	Life Bridge		interdisciplinary team meeting within	Continue to ensure	Incomplete
emergency; 2) Determine what factors likely	Operations		five business days of the use of a	compliance.	
contributed to the behavioral emergency, i.e.	Manager (Mark		restraint. Current practices and forms	Verify that all the steps in	
life event, environmental, relational discord,	Brostrom) / MN		are being reviewed and revised as	this Action Item are	
etc.; 3) Identify what therapeutic	Life Bridge		necessary to ensure they include all the	addressed in the meeting	
interventions, including individualized	Transition		steps listed in this Action Item.	documentation.	
strategies, were employed and why they were	Coordinator		(Exhibit 35 Form DHS-3653 Consultation		
unsuccessful in de-escalating the situation; 4)	(substitute:		with Expanded Interdisciplinary Team		
Review and assess the efficacy of the	Tiffany Byers-		(EIDT) Following Emergency Use of		
individual's PBS plan, making changes as	Draeger)		Manual Restraint)		
needed; 5) Determine if trends/patterns can			(Exhibit 37 Example of Five-Point		
be identified with this individual or this living			Reviews)		
area; and 6) Take all corrective measures					
deemed necessary, indicating what actions are					
being taken, the party responsible for taking					
such actions, the date by which these actions					
will be taken, and how the efficacy of such					
actions will be monitored. Documentation of					
the IDT meeting, including attendees, review					
and actions taken will be thoroughly					
documented in the individual's record.					

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Coordinator convened an interdisciplinary team meeting within five business days of the use of a restraint.	Next Steps: In review of upcoming incidents, verify that all the steps in this Action Item are addressed in the meeting documentation on the EIDT form.	Complete
38.3 When changes to an individual's program plan and/or PBS plan are recommended during the IDT's restraint review, the Designated Coordinator will ensure that such changes are made within 2 business days of the IDT meeting related to the restraint use.	MN Life Bridge Clinical Director (Tim Moore)	during the IDT's restraint review, the	5/11/2014 Update Next Steps: Continue implementing this Action Item and update practices as needed to comply.	5/11/2014 Update Incomplete

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			7/15/2014 Update In 1/1 instances when changes to an individual's program plan and/or PBS plans were recommended during the	Action Item within 2	7/15/2014 Update Complete
			IDT's restraint review, the designated coordinator followed up to ensure the changes were made within 2 business days of that IDT meeting.	business days of the IDT meeting.	
29.4.4 facility based Decitive Debaying	MNILifo Dridgo		(Exhibit 84 Example of plan changes after EIDT) 5/11/2014 Update	E /11 /2014 Undata	5/11/2014
38.4 A facility-based Positive Behavioral Supports Review (PBSR), comprised of both behavioral analysts and non-clinical staff, will be established and maintained for the purposes of: 1) Reviewing all positive behavioral support plans to ensure they adhere to current best practice; 2) Approving and monitoring the efficacy of all positive behavioral support plans; 3) Reviewing the use of any restrictive and/or emergency interventions, i.e. restraints, 911 calls, etc. The PBSR Committee will meet on a monthly basis.	MN Life Bridge Clinical Director (Tim Moore)	6/30/2014	Work is being done to develop the team and process described here. There are existing semi-monthly meetings of clinical and non-clinical teams, for the purpose of reviewing data, plans, and discussing next steps in supports.	Next Steps: We will discern whether the requirements of this EC can be met through these existing meetings, if an additional meeting process will need to be developed, or if we need to discontinue existing process and begin de novo.	Update

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			7/15/2014 Update PBSR, with BAs and non-clinical staff, occurs every two weeks for every individual served by the Facility for the purposes of this EC.	7/15/2014 Update Next Steps: Continue with PBSRs.	7/15/2014 Update Complete
38.5 The PBSR committee will maintain meeting minutes detailing attendance (person/title); chairperson; individual and aggregate data review; issues and trends identified (individual and systemic); corrective measures to be taken; dates by which such corrective measures are to be completed; responsible parties, and follow-up of the previous month's action plans.	g minutes detailing attendance (In/title); chairperson; individual and ate data review; issues and trends and (individual and systemic); corrective ares to be taken; dates by which such aive measures are to be completed; asible parties, and follow-up of the		and process. There are existing semi- monthly meetings of clinical and non- clinical teams, for the purpose of	5/11/2014 Update Next Steps: The team and process will be set up by the 6/30/2014 deadline. Hold PBSR committee meetings and maintain meeting minutes.	5/11/2014 Update Incomplete
			7/15/2014 Update The PBSR committee maintains meeting minutes. (Exhibit 85 Template - DHS-3661 Positive Behavioral Supports Review) (Exhibit 86 Example of Semi-monthly Individual Progress Meeting Notes)	7/15/2014 Update Next Steps: Refine meeting minutes. 12	7/15/2014 Update Complete

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38.6 The Department will identify and address any trends or patterns from investigations.	MN Life Bridge Clinical Director (Tim Moore) /	10/31/2014	5/11/2014 Update Work is being done to develop the team	5/11/2014 Update Next Steps:	5/11/2014 Update
	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		and process. Work will be done to develop practices or expectations for identifying and addressing any trends or patterns from investigations related to the emergency use of restraints.	Discuss and develop practices or expectations for this item.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			The Department is identifying trends and patterns through various efforts including Licensing reviews, VAA investigations, and BIRF reporting.	Next Steps: Hire Data Analyst to further identify and address trends and/or patterns from investigations.	Incomplete

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	responsible		Documentation for Verification	Steps	Status
SETTLEMENT A	AGREEMENT SEC	TION VII.	B. RESTRAINT REVIEW - INTERNAI	L REVIEWER	
39. In consultation with the Court Monitor during the duration of the Court's jurisdiction, DHS designates one employee as Internal Reviewer whose duties include a focus on monitoring the use of, and on elimination of restraints.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	4/30/2014	5/11/2014 Update Dr. Richard Amado is the current designated Internal Reviewer whose duties include a focus on monitoring the use of, and on elimination of restraints. (Exhibit 38 2014 Internal Reviewer Monthly Reports)	5/11/2014 Update Next Steps: There will continue to be an employee designated, in consultation with the Court Monitor during the duration of the Court's jurisdiction, as the Internal Reviewer	
			7/15/2014 Update Dr. Amado continues to be the designated Internal Reviewer.	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 4/30/2014
40. The Facility provided Form 31032 (or its successor) to the Internal Reviewer within 24 hours of the use of manual restraint, and no later than one business day.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	The Internal Reviewer is on the distribution list for these forms. The Notification Form is sent electronically within 24 hours and no later than one business day of the manual restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

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		7/15/2014 Update In 1/1 instances, the Facility provided the notification form to the Internal Reviewer within 24 hours or no later than one business day of the manual restraint. (Exhibit 77 EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013
40.1 The shift supervisor/administrator on duty will notify the Internal Reviewer of the restraint within 24 hours and no later than one business day. Notification will be made electronically along with the completed Form 31032 (or its successor).	Operations	The Internal Reviewer is on the distribution list for these forms. The Notification Form is sent electronically within 24 hours and no later than one business day of the manual restraint. (Exhibit 26 SOS Form DHS-3654 Notification Form) (Exhibit 31 Examples of DHS 3654 Emergency Use of Manual Restraint (EUMR) forms)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

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			7/15/2014 Update In 1/1 instances, the Facility provided the notification form to the Internal Reviewer within 24 hours or no later than one business day of the manual restraint. (Exhibit 77 EUMR 05102014)	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013
41. The Internal Reviewer will consult with staff present and directly involved with each restraint to address: 1) Why/how deescalation strategies and less restrictive interventions failed to abate the threat of harm; 2) What additional behavioral support strategies may assist the individual; 3)	Internal Reviewer / Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance	8/31/2014	5/11/2014 Update The Internal Reviewer consults with staff to address the incident, and creates a monthly report addressing the items under EC 41. These monthly reports are sent to the Court Monitor.	5/11/2014 Update Next Steps: Continue the Internal Reviewer's responsibilities.	5/11/2014 Update Incomplete
Systemic and individual issues raised by the use of restraint; and 4) the Internal Reviewer will also review <i>Olmstead</i> or other issues arising from or related to, admissions, discharges and other separations from the facility.	Officer (Christina Baltes)		(Exhibit 38 2014 Internal Reviewer Monthly Reports)		
			7/15/2014 Update Dr. Amado, as the Internal Reviewer,	7/15/2014 Update Next Steps:	7/15/2014 Update
				Continue to ensure compliance.	Incomplete

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strategies and less restrictive inteventions failed to abate the threat of harm; 2) What additional behavioral support strategies may	Internal Reviewer / Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	5/11/2014 Update The Internal Reviewer consults with staff to address the incident, and creates a monthly report addressing the items under EC 41. These monthly reports are sent to the Court Monitor. (Exhibit 38 2014 Internal Reviewer Monthly Reports)	5/11/2014 Update Next Steps: Continue the Internal Reviewer's responsibilities.	5/11/2014 Update Incomplete
			7/15/2014 Update The Internal Reviewer consults with staff to address the incident, and creates a monthly report addressing the items under EC 41. These monthly reports are sent to the Court Monitor.	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Incomplete

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SETTLEMENT A	AGREEMENT SEC	TION VII.E	B. RESTRAINT REVIEW - EXTERNAL	L REVIEWER	
42. On April 23, 2013, the Court appointed the Court Monitor as the External Reviewer, with the consent of Plaintiffs and Defendants. DHS funds the costs of the external reviewer.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	4/23/2013	5/11/2014 Update This EC is in place, based on the Court Order of 4/23/2013.	5/11/2014 Update Next steps: Continue funding the costs of the Court Monitor.	5/11/2014 Update Complete
			7/15/2014 Update This EC remains in place. Court Monitor invoices are reviewed, discussed if necessary, and paid.	7/15/2014 Update Next steps: Continue funding the costs of the Court Monitor.	7/15/2014 Update Maintaining completion achieved 4/23/2013
43. After providing Plaintiffs' Class Counsel and the Department the opportunity to review and comment on a draft, the External Reviewer issues written quarterly reports informing the Department whether the Facility is in substantial compliance with the Agreement and the incorporated policies, enumerating the factual basis for its conclusions.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	4/23/2013	5/11/2014 Update This EC is in place, based on the Court Order of 4/23/2013.	5/11/2014 Update Next steps: Continue to review and comment on draft reports from the Court Monitor.	5/11/2014 Update Complete

		Documentation for Verification	Steps	Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		This EC remains in place.	Next steps: Continue to review and comment on draft reports from the Court Monitor.	Maintaining completion achieved 4/23/2013
Director of Jensen Implementation	8/28/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)		This EC is in place, based on the Court Order of 4/23/2013.	Next steps: Continue to address Court Monitor judgments, recommendations, and reports.	Complete
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		This EC remains in place.		
			Next steps: Continue to address Court Monitor recommendations, and reports.	Maintaining completion achieved 8/28/2013
	Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes) 8/28/2013 5/11/2014 Update This EC is in place, based on the Court Order of 4/23/2013. 7/15/2014 Update	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes) 7/15/2014 Update This EC remains in place. Next steps: Continue to review and comment on draft reports from the Court Monitor. 5/11/2014 Update Next steps: Continue to address Court Monitor judgments, recommendations, and reports. 7/15/2014 Update This EC remains in place. Next steps: Continue to address Court Monitor recommendations, or ad

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	EXTERNA	L ENTITY A	ND PLAINTIFFS' ACCESS		
45. The following have access to the Facility and its records: The Office of Ombudsman for Mental Health and Developmental Disabilities, The Disability Law Center, and Plaintiffs' Class Counsel.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		There has been and will be no limits on access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	5/11/2014 Update Next steps: Continue to allow access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	5/11/2014 Update Complete
			7/15/2014 Update There has been and will be no limits on access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	7/15/2014 Update Next steps: Continue to allow access to the Facility and its records.	7/15/2014 Update Maintaining completion achieved 12/31/2013

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and their records is given to the Office of Ombudsman-MH/DD, The Disability Law Center	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	5/11/2014 Update There has been and will be no limits on access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.D332	5/11/2014 Update Next steps: Continue to allow access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs'	5/11/2014 Update Complete
			7/15/2014 Update There has been and will be no limits on access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	7/15/2014 Update Next steps: Continue to allow access to the Facility and its records.	7/15/2014 Update Maintaining completion achieved 12/31/2013
46. The following exercised their access authority: The Office of Ombudsman for Mental Health and Developmental Disabilities, The Disability Law Center, and Plaintiffs' Counsel.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)		5/11/2014 Update There has been and will be no limits on access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	5/11/2014 Update Next steps: Continue to allow access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	5/11/2014 Update Complete

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			7/15/2014 Update There has been and will be no limits on access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	7/15/2014 Update Next steps: Continue to allow access to the Facility and its records.	7/15/2014 Update Maintaining completion achieved 12/31/2013
46.1 The Ombudsman-MH/DD, Disability Law Center and Plaintiffs' counsel have all exercised their authority to access the Facility, its successors, and their records.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	12/31/2013	There has been and will be no limits on access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	5/11/2014 Update Next steps: Continue to allow access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	5/11/2014 Update Complete
			7/15/2014 Update There has been and will be no limits on access to the Facility and its records for the Office of Ombudsman for Mental Health and Developmental Disabilities, the Disability Law Center, and Plaintiffs' Class Counsel.	7/15/2014 Update Next steps: Continue to allow access to the Facility and its records.	7/15/2014 Update Maintaining completion achieved 12/31/2013

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SET	LEMENT AGREE	MENT SEC	TION VIII. TRANSITION PLANNING	G	
47. The State undertakes best efforts to	MN Life Bridge	10/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
ensure that each resident is served in the	Clinical Director				Update
most integrated setting appropriate to meet	(Tim Moore) / MN		There is a team meeting every 30 days to	Next Steps:	
such person's individualized needs, including	Life Bridge		review and update the resident's plans,	Continue to work with	Incomplete
home or community settings. Each individual	Transition		services, and supports.	providers willing to serve	
currently living at the Facility, and all	Coordinator		There is a meeting scheduled every two	residents with complex	
individuals admitted, will be assisted to move	(substitute:		weeks with the person and their staff to	behaviors and needs.	
towards more integrated community settings.	Tiffany Byers-		review the person's status and to		
These settings are highly individualized and	Draeger)		continue developing and refining their		
maximize the opportunity for social and			PCP and transition plans.		
physical integration, given each person's legal					
standing. In every situation, opportunities to			The Jensen Implementation Office and		
move to a living situation with more freedom,			the DHS Disability Services Division (DSD)		
and which is more typical, will be pursued.			are working together to support the		
			residents. DSD has created a Community		
			Capacity Building Team that will provide		
			another level of support and assistance		
			to develop more integrated settings.		
			Staff assigned to that Team have		
			experience working with clients, families,		
			and legal representatives. They have		
			experience providing technical assistance		
			and supports to case managers and care		
			coordinators, and to providers of		
			services. 🛚		

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	As of April 25, 2014, there were five residents remaining at MSHS-Cambridge; they all have transition plans in ongoing development as further planning and refining of needs and wants continues. (Exhibit 2 Transition Plan for individual transitioned on 09/20/2013) (Exhibit 3 Transition Plan for individual transitioned on 10/29/2013) (Exhibit 4 Transition Plan for individual transitioned on 11/08/2013) (Exhibit 5 Transition Plan for individual transitioned on 12/03/2013) (Exhibit 6 Transition Plan for individual transitioned on 12/20/2013) (Exhibit 7 Transition Plan for individual transitioned on 03/18/2014) (Exhibit 41 Transition Plans for 5 Individuals at MSHS-Cambridge)	

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			Each individual at the facility continues to have a monthly IDT meeting and a biweekly staff meeting to check their status, and to update their plans as needed.	Next Steps: - Continue to work with providers willing to serve residents with complex behaviors and needs. - Provide training to county	Incomplete
			As of June 30, 2014, there is one individual remaining on the MSHS-Cambridge campus.	and tribal staff and providers on the JSA requirements.	
			(Exhibit 87 Example of Final Transition Summary and Plan) (Exhibit 88 Planning Documents dated 05092014) (Exhibit 89 Planning Documents dated		
			05282014) (Exhibit 90 Planning Documents dated 05222014) (Exhibit 91 Planning Documents dated		
			06122014) (Exhibit 92 Positive Support Transition Plan 06032014)		
47.2 Regarding transition planning for individuals entering more restrictive settings, the tasks under Evaluation Criteria 48 to 53	MN Life Bridge Clinical Director (Tim Moore) / MN	8/31/2014		•	5/11/2014 Update
shall be fulfilled.	Life Bridge Transition Coordinator		Individuals at MSHS-Cambridge)	· ·	Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		During this reporting period, no individual was transitioned to a more restrictive setting.	Next Steps: Continue ensure compliance.	Incomplete
48. The State actively pursues the appropriate discharge of residents and provided them with adequate and appropriate transition plans, protections, supports, and services consistent with such person's individualized needs, in the most integrated setting and to which the individual does not object.	MN Life Bridge Clinical Director (Tim Moore)	' '	5/11/2014 Update Obstacles: Finding or developing sufficient providers willing and trained to serve residents with complex behaviors and needs. Next Steps: Continue actively pursuing appropriate discharges.	5/11/2014 Update Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		G	Next Steps: - Continue actively pursuing appropriate discharges and associated resources. - Provide training on JSA requirements to counties, tribes, health plans, and providers. - Discuss options for the State to better address this EC, including, as an option, seeking approval for modification of the Olmstead Plan.	Incomplete
		transition. Part of the MSHS-C / MNLB transition process includes a review with the individual at 45 days after transition.		

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		The Therapeutic Follow-up Team tracks individuals to ensure they are receiving services according to the JSA and CPA. While the Department believes it is demonstrating compliance with the transition planning of Facility residents, the Court Monitor's Report to the Court: Community Compliance Review of June 20, 2014, (Doc 313) found the State to be noncompliant. The Department filed a response on July 3, 2014 (Doc 324) with its position regarding the Court Monitor's report and examples of how it plans to strengthen the monitoring and oversight of counties.	
		(Exhibit 87 Example of Final Transition Summary and Plan) (Exhibit 88 Planning Documents dated 05092014) (Exhibit 89 Planning Documents dated 05282014) (Exhibit 90 Planning Documents dated 05222014) (Exhibit 91 Planning Documents dated 06122014)	

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48.1 Each individual currently living at MSHS- Cambridge, and any individuals admitted prior	MN Life Bridge Clinical Director (Tim Moore)		5/11/2014 Update As of April 25, 2014, there were five	5/11/2014 Update Obstacles:	5/11/2014 Update
to its closure, will have an appropriate transition plan developed within 30 days of admission in accordance with the individual needs and preference for the most integrated setting possible. (For this purpose "admission" and "commitment" are treated the same.).			• • • •	Finding or developing sufficient providers willing and trained to serve residents with complex behaviors and needs. Next Steps: Continue actively pursuing appropriate discharges.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			There were no new admission to MSHS-Cambridge for this reporting period. The one individual remaining at MSHS-Cambridge has a transition plan, which is reviewed and updated regularly as planning for transition continues.	Next Steps: Continue to ensure compliance.	Complete
			(Exhibit 91 Planning Documents dated 06122014)		

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48.2 For individuals who may by law or court order be required to enter more restrictive and less integrated circumstances, such as incarceration in a prison, person-centered planning and transition planning is given the same importance as voluntary admissions. All efforts will be towards preparation and transition, safeguarding, negotiating with facilities, supports while in a facility, and implementing immediate post-facility transition into well-matched supports.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger)	6/30/2014	5/11/2014 Update Transition planning is done with and for all residents regardless of their known or unknown future circumstances. Sometimes the planning is for a more long term future.	5/11/2014 Update Obstacles: Certain settings may not have sufficient support systems in place. Next Steps: Discuss and plan for ways to address potential settings without sufficient supports.	5/11/2014 Update Incomplete
			7/15/2014 Update During this reporting period, no individual was transitioned to a more restrictive setting.	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Complete
49. Each resident, the resident's legal representative and/or family to the extent permitted by law, has been permitted to be involved in the team evaluation, decision making, and planning process to the greatest extent practicable, using whatever communication method he or she (or they) prefer.	MN Life Bridge Clinical Director (Tim Moore)	12/31/2013	5/11/2014 Update The individual, the individual's family and/or legal representative have been invited to be involved in the team evaluation, decision making, and planning process, unless the individual would specifically request someone not be invited.	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

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			7/15/2014 Update In 5/5 instances at MSHS-C, 2/2 instances at MN Life Bridge, and 3/3 instances at East Central MSOCS, the individual, the individual's family and/or legal representatives were invited to be involved in the team evaluation, decision making, and planning process to the greatest extent practicable, using whatever communication method he or she (or they) prefer. Some individuals' planning process included more involvement by family	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013
49.1 Each individual and/or the individual's family and/or legal representative as desired by the individual or required by guardianship is permitted, actively encouraged, and welcomed to be involved in the individual's personcentered planning and decision making to the greatest extent practicable utilizing whatever communication method the individual prefers and respecting the individual's right to choose the participants.	MN Life Bridge Clinical Director (Tim Moore)	12/31/2013	and/or legal representatives than others. 5/11/2014 Update The individual, the individual's family and/or legal representative have been invited to be involved in the team evaluation, decision making, and planning process, unless the individual would specifically request someone not be invited. ②	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete

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Invitations to all planning and evaluation meetings will be extended. Alternate means of participation will be extended to those who cannot travel or attend, including phone and video conferencing.			7/15/2014 Update The process of inclusion in the team evaluation, decision making, and planning process continues.	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013
49.2 Each individual will be invited and encouraged to participate in and take leadership in the person-centered planning processes when this is possible and desired by the person. In all circumstances, the personcentered planning process will be engaged in for and with all individuals, with the understanding that transition and change will happen, that the people are vulnerable,	MN Life Bridge Clinical Director (Tim Moore)	12/31/2013	5/11/2014 Update This has been and will continue to be current practice in Minnesota. (Exhibit 9 Sample Portfolio Documents) (Exhibit 14 Picture of Life for a current MSHS-C resident)	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Complete
and may need the alliance and support of other allies to support the process of moving forward. High quality person-centered planning, including the development of personcentered profiles, plans, and transition plans, will not be delayed or minimized by a person's perceived level of readiness to take leadership of the process, or willingness to engage in the process.			7/15/2014 Update This has been and will continue to be our current practice.	7/15/2014 Update Next Steps: Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

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50. To foster each resident's self- determination and independence, the State uses person-centered planning principles at each stage of the process to facilitate the identification of the resident's specific interests, goals, likes and dislikes, abilities and	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)		,	5/11/2014 Update Next Steps: Continue to ensure compliance.	5/11/2014 Update Incomplete
strengths, as well as support needs.	(Stacy Danov)		planning, and Facility staff and administration select the tool or tools that will best document the individual's status and choices that day. (Exhibit 9 Sample Portfolio Documents) (Exhibit 14 Picture of Life for a current MSHS-C resident) (Exhibit 42 Example of DHS 6622 Coordinated Service and Support Plan (CSSP) Addendum)		

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In 6/7 instances at MSHS-C / MN Life	Next Steps:	
			Bridge, person centered planning principles were used to facilitate the identification of the resident's specific interests, goals, likes and dislikes, abilities and strengths and support needs. In 1/7 instances, a new client was admitted on 6/30/2014; PCP principles are being used to facilitate the identification of the resident's specific interests, goals, likes and dislikes, abilities and strengths and support needs.	Continue to ensure compliance.	Incomplete
			(Exhibit 87 Example of Final Transition Summary and Plan)		
			(Exhibit 88 Planning Documents dated 05092014)		
			(Exhibit 89 Planning Documents dated 05282014)		
			(Exhibit 90 Planning Documents dated 05222014)		
			(Exhibit 91 Planning Documents dated 06122014) (Exhibit 92 Positive Support Transition		
			Plan 06032014)		

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50.1 Person-centered planning: 1) Will be started immediately upon meeting the person,	MN Life Bridge Clinical Director	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
before admission if possible; 2) Will be on-	(Tim Moore) / MN		Planning begins immediately upon	Obstacles:	
going; 3) Will be supported by a team of people who represent the interests of the person, if need be; 4) Without exception, and only if the person objects to the inclusion of specific people, the support team will include willing family members, case managers, current, past and future service workers, and at least one individual who is in a freely-given relationship with the person which is conflict-free. This can include a community advocate,	Life Bridge Psychologist 3 (Stacy Danov)		meeting the person, if not sooner (generally, it begins as soon as MSHS-Cambridge / MN Life Bridge is made aware of a potential admission). Current client plans are being updated to comply with this CPA. (Exhibit 9 Sample Portfolio Documents) (Exhibit 14 Picture of Life for a current MSHS-C resident) (Exhibit 42 Example of DHS 6622	Many individuals we serve have minimal "freely-given, conflict-free" relationships. Part of the MSHS-Cambridge and MN Life Bridge program is to assist individuals to connect to the community and to learn to develop healthy relationships.	Incomplete
citizen advocate, family member, or other individual who only has the welfare of the individual to consider.			Coordinated Service and Support Plan (CSSP) Addendum)	Next Steps: Continue to ensure compliance.	

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If the individual is unable or unwilling to participate, people who know about and care for the individual's		7/15/2014 Update This has been and will continue to be our	7/15/2014 Update Next Steps:	7/15/2014 Update
approval, will still be invited to engage in sharing their perspectives about what that		current practice.	Engage in bridge-building activity with each person in	Incomplete
positive future can be and what is needed to bring it about. This process will begin at first contact, with a first person-centered plan drawn up by day 30 after admission or 45 days from approval of this Plan.		Person-centered planning tools and documentation have been updated to better reflect current best practices and this Comprehensive Plan of Action. None of the individuals served at MSHS-C	•	
		during this reporting period currently has an individual in a freely-given relationship participating on their team. This reflects the considerable need to engage in community bridge-building and relationship development with the people we support.		
		Exhibit 78 Template - PCD Picture of A Life and action planning Exhibit 79 Template - PCP Format and Profile		

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50.2 Each Person-Centered Plan will be enriched, altered and moved forward at least	MN Life Bridge Clinical Director	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
every 30 days as the person becomes better known and moves toward a new living situation. As plans for this new living situation emerge, each plan will include all activities relevant for transition to a new living situation, relevant and necessary supports to assure the person will have good success, and protections that need to be in place.	(Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)		Person centered plans are enriched and moved forward. There are bi-weekly meetings with the resident and their staff to discuss the resident's status. There are monthly meetings with the interdisciplinary team (IDT). These are opportunities to add to and refine the person's plans. In addition, staff make notes of things that happen throughout the week, and those may be used to review the plans for possible updating. (Exhibit 9 Sample Portfolio Documents) (Exhibit 14 Picture of Life for a current MSHS-C resident)	Next Steps: Continue enriching the person's plans, activities, supports, and protections.	Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		5/5 PCPs for people at MSHS-C and 1/2	Next Steps:	
		for people at MN Life Bridge were	Engage in bridge-building	Incomplete
		reviewed and updated at least every 30	activity with each individual	
		days. 1/2 people at MN Life Bridge was	in their future home	
		admitted on the final day of this	community, traveling from	
		reporting period. As plans developed	Cambridge as often as is	
		and activities happened for transitioning	feasible to begin creating	
		out of MSHS-Cambridge, more	community connections	
		information about the individual and	with and for the individual	
		their choices and preferences (important	in advance of their	
		to / important for) were documented.	transition.	
		(Exhibit 87 Example of Final Transition		
		Summary and Plan)		
		(Exhibit 88 Planning Documents		
		dated 05092014)		
		(Exhibit 89 Planning Documents dated		
		05282014)		
		(Exhibit 90 Planning Documents dated		
		05222014)		
		(Exhibit 91 Planning Documents dated		
		06122014)		
		(Exhibit 92 Positive Support Transition Plan 06032014)		

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Centered Plan will be fully incorporated into each person's transition plan, Positive Behavior (Tim Moor Support Plan, goal plans, and service objectives within any Individual Service Plan.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	5/11/2014 Update Person centered thinking and planning is taught to staff and is used throughout the planning process and throughout daily activities. The forms that have been in use are being reviewed and revised as necessary to match the terminology required in this Plan. (Exhibit 42 Example of DHS 6622 Coordinated Service and Support Plan (CSSP) Addendum) (Exhibit 43 DHS 6810, 6810A, and 6810B Positive Support Transition Plan form,	5/11/2014 Update Next Steps: Continue reviewing and revising as necessary forms, procedures, policies, training, daily terminology used to match that required by this Plan.	5/11/2014 Update Incomplete
			7/15/2014 Update For 7/7 individuals served at MSHS-C / MN Life Bridge and 3/3 served at East Central MSOCS , information from the person-centered plan informs their transition plan, positive support transition plan (PBS plan), and formal outcomes/goals in the CSSP-A (individual service plan).	7/15/2014 Update Next Steps: Continue to evaluate each individual's forms and documentation to ensure compliance with this plan.	7/15/2014 Update Incomplete

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	(Exhibit 87 Example of Final Transition	
	Summary and Plan)	
	(Exhibit 88 Planning Documents	
	dated 05092014)	
	(Exhibit 89 Planning Documents dated 05282014)	
	(Exhibit 90 Planning Documents dated	
	05222014)	
	(Exhibit 91 Planning Documents dated	
	06122014)	
	(Exhibit 92 Positive Support Transition	
	Plan 06032014)	
	(Exhibit 110 Planning Documents dated	
	06102014)	
	(Exhibit 111 Planning Documents dated	
	03012013)	
	(Exhibit 112 Planning Documents dated	
1	06302014)	

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50.4 All plan facilitators will have, or function under the active supervision of a staff person who has, significant experience and background in facilitation, social devaluation and its consequences, and the principles of Normalization / Social Role Valorization, person-centered thinking, and the various and vast array of useful tools and techniques which may be of use for a particular person. Any such supervisor shall co-sign and be responsible for the plan and plan process. In this manner, a thoughtful, authentic, individualized and successful planning process will result in meaningful outcomes. Evidence of use of various, individualized techniques for different individual people will be clear in the development of person -centered plans. (PATH, MAPS, Personal Futures Planning, One Page Profiles, and Helen Sanderson's Person-Centered -Thinking, are examples)		8/31/2014	5/11/2014 Update Dr. Stacy Danov meets the qualifications listed in this Action Item. Various, individualized techniques are used for different people in developing their initial plan at admission, and other plans throughout their stay in the program. Depending on the person's status at the time, there are different needs and wants ("important to" and "important for") to be addressed in the plan at that time. Many people upon admission are in some sort of crisis situation and it is important to and for the person to address that right away. (Exhibit 44 CV and Training Record for the Psychologist 3)	5/11/2014 Update Obstacles: There are very few people in Minnesota who could meet the qualification listed here. Next Steps: Continue implementing this Action Item and using person centered planning techniques individualized to the person.	5/11/2014 Update Incomplete

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		7/15/2014 Update Dr. Danov continues to facilitate all person-centered plans at the Facility.	7/15/2014 Update Obstacles: There are very few people in Minnesota who could meet the qualification listed here. Next Steps: Continue implementing this Action Item and using person centered planning techniques individualized to the person.	7/15/2014 Update Incomplete
50.5 An annual learning and professional development plan which includes the above areas will be developed with and for each facilitator of person-centered processes. It may include reading, research, formal, and informal training, mentoring, and development events. These learning and professional development plans will include a minimum of 25 hours per year of educational activities (formal and informal) focused on personcentered planning, and will be completed as planned. Attendance at professional conferences, in and out of state, will be supported and facilitated.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	development planning is under review to assure compliance with the Plan.	5/11/2014 Update Next Steps: Complete the review of staff learning and development planning practices for compliance with this Plan.	5/11/2014 Update Incomplete

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			7/15/2014 Update Dr. Danov serves as the facilitator of Person Centered Processes at the Facility. Her annual learning and professional development plan is being developed to include the requirements of this EC. She continues to attend professional	7/15/2014 Update Next Steps: - Continue to develop the annual learning and professional development plan Continue to support and facilitate Dr. Danov's attendance at professional conferences.	7/15/2014 Update Incomplete
		conference convention Positive B (Chicago, (Exhibit 9 Developn	conferences including the annual convention of the Association for Positive Behavior Support in March 2014 (Chicago, IL). (Exhibit 93 Updated Professional Development Plan for BA3)		
50.6 Person-Centered Planning will include the intentional development of each support team's understanding and analysis of the individual's particular life experiences and how they have impacted the person. Themes, patterns, potential responses, and lessons should be drawn from this knowledge. Biographical timelines, or other personcentered means to capture histories and understand the person will be conducted for each person, with the collaboration of the person and family, if appropriate.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)		Staff are aware of the concept of trauma- informed care, and of how they need to be aware of their own behaviors due to trauma they may have experienced. (Exhibit 45 Examples of History Maps)	5/11/2014 Update Next Steps: Continue implementation and compliance.	5/11/2014 Update Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Dr. Stacy Danov has been developing PCT training for staff (done in conjunction with training development and updating by the State Operated Services learning and development team) that will further enhance capacity program-wide in this area.	· '	Incomplete
		(Exhibit 94 Course Description - Positive Behavior Support) (Exhibit 95 Course Description - Person Centered Approaches) (Exhibit 96 Course Description - Therapeutic Intervention Strategies (EASE)) (Exhibit 97 Course Description - Crisis Intervention and Post Crisis Evaluation)		

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50.7 The development of a person-centered description or personal profile will be used to develop the initial person-centered plan.	MN Life Bridge Clinical Director (Tim Moore) / MN	8/31/2014	5/11/2014 Update The PCD or profile are used to develop	5/11/2014 Update Next Steps:	5/11/2014 Update
develop the mitial person-centered plan.	Life Bridge Psychologist 3 (Stacy Danov)		the initial PCP. Current forms, procedures and terminology are being reviewed and revised as necessary to comply with the terminology required by this Plan. (Exhibit 9 Sample Portfolio Documents) (Exhibit 14 Picture of Life for a current MSHS-C resident)	Continue implementation and revisions as necessary.	Incomplete

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			For the 10/10 individuals, the profile	Next Steps:	
			informed the development of the PCPs.	Continue implementation and revisions as necessary. 2	Incomplete
			(Exhibit 87 Example of Final Transition Summary and Plan)		
			(Exhibit 88 Planning Documents dated 05092014)		
			(Exhibit 89 Planning Documents dated		
			05282014)		
			(Exhibit 90 Planning Documents dated		
			05222014)		
			(Exhibit 91 Planning Documents dated		
			06122014)		
			(Exhibit 92 Positive Support Transition Plan 06032014)		
			(Exhibit 110 Planning Documents dated		
			06102014)		
			(Exhibit 111 Planning Documents dated		
			03012013)		
			(Exhibit 112 Planning Documents dated 06302014)		
			,		

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	MN Life Bridge Clinical Director (Tim Moore) / MN	8/31/2014	5/11/2014 Update Formats are being reviewed and revised	5/11/2014 Update Next Steps:	5/11/2014 Update
requirements of this CPA. The Individual Program Plan will incorporate the Person- Centered Plan.	Life Bridge Psychologist 3 (Stacy Danov) /		as necessary to comply with the content requirements of this Plan.	Continue implementation and revisions as necessary.	Incomplete
The Person-Centered Plan will be re-designed to reflect a person-centered approach and style. This will include adding: 1) The focus person's goals, interests and vision for the future; 2) The identification of any actions and plans towards achieving those goals; 3) Support to be provided and by whom; 4) Use of everyday, informal language and avoidance of unnecessary service jargon. Objectives for	MN Life Bridge Program Manager (Tiffany Byers - Draeger)		The Person-Centered Plan is being redesigned to reflect the person-centered approach and style described in this Plan. (Exhibit 9 Sample Portfolio Documents) (Exhibit 14 Picture of Life for a current MSHS-C resident)		
the Person-Centered Plan will be drawn directly from the person-centered description / profile.			7/15/2014 Update The forms were revised for compliance with this EC.	7/15/2014 Update Next Steps: Continue implementation and revisions as necessary.	7/15/2014 Update Incomplete
			(Exhibit 73 Template - PCD Picture of A Life and action planning) Exhibit 74 Template - PCP Format and Profile)		

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opportunity to express a choice regarding preferred activities that contribute to a quality life.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov) / MN Life Bridge Program Manager (Tiffany Byers - Draeger)	6/30/2014	This is current practice and will continue.	5/11/2014 Update Next Steps: Continue implementation and revisions as necessary.	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0:	ପ୍ଲ େଟେଡରୀ(ଣ)75-DW ଅଞ୍ଚଳିଆ in ଡ ି Responsible	State of 20 mptian 6 to 14 Page 1 Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		5/5 residents at MSHS-Cambridge and 1/1 resident at Stratton Lake were given opportunities to express their choices regarding their preferred activities - what they feel contributes to a quality life. (Exhibit 87 Example of Final Transition Summary and Plan) (Exhibit 88 Planning Documents dated 05092014) (Exhibit 89 Planning Documents dated 05282014) (Exhibit 90 Planning Documents dated 05222014) (Exhibit 91 Planning Documents dated 06122014) (Exhibit 92 Positive Support Transition Plan 06032014)	Next Steps: Continue implementation and revisions as necessary.	Complete

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51.1 For each person served at a Facility, the Person-Centered Plan will include preferred activities, areas in which the person wants to learn and grow, relationships to strengthen, and competencies to learn.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov) / MN Life Bridge Program Manager (Tiffany Byers - Draeger)	5/11/2014 Update PCPs include the clients' preferred activities and choices for their goals and how they want to spend their time. Forms are being reviewed for any necessary revisions to comply with terminology, format, and style required by this Plan. (Exhibit 9 Sample Portfolio Documents) (Exhibit 14 Picture of Life for a current MSHS-C resident) (Exhibit 46 Examples of Daily Data Sheets) (Exhibit 47 Example of Daily Client Schedule)	5/11/2014 Update Next Steps: Continue implementation and revisions as necessary.	5/11/2014 Update Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		10/10 PCPs include the clients' preferred	Next Steps:	
		activities and choices for their goals and	Continue implementation	Complete
		how they want to spend their time.	and revisions as necessary.	
		(Exhibit 87 Example of Final Transition		
		Summary and Plan)		
		(Exhibit 88 Planning Documents		
		dated 05092014)		
		(Exhibit 89 Planning Documents dated		
		05282014)		
		(Exhibit 90 Planning Documents dated		
		05222014)		
		(Exhibit 91 Planning Documents dated		
		06122014)		
		(Exhibit 92 Positive Support Transition		
		Plan 06032014)		
		(Exhibit 110 Planning Documents dated		
		06102014)		
		(Exhibit 111 Planning Documents dated		
		03012013) (Exhibit 113 Planning Decuments dated		
		(Exhibit 112 Planning Documents dated 06302014)		
		00302014)		

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into daily life for each person to engage in meaningful activities that are personalized, individualized, and selected by the person. These will be activities planned with the person, and carried out in an individualized fashion. "House activities" will generally not be consistent with providing individualized, person-centered activities which the person Cl (T	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov) / MN Life Bridge Program Manager (Tiffany Byers - Draeger)		This is current practice and will continue. Opportunities for activities are offered for each person to chose from, and are provided. Forms are being reviewed for any necessary revisions to comply with terminology, format, and style required by this Plan. (Exhibit 9 Sample Portfolio Documents) (Exhibit 14 Picture of Life for a current MSHS-C resident) (Exhibit 46 Examples of Daily Data Sheets) (Exhibit 47 Example of Daily Client Schedule)	5/11/2014 Update Next Steps: Continue implementation and revisions as necessary.	5/11/2014 Update Incomplete
			7/15/2014 Update 5/5 individuals at MSHS-C / MN Life Bridge were given frequent daily opportunities to engage in personalized meaningful activities. 5/5 individuals at MSHS-C / MN Life Bridge planned their individual daily activities. (Exhibit 98 Example of Daily Schedule and Outcome Data Tracking 06062014)	7/15/2014 Update Next Steps: Continue implementation and revisions as necessary.	7/15/2014 Update Complete

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52. It is the State's goal that all residents be served in integrated community settings and services with adequate protections, supports and other necessary resources which are identified as available by service coordination. If an existing setting or service is not identified or available, best efforts will be utilized to	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute:	5/11/2014 Update The language in this EC is the State's goal. This Plan provides support to the efforts to have people served in integrated community settings and services with adequate protections, supports and	5/11/2014 Update Next Steps: Continue to work with providers willing to serve residents with complex behaviors and needs. Work	5/11/2014 Update Incomplete
create the appropriate setting or service using an individualized service design process.	Tiffany Byers- Draeger)	other necessary resources. The resources of DHS are available to meet the needs of the individual.	with DSD Community Capacity Building team to locate or provide support or assistance to develop new services and new community residences.	
		7/15/2014 Update The language in this EC continues to be	7/15/2014 Update Next Steps:	7/15/2014 Update
		the State's goal. The Jensen Implementation Office and Team are working in collaboration with internal and external partners toward this goal. 2	Continue to work with internal and external partners toward this goal.	Incomplete

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will embody continuously increasing clarity at each revision/ development meeting on what an ideal living situation may look like for the person. These will support and describe "must haves" components which must be in place in any considered situation. This may include living situations which are not offered in existing structured services. It may also be	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	5/11/2014 Update There are monthly IDT meetings, and biweekly meetings with the person and their staff. Client plans include their choices for where they want to live and how the environment, roommates, and staff will interact with them. These are developed and refined over time, as the person moves past the crisis or emergent situation that led to their admission, and prepares for transition back to the community. Efforts are made to "show" a person services similar to their PCP or similar to meet their needs. Residents transitioning out of MSHS-Cambridge have had opportunities to find out about existing residential openings, and have visited them and made their selection of where to move.	5/11/2014 Update Next Steps: Continue to have residents actively involved in PCP and making choices of services, supports, and settings. Continue to work with providers willing to serve residents with complex behaviors and needs. Work with DSD Community Capacity Building team to locate or provide support or assistance to develop new services and new community residences.	5/11/2014 Update Incomplete

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	Responsible	Documentation for Verification	Steps	Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		The actions and activities described	Next Steps:	
		above continue.	- Continue to have individuals actively involved in PCP and making choices of services, supports, and settings Continue to work with providers willing to serve individuals with complex behaviors and needs Continue to collaborate with DSD Community Capacity Building team and DC&T Community Support Services to locate or provide services, support, or assistance to develop new services and new	Incomplete
			community residences.	

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identified and selected by the individual with assistance from the support team, alterations, enhancements, and additional supports will be added whenever appropriate to ensure robust community supports which meet the essential needs for assistance, structure, and support as outlined in the Person-Centered Plan. "Must haves" identified as in 52.1 are required to be in place.	Director of Jensen Implementation Office (Peg Booth) / MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger)	8/31/2014	The resources of DHS are available to address each individual's Person Centered Plan. The process of developing a person's Person Centered Plan occurs over a period of time. There can be a variety of alterations, enhancements, and additional supports needed to be added to an existing service / living situation, and some take longer to achieve than others. Supports and services will be provided that meet the plans as much as possible while others are being developed or located.	5/11/2014 Update Next Steps: Continue to work with providers willing to serve residents with complex behaviors and needs.	5/11/2014 Update Incomplete
			7/15/2014 Update The resources of DHS are available to address each individual's Person Centered Plan. MSHS-C/ MN Life Bridge and CSS staff remain involved post-transition with MSHS-C residents when needed to ensure robust supports, working collaboratively with community-based providers.	7/15/2014 Update Next Steps: Continue to work with providers willing to serve residents with complex behaviors and needs.	7/15/2014 Update Incomplete

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52.3 If an existing residential service is not identified or available, the appropriate services must be created, using an individualized service design process.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger)		5/11/2014 Update The resources of DHS are available to address each individual's Person Centered Plan. New services and settings identified in the person's Person Center Plan will be created using an individualized service design process.	5/11/2014 Update Obstacles: A potential obstacle is the availability of a structure or trained staff. Another obstacle can be public perception and opinions. There have been concerns raised by neighbors of the two new community homes. Next Steps: Offer and encourage staff training.	5/11/2014 Update Incomplete
				Continue recruitment of staff and providers. Continue to foster open discussions with neighbors.	

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		In 1/6 instances a unique single-site	Obstacles:	
		community residence was developed to meet the individual's needs.	Timely training of staff to meet needs.	Complete
		In 1/6 instances a unique single-site	Next steps:	
		community residence is in development	- Continue to have	
		to meet the individual's needs.	individuals participate in training their staff.	
		In 4/6 instances the individuals moved to	- Finalize transition to the	
		a site with unique features distinctive to	community for the	
		their needs. These were all well planned	remaining individual.	
		and individualized and are settings with		
		which the individuals are pleased and do		
		not object.		
		- One individual moved to a duplex with		
		another young woman with similar tastes		
		and interests, picked because of high		
		quality staff and location access for the		
		community.		

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	Responsible	- One individual moved to a setting with a provider with a unique interpreter availability and with a unique payment for services due to his personal circumstance. - One individual had a new home developed and uniquely designed with the individual in mind, with the advantage that the individual had previously been supported by the provider who knows the individual well from the past and who the individual chose over others because of the positive relationship with them. - One individual's new home became a good fit for its location and what was	Status
		important to the individual related to family dynamics. The home is shared with just 2 other young adults and is well staffed with very capable staff.	

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52.4 When a living situation is identified as a possibility, the individual and the support team as appropriate will have multiple opportunities to visit, meet potential house-mates, interview the staff and provider, spend time in the situation, and be given the opportunity to make a choice about the living situation, request program enhancements or adjustments, or decline the option.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger)	6/30/2014	As people have been transitioning from MSHS-Cambridge, they and their support staff have been given opportunities to visit potential living sites, meet with potential house-mates and staff, and they have the opportunity to make choices about the living situation. (Exhibit 2 Transition Plan for individual transitioned on 09/20/2013) (Exhibit 3 Transition Plan for individual transitioned on 10/29/2013) (Exhibit 4 Transition Plan for individual transitioned on 11/08/2013) (Exhibit 5 Transition Plan for individual transitioned on 12/03/2013) (Exhibit 6 Transition Plan for individual transitioned on 12/20/2013) (Exhibit 7 Transition Plan for individual transitioned on 03/18/2014) (Exhibit 41 Transition Plans for 5 Individuals at MSHS-Cambridge)	5/11/2014 Update Next Steps: Continue implementation.	5/11/2014 Update Incomplete

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	7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
	5/5 individuals served at MSHS-	Next Steps:	
	Cambridge, 2/2 people served by MN Life Bridge, and 3/3 people served at ECMSOCS have had opportunities consistent with this EC.	Continue implementation.	Complete
	An individual was admitted to Stratton		
	Lake on June 30, 2014 (making the		
	census there 2). It was a shorter preparation time than is optimum, but		
	the team worked together to make the		
	admission happen.		
	An individual was admitted to ECMSOCS		
	on June 30, 2014.		

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	Responsible		Documentation for Verification	Steps	Status
			(Exhibit 87 Example of Final Transition		
			Summary and Plan) (Exhibit 88 Planning Documents		
			dated 05092014) (Exhibit 89 Planning Documents dated 05282014)		
			(Exhibit 90 Planning Documents dated 05222014)		
			(Exhibit 91 Planning Documents dated 06122014)		
			(Exhibit 110 Planning Documents dated 06102014)		
			(Exhibit 111 Planning Documents dated 03012013)		
			(Exhibit 112 Planning Documents dated 06302014)		
			,		

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52.5 When a discharge into an alternative living	MN Life Bridge	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
situation is agreed upon, the transition plan will	Clinical Director	,			Update
be further developed and finalized. This pre-	(Tim Moore) / MN		Transition plans are created and further	Next Steps:	
discharge iteration of the transition plan will	Life Bridge		developed and refined throughout the	Continue implementation.	Incomplete
include not only the sharing of information and	Transition		person's stay. Forms and practices are	Review and revise forms	·
documents transfers between providers, 1) An	Coordinator		being reviewed for compliance with the	and practices as necessary.	
individualized plan to facilitate a smooth move;	(substitute:		order, style, and terminology in this Plan.		
2) Assistance to the person to navigate the	Tiffany Byers-		(Exhibit 2 Transition Plan for individual		
move with ease, and arrange for safeguarding	Draeger)		transitioned on 09/20/2013)		
and transfer of the person's belongings; 3)			(Exhibit 3 Transition Plan for individual		
Planning for and making purchases for new			transitioned on 10/29/2013)		
home, ; 4) Assistance to become familiar with			(Exhibit 4 Transition Plan for individual		
new neighborhood, area, town; 5) Planning for			transitioned on 11/08/2013)		
packing and move day ; 6) Personalization of			(Exhibit 5 Transition Plan for individual		
new home; 7) Notification of family and friends			transitioned on 12/03/2013)		
; 8) Post office and utility changes ; 9)			(Exhibit 6 Transition Plan for individual		
Introductions to neighbors; 10) Setting up			transitioned on 12/20/2013)		
opportunities to deepen relationships with			(Exhibit 7 Transition Plan for individual		
future housemates; 11) Celebrations,			transitioned on 03/18/2014)		
welcoming, and farewells; 12) Designing layout			(Exhibit 41 Transition Plans for 5		
of space, window treatments, etc. These types			Individuals at MSHS-Cambridge)		
of considerations are a part of the typical					
processes that valued adults in our culture					
when preparing to move, and these and others					
shall be considered.					
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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		5/5 transition plans for people served at	Next Steps:	
		MSHS-Cambridge and 2/2 transition plans for people served at MN Life Bridge	- Continue implementation.	Complete
		/ Stratton Lake address the elements of this EC.		
		(Exhibit 87 Example of Final Transition		
		Summary and Plan)		
		(Exhibit 88 Planning Documents		
		dated 05092014)		
		(Exhibit 89 Planning Documents dated		
		05282014)		
		(Exhibit 90 Planning Documents dated		
		05222014)		
		(Exhibit 91 Planning Documents dated		
		06122014)		
		(Exhibit 92 Positive Support Transition		
		Plan 06032014)		
		(Exhibit 99 Final Transition Summary		
		and Plans for 4 Individuals)		

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52.6 The format for the transition plan will incorporate and provide for address of the	MN Life Bridge Clinical Director	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
elements in 52.5 above.	(Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger)		Transition plans are created and further developed and refined throughout the person's stay. Forms and practices are being reviewed for compliance with the order, style, and terminology in this Plan. (Exhibit 8 Sample Positive Support Transition Plan)	Next Steps: Continue implementation. Review and revise forms and practices as necessary.	Incomplete

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			10/10 transition plans include the elements of EC 52.5. (Exhibit 87 Example of Final Transition Summary and Plan) (Exhibit 88 Planning Documents dated 05092014) (Exhibit 89 Planning Documents dated 05282014) (Exhibit 90 Planning Documents dated 05222014) (Exhibit 91 Planning Documents dated 06122014) (Exhibit 92 Positive Support Transition Plan 06032014) (Exhibit 99 Final Transition Summary and Plans for 4 Individuals) (Exhibit 110 Planning Documents dated 06102014) (Exhibit 111 Planning Documents dated 03012013) (Exhibit 112 Planning Documents dated 06302014)	Next Steps: Continue implementation. Review and revise forms and practices as necessary.	Complete

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53. The provisions under this Transition Planning Section have been implemented in	MN Life Bridge Clinical Director	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
accord with the <i>Olmstead</i> decision.	(Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger) / MN Life Bridge Operations Manager (Mark Brostrom)		Implementation Office occurs on an ad hoc basis, as well as at regularly scheduled meetings. Future revisions to	Next Steps: Continue to implement this Transition Planning Section in accord with the Olmstead Plan. There is a next iteration of the Olmstead Plan due out this summer.	Incomplete

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
				Next Steps: Continue to implement Transition Planning in accord with the Olmstead decision.	Incomplete

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53.1 Any living arrangement, day service, or other service which is administered or organized in a segregated manner must be	MN Life Bridge Clinical Director (Tim Moore) / MN		5/11/2014 Update Any details for a "segregated" setting and	5/11/2014 Update Next Steps:	5/11/2014 Update
justified in writing as a part of the transition plan as being necessary. In a "segregated manner" means that the people served are all people with disabilities who have not specifically chosen to live or be served	Life Bridge Transition Coordinator / MN Life Bridge Operations		,	Continue to implement this Action Item.	Incomplete
together. This justification will be accompanied by objectives to increase social and physical integration which will be included in service planning objectives and program planning.	Manager (Mark Brostrom)		7/15/2014 Update 4/4 individuals transitioned from MSHS-	7/15/2014 Update Next Steps:	7/15/2014 Update
			,	Continue to implement this Action Item.	Incomplete
			(Exhibit 99 Final Transition Summary and Plans for 4 Individuals)		

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53.2 All services provided and planned for, and transitioned into must be adequate, appropriate, and carefully monitored. This need for monitoring will be carefully weighed by each person-centered team and addressed. This includes services at the Facility and new living and working situations into which a person is transitioning.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen) / MN Life Bridge Program Manager (Tiffany Byers- Draeger)	8/31/2014	information about the person and monitoring their needs and services.	5/11/2014 Update Next Steps: Continue to implement this Action Item and refine planning for future monitoring efforts.	5/11/2014 Update Incomplete
			transitioned out of CSS services. More planning is in process. (Exhibit 41 Transition Plans for 5 Individuals at MSHS-Cambridge)		

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Services are adequate and appropriate	Next Steps:	
		and carefully monitored for individuals at	- Continue to implement	Incomplete
		the Facility.	this Action Item.	
			- Refine planning for future	
		Staff provide transitional requirements,	monitoring efforts.	
		recommendations, training, clinical	- Continue collaboration	
		consultation and supports for people	with CSS and CCB team.	
		before and after discharge in		
		collaboration with local supports and		
		CSS.		
		A 45 day post-discharge meeting is set		
		and attended by clinical staff to assure		
		that there is continued fidelity to Person		
		Centered processes and positive		
		behavior support plans, and to see if		
		additional training or consultation may		
		be needed.		
		(Exhibit 99 Final Transition Summary		
		and Plans for 4 Individuals)		

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53.3 All services provided will include assisting people to have meaningful roles in community life, civic life, relationships, work and career, home, and areas of personal interest. When appropriate, these areas of engagement will be envisioned by the team alongside the individual served, and opportunities will be created for this engagement in everyday life. These roles and engagements will be consistently identified and addressed within the Person-Centered Planning, Transition, and the Positive Behavior Support Plans development processes.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Plans are being reviewed and revised as needed to comply with the language in this Plan. (Exhibit 9 Sample Portfolio Documents)	5/11/2014 Update Next Steps: Continue to implement this Action Item. Review plans and revise as necessary to comply with the language in this Plan.	5/11/2014 Update Incomplete
			7/15/2014 Update Services provided are consistent with this EC. Staff from the Facility provide information and assistance to providers for people being transitioned from the Facility. DSD offers technical assistance, and CSS provides services to people in the community. (Exhibit 87 Example of Final Transition Summary and Plan) (Exhibit 88 Planning Documents dated 05092014) (Exhibit 89 Planning Documents dated 05282014)	7/15/2014 Update Next Steps: - Continue to engage in exploration and discovery with each individual, encouraging them to experience and engage with different available community opportunities to address all required elements in this EC Review plans and revise as necessary to comply with the language in this Plan.	7/15/2014 Update Incomplete

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		(Exhibit 90 Planning Documents dated 05222014) (Exhibit 91 Planning Documents dated 06122014) (Exhibit 99 Final Transition Summary and Plans for 4 Individuals) (Exhibit 110 Planning Documents dated 06102014) (Exhibit 111 Planning Documents dated 03012013) (Exhibit 112 Planning Documents dated 06302014)		
53.4 The above areas of engagement community life, civic life, relationships, career, nome, personal interests) will be included in each Person-Centered Plan as focus areas for planning and related objectives.	MN Life Bridge Psychologist 3 (Stacy Danov)	5/11/2014 Update Plans are being reviewed and revised as needed to comply with the language in this Plan. (Exhibit 9 Sample Portfolio Documents)	5/11/2014 Update Next Steps: Continue to implement this Action Item. Review plans and revise as necessary to comply with the language in this Plan.	5/11/2014 Update Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		5/5 PCPs for individuals served at	Next Steps:	
		MSHS_Cambridge, 2/2 PCPs for	- Continue to engage in	Incomplete
		individuals served at MN Life Bridge, and	exploration and discovery	
		3/3 PCPs for individuals served at	with each individual,	
		ECMSOCS include the areas of	encouraging them to	
		engagement as stated in this EC as a focus for planning and related objectives.	experience and engage with different available community opportunities to	
		(Exhibit 87 Example of Final Transition	address all required	
		Summary and Plan)	elements in this EC.	
		(Exhibit 88 Planning Documents	- Review plans and revise as	
		dated 05092014)	necessary to comply with	
		(Exhibit 89 Planning Documents dated 05282014)	the language in this Plan.	
		(Exhibit 90 Planning Documents dated		
		05222014)		
		(Exhibit 91 Planning Documents dated		
		06122014)		
		(Exhibit 92 Positive Support Transition		
		Plan 06032014)		
		(Exhibit 99 Final Transition Summary		
		and Plans for 4 Individuals)		

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SETTLEMENT AGREE	MENT SECTION	IX.A. OTH	IER PRACTICES AT THE FACILITY –	STAFF TRAINING	
54. Facility treatment staff received training in positive behavioral supports, person-centered	_	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
	Manager (Mark Brostrom)		reviewed for compliance with this Plan. (Exhibit 21 Training Curricula and	Next Steps: Review staff training plans and revise as necessary. Review staff training records to assure compliance.	Incomplete
			Programs) (Exhibit 49 MSHS-Cambridge Training Tracker		

	Documentation for Verification	Steps	Status
	7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
	Prior to the March 2014 Order, many of	Next Steps:	
	these trainings were a one-time session	Continue to ensure staff	Incomplete
	at hire. The 2014 annual retraining has	are trained and training is	
	not yet occurred.	updated according to best	
	46/46 staff had received training in:positive behavioral supports.person centered approaches.	practices.	
	person centered approaches.personal safety techniques.		
	- crisis intervention and post crisis		
	evaluation.		
	- therapeutic interventions (using the		
	EASE training program).		
	39/46 staff received the annual EASE		
	retraining in June 2014.		
	- 6/46 staff were out of work on		
	approved leaves during that time and will		
	receive their annual training when they		
	return from leave.		
	- 1/46 staff (the MN Life Bridge		
	Treatment Program Administrator) has		
	not retaken the EASE training.		
	(Exhibit 100 Training Tracker)		

Standardized training in: 1.Therapeutic Interventions 2. Personal safety techniques 3. Medically monitoring restraint 4. Positive Behavior Supports 5. Person-Centered Approaches 6. Crisis Intervention 7. Post-Crisis Evaluation and Assessment Operations Manager (Mark Brostrom) The staff training programs are being reviewed for compliance with this Plan. (Exhibit 21 Training Curricula and PowerPoint presentation on the Jensen Settlement Agreement Attachment A) (Exhibit 48 Description of Training Programs) (Exhibit 49 MSHS-Cambridge Training	Evaluation Criteria and Actions CASE 0:	ምecse0ኒ(s) 75-DW Responsible		State of 20 on period 67 (4) 5/14 Page 1	യ്യാർ ക് വിള്ള and Next Steps	Status
2. Personal safety techniques 3. Medically monitoring restraint 4. Positive Behavior Supports 5. Person-Centered Approaches 6. Crisis Intervention 7. Post-Crisis Evaluation and Assessment Brostrom) Brostrom) reviewed for compliance with this Plan. (Exhibit 21 Training Curricula and PowerPoint presentation on the Jensen Settlement Agreement Attachment A) (Exhibit 48 Description of Training Programs) (Exhibit 49 MSHS-Cambridge Training	54.1 Facility staff in all positions receive annual standardized training in:	_	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
3. Medically monitoring restraint 4. Positive Behavior Supports 5. Person-Centered Approaches 6. Crisis Intervention 7. Post-Crisis Evaluation and Assessment PowerPoint presentation on the Jensen Settlement Agreement Attachment A) (Exhibit 48 Description of Training Programs) (Exhibit 49 MSHS-Cambridge Training	1.Therapeutic Interventions	Manager (Mark		The staff training programs are being	Next Steps:	
4. Positive Behavior Supports 5. Person-Centered Approaches 6. Crisis Intervention 7. Post-Crisis Evaluation and Assessment PowerPoint presentation on the Jensen Settlement Agreement Attachment A) (Exhibit 48 Description of Training Programs) (Exhibit 49 MSHS-Cambridge Training	2. Personal safety techniques	Brostrom)		reviewed for compliance with this Plan.	Review staff training plans	Incomplete
5. Person-Centered Approaches 6. Crisis Intervention 7. Post-Crisis Evaluation and Assessment Capable 1 Capable 2 Compliance. Capable 3 Capable 48 Description of Training Programs) (Exhibit 49 MSHS-Cambridge Training	3. Medically monitoring restraint			(Exhibit 21 Training Curricula and	and revise as necessary.	
6. Crisis Intervention 7. Post-Crisis Evaluation and Assessment 8. Crisis Intervention 9. Programs) 1. (Exhibit 48 Description of Training compliance. 1. Programs) 1. (Exhibit 49 MSHS-Cambridge Training) 1. (Exhibit 49 MSHS-Cambridge Training)	4. Positive Behavior Supports			PowerPoint presentation on the Jensen	Review staff training	
7. Post-Crisis Evaluation and Assessment Programs) (Exhibit 49 MSHS-Cambridge Training	5. Person-Centered Approaches			Settlement Agreement Attachment A)	records to assure	
(Exhibit 49 MSHS-Cambridge Training	6. Crisis Intervention			(Exhibit 48 Description of Training	compliance.	
	7. Post-Crisis Evaluation and Assessment			Programs)		
Tracker				(Exhibit 49 MSHS-Cambridge Training		
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Responsible	Documentation for Verification	Steps	Status
	7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
	Prior to the March 2014 Order, many of	Next Steps:	
	these trainings were a one-time session	Continue to ensure staff	Complete
	at hire. The 2014 annual retraining has	are trained and training is	
	not yet occurred.	updated according to best	
	46/46 staff had received training in:positive behavioral supports.person centered approaches.	practices.	
	- personal safety techniques.		
	- crisis intervention and post crisis		
	evaluation.		
	- therapeutic interventions (using the		
	EASE training program).		
	39/46 staff received the annual EASE		
	retraining in June 2014.		
	- 6/46 staff were out of work on		
	approved leaves during that time and will		
	receive their annual training when they		
	return from leave.		
	- 1/46 staff (the MN Life Bridge		
	Treatment Program Administrator) has		
	not retaken the EASE training.		
	(Exhibit 100 Training Tracker)		

Evaluation Criteria and Actions CASE (D: Pecso (1.5) 75-DV Responsible	V ∃DB&dlin ®o	State of 20 on phia note; 5/14 Page 1 Documentation for Verification	©botෲිැබිළිs and Next Steps	Status
54.2 All new or temporary Facility staff in all positions receive standardized pre-service	MN Life Bridge Operations	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
training in:	Manager (Mark		The staff training programs are being	Next Steps:	
1.Therapeutic Interventions	Brostrom)		reviewed for compliance with this Plan.	Review staff training plans	Incomplete
2. Personal safety techniques			(Exhibit 21 Training Curricula and	and revise as necessary.	
3. Medically monitoring restraint			PowerPoint presentation on the Jensen	Review staff training	
4. Positive Behavior Supports			Settlement Agreement Attachment A)	records to assure	
5. Person-Centered Approaches			(Exhibit 48 Description of Training	compliance.	
6. Crisis Intervention			Programs)		
7. Post-Crisis Evaluation and Assessment			(Exhibit 49 MSHS-Cambridge Training		
			Tracker)		

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		these trainings were a one-time session	Next Steps: Continue to ensure staff are trained and training is updated according to best practices.	Complete
		39/46 staff received the annual EASE retraining in June 2014. - 6/46 staff were out of work on approved leaves during that time and will receive their annual training when they return from leave. - 1/46 staff (the MN Life Bridge Treatment Program Administrator) has not retaken the EASE training. (Exhibit 100 Training Tracker)		

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54.3 The Department will record, monitor and follow-up with the Facility administration to ensure that all facility treatment staff receive all necessary training including, but not limited to, EC 62-64, below.	MN Life Bridge Operations Manager (Mark Brostrom)	, ,	Staff training records are maintained, and are shared with the Jensen Implementation Office and DHS, and	5/11/2014 Update Next Steps: Continue to maintain staff training records. JIO will monitor compliance.	5/11/2014 Update Incomplete
			7/15/14 Update The Department records and monitors all staff training in Pathlore. The Department uses Pathlore to alert the appropriate supervisors of deficiencies in staff training.	7/15/14 Update Next Steps: Continue to maintain staff training records. ②	7/15/2014 Update Incomplete
55. Facility staff training is consistent with applicable best practices, including but not limited to the Association of Positive Behavior Supports, Standards of Practice for Positive Behavior Supports (http://apbs.org). Staff training programs will be competency-based with staff demonstrating current competency in both knowledge and skills.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Program Manager (Tiffany Byers- Draeger)	10/31/2014	There is a didactic approach to staff	5/11/2014 Update Next Steps: Review staff training programs and curricula and revise as necessary to comply with this Plan.	5/11/2014 Update Incomplete

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			7/15/2014 Update Staff training programs and curricula have been reviewed and revised as necessary to comply with this Plan. All staff have been trained to written competency and demonstrated competency in PBS plans and training	7/15/2014 Update Next Steps: - Continue to train all staff to written and demonstrated competency for all new and revised PBS plans and training methodologies.	7/15/2014 Update Incomplete
			methodologies to address formal outcomes for all residents at MSHS-C. The PCP training has been revised to include training on the CMS Final HCBS Rule. All new employees will receive the training as part of NEO and current employees will receiving training within the Court-Ordered timeline.	 Train all current staff on new CMS Final HCBS Rule. Incorporate training on new CMS Final HCBS Rule in NEO. 	
55.1 All Facility staff training programs will be competency-based with staff demonstrating current competency in both knowledge and skills.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Program Manager (Tiffany Byers- Draeger)		5/11/2014 Update: All staff training programs and curricula are being reviewed and revised to include a competency evaluation in both knowledge and skills.	5/11/2014 Update Next Steps: Review staff training programs and curricula and revise as necessary to comply with this Plan.	5/11/2014 Update Incomplete

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			7/15/14 Update	7/15/14 Update	7/15/2014 Update
			Training curricula now comply with this Plan.	Next Steps: Continue to train all staff to written and demonstrated	Incomplete
			All staff have been trained to written competency and demonstrated competency in PBS plans and training methodologies to address formal outcomes for all residents at MSHS-C.	competency for all new and revised PBS plans and training methodologies.	
			(Exhibit 100 Training Tracker)		
55.2 Training curricula are developed, based on, and consistent with best practices in: 1)	MN Life Bridge Operations	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
Positive Behavioral Supports; 2) Person- Centered approaches/practices; 3) Therapeutic Intervention Strategies; 4) Personal safety techniques; and 5) Crisis intervention and post crisis evaluation.	Manager (Mark Brostrom)		Training curricula are created and revised as necessary to be consistent with best practices.	'	Incomplete

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			7/15/14 Update Training curricula now comply with this Plan. (Exhibit 94 Course Description - Positive Behavior Support) (Exhibit 95 Course Description - Person Centered Approaches) (Exhibit 96 Course Description - Therapeutic Intervention Strategies (EASE)) (Exhibit 97 Course Description - Crisis Intervention and Post Crisis Evaluation)	7/15/14 Update Next Steps: Continue implementing this Item.	7/15/2014 Update Complete
55.3 Each training program (that is, 1) Positive Behavioral Supports; 2) Person-Centered approaches/practices; 3) Therapeutic Intervention Strategies; 4) Personal Safety techniques; and 5) Crisis intervention & post crisis evaluation), will be evaluated at least annually and revised, if appropriate, to ensure adherence to evidence-based and best practices.	MN Life Bridge Operations Manager (Mark Brostrom)		5/11/2014 Update Training programs have been periodically revised and updated as appropriate. Plans for a schedule to evaluate each training program on an annual basis will be developed. 7/15/14 Update Training curricula now comply with this	5/11/2014 Update Next Steps: Develop plan for annual evaluations of each training program. 7/15/14 Update Next Steps:	5/11/2014 Update Incomplete 7/15/2014 Update
			Plan. A plan for annual evaluations of each training program is underway.	· ·	Incomplete

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55.4 DHS will ensure training programs promote sensitivity awareness surrounding individuals with cognitive and mental health disabilities and how their developmental level, cultural/familial background, history of physical or sexual abuse and prior restraints may affect	Forensics Medical Director (Steve Pratt) / DCT-SOS Learning & Development Director (Charles	6/30/2014	5/11/2014 Update Training programs are being reviewed to verify these items are addressed, and will be revised if that is not the case.	5/11/2014 Update Next Steps: Continue implementing this Item.	5/11/2014 Update Incomplete
their reactions during behavioral emergencies.	Lawler)		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			Dr. Steven Pratt, DHS' executive medical director for behavioral health, has been providing training to DC&T staff and others on Trauma Informed Care. Facility staff attended this training. Trauma-informed care includes policies, procedures, interventions, and interactions among clients and staff that recognize the likelihood that an individual receiving services has experienced trauma.	Next Steps: Continue implementing. Dr. Pratt and Compliance Office staff will present a trauma-informed care training session Wednesday, July 9, 2014. This session is open to all DHS staff.	Complete
			(Exhibit 101 DHS Today 06182014 notice of Trauma-informed care training)		

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55.5 DHS will ensure that training programs are designed to also develop staff's self-awareness of how their own experiences, perceptions and attitudes affect their response to behavioral issues and emergencies.	Forensics Medical Director (Steve Pratt) / DCT-SOS Learning & Development Director (Charles Lawler)	8/31/2014	5/11/2014 Update Training programs are being reviewed to verify these items are addressed, and will be revised if that is not the case.	5/11/2014 Update Next Steps: Continue implementing this Item.	5/11/2014 Update Incomplete
			7/15/2014 Update DHS provides training programs that develop staff's self-awareness of how their own experiences, perceptions and attitudes affect their response to behavioral issues and emergencies. All staff that provide direct support take Module 2 of the EASE training program. This module includes information on trauma-informed care. Also, the 360° Safety Planning Framework is introduced in Module 2. Those that may use manual restraint also take Module 3, which uses this 360° review in more depth. (Exhibit 96 Course Description - Therapeutic Intervention Strategies	7/15/2014 Update Next Steps: - Provide an opportunity for all DHS staff to have training on Trauma-Informed Care Continue reviewing and updating training curricula as needed.	7/15/2014 Update Incomplete

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56. Facility staff receive the specified number	MN Life Bridge	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
of hours of training: Therapeutic interventions	Operations				Update
(8 hours); Personal safety techniques (8	Manager (Mark		These number of hours of training have	Next Steps :	
hours); Medically monitoring restraint (1	Brostrom)		been the standard of practice.	Continue implementing this	Incomplete
hour).			(Exhibit 21 Training curricula and	Item.	
			PowerPoint presentation on the Jensen		
			Settlement Agreement Attachment A)		
			(Exhibit 48 Description of Training		
			Programs)		
			(Exhibit 49 MSHS-Cambridge Training		
			Tracker)		
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			As of 3/1/2014, 46 of 46 current staff	Next Steps:	
			had received EASE training.	Assure staff receive the	Complete
				required training.	
			46/46 staff received 8 hours of personal		
			safety techniques training.		
			46/46 staff received 1 hour of medically		
			monitoring restraint training.		
			(Exhibit 100 Training Tracker)		

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56.1 Competency-based training curriculum is developed which minimally provides 8 hours training in Therapeutic Interventions; Personal Safety Techniques and 1 hour in Medically Monitoring Restraints.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014		5/11/2014 Update Next Steps: Continue implementing this Item.	5/11/2014 Update Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			The training curricula is competency- based and minimally provides 8 hours training in therapeutic interventions, personal safety techniques, and 1 hour in medically monitoring restraints.	Next Steps: Periodically update training curricula to incorporate best practices.	Complete
			(Exhibit 100 Training Tracker)		

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56.2 All current employees receive 8 hours of competency-based training on Therapeutic	MN Life Bridge Operations	6/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
Interventions.	Manager (Mark Brostrom)		These number of hours of training have been the standard of practice. (Exhibit 21 Training curricula and PowerPoint presentation on the Jensen Settlement Agreement Attachment A) (Exhibit 48 Description of Training Programs) (Exhibit 49 MSHS-Cambridge Training Tracker)	Next Steps: Continue implementing this Item.	Incomplete

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	Responsible	Documentation for Verification	Steps	Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		As of 3/1/2014, 46/46 current employees	Next Steps:	
		had received 8 hours of competency	Ensure that all staff receive	Complete
		based training on Therapeutic	the required training.	
		Interventions. This was a one-time		
		training expectation until the JSA/CPA		
		requirements changed on 3/12/2014 to		
		an annual requirement. The annual		
		requirement has been included on the		
		2014 worksheet.		
		As of June 30, 2014, 39 of 46 current		
		staff received the annual EASE retraining		
		in June 2014.		
		- 6/46 staff were out of work on		
		approved leaves during that time and will		
		receive their annual training when they		
		return from leave.		
		- 1/46 staff (the MN Life Bridge		
		Treatment Program Administrator) has		
		not retaken the EASE training.		
		(Exhibit 100 Training Tracker)		

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	Responsible		Documentation for Verification	Steps	Status
56.3 All current employees receive 8 hours of competency-based training on Personal Safety Techniques.	MN Life Bridge Operations Manager (Mark	6/30/2014	5/11/2014 Update This number of hours of personal safety	5/11/2014 Update Next Steps:	5/11/2014 Update
rechniques.	Brostrom)		techniques training has been the standard of practice. (Exhibit 21 Training curricula and PowerPoint presentation on the Jensen Settlement Agreement Attachment A) (Exhibit 48 Description of Training Programs) (Exhibit 49 MSHS-Cambridge Training Tracker)	Continue implementing this Item.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			46/46 of current employees have received 8 hours of competency based training on Personal Safety Techniques.	Next Steps: Ensure that all staff receive the required training.	Complete
			This was a one-time training expectation until the JSA/CPA requirements changed on 3/12/2014 to an annual requirement. The annual requirement has been included on the 2014 worksheet.		
			(Exhibit 100 Training Tracker)		

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56.4 All current employees receive 1 hour of competency-based training on Medically Monitoring restraints. MN Life Bridge R Senior (Janet Marciniak)	=	6/30/2014	5/11/2014 Update These number of hours of training have been the standard of practice. (Exhibit 21 Training curricula and PowerPoint presentation on the Jensen Settlement Agreement Attachment A) (Exhibit 48 Description of Training	5/11/2014 Update Next Steps: Continue implementing this Item.	5/11/2014 Update Incomplete
			Programs) (Exhibit 49 MSHS-Cambridge Training Tracker) 7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			As of 3/1/2014, 46/46 current employees have received 1 hour of competency based training on Medically Monitoring Restraints. This was a one-time training expectation	Next Steps: Ensure that all staff receive the required training.	Complete
			until the JSA/CPA requirements changed on 3/12/2014 to an annual requirement. The annual requirement has been included on the 2014 worksheet. (Exhibit 100 Training Tracker)		

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57. For each instance of restraint, all Facility staff involved in imposing restraint received all the training in Therapeutic Interventions, Personal Safety Techniques, Medically Monitoring Restraint.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	5/11/2014 Update Training records of staff are maintained by the Operations Manager. Staff currently providing direct care successfully completed the Attachment A training as approved by the Court and Court Monitor. Staff receive training on Attachment A of the JSA at hire and annually. (Exhibit 49 MSHS-Cambridge Training Tracker)	and tracking staff	5/11/2014 Update Incomplete
			All staff involved in imposing restraint	7/15/2014 Update Next Steps: Ensure that all staff receive the required training.	7/15/2014 Update Complete

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received all required orientation and/or annual	MN Life Bridge Operations Manager (Mark Brostrom)	5/11/2014 Update Training records of staff are maintained. Staff receive training on Attachment A of the JSA at hire and annually. Staff are not assigned to direct supports services until they have successfully completed required training. (Exhibit 49 MSHS-Cambridge Training Tracker)	5/11/2014 Update Next Steps: Continue training programs and tracking staff attendance and completion of training programs.	5/11/2014 Update Incomplete
		7/15/2014 Update Staff are not assigned to direct supports services until they have successfully completed the required training under EC56.	7/15/2014 Update Next Steps: Ensure that all staff receive the required training before being assigned to direct support services.	7/15/2014 Update Complete

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SETTLEMENT AGREEM	IENT SECTION IX	(.B. OTHER	PRACTICES AT THE FACILITY – HO	OURS OF TRAINING	
•	MN Life Bridge Operations Manager (Mark Brostrom)		supports training (with at least sixteen	5/11/2014 Update Next Steps: Continue training programs and tracking staff attendance and completion of training programs. 7/15/2014 Update Next Steps: Ensure that all staff receive the required training before being assigned to direct support services.	5/11/2014 Update Incomplete 7/15/2014 Update Complete

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SETTLEMENT AGRE	EMENT SECTION	I IX.C. OTH	HER PRACTICES AT THE FACILITY -	- VISITOR POLICY	
guardians, at reasonable hours, unless the	Director of MSHS- Cambridge and MN Life Bridge		5/11/2014 Update This is Facility policy and practice.	5/11/2014 Update Next Steps:	5/11/2014 Update
Interdisciplinary Team (IDT) reasonably determines the visit is contraindicated.	(Steve Jensen)		If there are any limits on visitors, that is noted in the resident's PCP and/or records. (Exhibit 50 MSHS-C Procedure 15899 Involvement with Family, Guardians, and Friends)	Continue implementation of and compliance with this EC.	•
			7/15/14 Update	7/15/14 Update	7/15/2014 Update
			This is Facility policy and practice. The IDT (which includes the individual) may have reason to determine a visit by one or more people, or at certain times, is contra-indicated. If there are any limits on visitors based on the IDT determination, that is noted in the resident's PCP and/or records.	Next Steps: Continue implementation of and compliance with this EC.	Maintaining
59.1 Facilitate and allow all individuals to have scheduled and unscheduled visits with immediate family and/or guardians and other visitors if not contraindicated by court order or person-centered plans.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		5/11/2014 Update This is Facility policy and practice. If there are any limits on visitors, that is noted in the resident's PCP and/or records. (Exhibit 50 MSHS-C Procedure 15899 Involvement with Family, Guardians, and Friends)	5/11/2014 Update Next Steps: Continue implementation of and compliance with this EC.	5/11/2014 Update Complete

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		7/15/14 Update This is Facility policy and practice. The IDT (which includes the individual) may have reason to determine a visit by one or more people, or at certain times, is contra-indicated. If there are any limits on visitors based on the IDT determination, that is noted in the resident's PCP and/or records.	7/15/14 Update Next Steps: Continue implementation of and compliance with this EC.	_
60. Visitors are allowed full and unrestricted access to the resident's living areas, including kitchen, living room, social and common areas, bedroom and bathrooms, consistent with all residents' rights to privacy.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	5/11/2014 Update Visitors have access to living areas unless there are specific risk factors or court orders limiting that access. If there are any limits on visitors, that is noted in the resident's PCP. (Exhibit 50 MSHS-C Procedure 15899 Involvement with Family, Guardians, and Friends)	5/11/2014 Update Next Steps: Continue implementation of and compliance with this EC.	5/11/2014 Update Complete
		7/15/14 Update Visitors have access to living areas unless there are specific risk factors or court orders limiting that access. If there are any limits on visitors, that is noted in the resident's PCP.	7/15/14 Update Next Steps: Continue implementation of and compliance with this EC.	_

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	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	5/11/2014 Update This is Facility policy and practice. If there are any limits on visitors, that is noted in the resident's PCP and/or records. This can be and is discussed at resident house meetings if there are any questions, concerns, or issues. (Exhibit 50 MSHS-C Procedure 15899)	5/11/2014 Update Next Steps: Continue implementation of and compliance with this EC.	5/11/2014 Update Complete
			Involvement with Family, Guardians, and Friends)		
			7/15/14 Update This is Facility policy and practice. If there are any limits on visitors, that is noted in the resident's PCP and/or records. This can be and is discussed at resident house meetings if there are any questions, concerns, or issues.	7/15/14 Update Next Steps: Continue implementation of and compliance with this EC.	
61. Residents are allowed to visit with immediate family members and/or guardians in private without staff supervision, unless the IDT reasonably determines this is contraindicated.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		5/11/2014 Update This is Facility policy and practice. If there are limits on privacy during visits, that is noted in the person's PCP. This can be and is discussed at resident house meetings if there are any questions, concerns, or issues. (Exhibit 50 MSHS-C Procedure 15899 Involvement with Family, Guardians, and Friends)	5/11/2014 Update Next Steps: Continue implementation of and compliance with this EC.	5/11/2014 Update Complete

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			This is Facility policy and practice. If there are limits on privacy during visits, that is noted in the person's PCP. This can be and is discussed at resident house meetings if there are any questions, concerns, or issues.	Next Steps: Continue implementation of and compliance with this EC.	Ŭ
61.1 Provide privacy, if desired by the individual, for all individuals when visiting with	Director of MSHS- Cambridge and	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
immediate family members and/or guardians, unless the person-centered plans reasonably determines this is contraindicated or visitation rules are court ordered.	MN Life Bridge (Steve Jensen)		Visitors have access to living areas unless there are specific risk factors or court orders limiting that access. Privacy is provided as the individual desires, and in accordance with the PCP. This can be and is discussed at resident house meetings if there are any questions, concerns, or issues. (Exhibit 50 MSHS-C Procedure 15899 Involvement with Family, Guardians, and Friends)	Next Steps: Continue implementation of and compliance with this EC.	Complete

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			Visitors have access to living areas unless there are specific risk factors or court orders limiting that access. Privacy is provided as the individual desires, and in accordance with the PCP. This can be and is discussed at resident house meetings if there are any questions, concerns, or issues.	Next Steps: Continue implementation of and compliance with this EC.	_
SETTLEMENT AGREEMENT	SECTION IX.D. (OTHER PRA	ACTICES AT THE FACILITY – NO IN	CONSISTENT PUBLICITY	1
62. There is no marketing, recruitment of clients, or publicity targeted to prospective residents at the Facility.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		There has not been and will not be marketing, recruitment of clients, or	Next Steps:	5/11/2014 Update Complete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Admissions to MSHS-Cambridge are closed.	Next Steps: Continue to ensure compliance.	Maintaining completion
		There has not been and will not be marketing, recruitment of clients, or publicity regarding services at MSHS-Cambridge.		achieved April 30, 2014
		The Facility's purpose is clearly stated in Bulletin 14-76-01. This Bulletin was prepared and provided in accordance with EC 63. The Department does not consider its intent and actions to comply with EC 63 to be marketing.		
		All Admissions are consistent with the requirements of the Bulletin.		

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63. The Facility purpose is clearly stated in a bulletin to state court judges, county	Director of MSHS- Cambridge and MN Life Bridge	4/30/2014	5/11/2014 Update DHS Bulletin # 14-76-01 was written and	5/11/2014 Update	5/11/2014 Update
directors, social service supervisors and staff, county attorneys and Consumers and Families and Legal Representatives of consumers of Developmental Disabilities services. Any admission will be consistent with the requirements of this bulletin.	MN Life Bridge (Steve Jensen)		issued to address the requirements of this EC. The Court Monitor provided final edits to the Bulletin on 4/29/2014, and the Bulletin was issued and distributed to meet the deadline of 4/30/2014, to state court judges, county directors, social service supervisors and staff, county	answer questions and address concerns about	Complete

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		public website at http://www.dhs.state.mn.us/main/idcplg ?IdcService=GET_DYNAMIC_CONVERSION &RevisionSelectionMethod=LatestReleas ed&dDocName=Bulletins_2014		7/15/2014 Update Maintaining completion achieved 4/30/2014
63.1 Clearly state the Facility's purpose in a bulletin to state court judges, county directors, social service supervisors and staff, county attorneys and Consumers and Families and Legal Representatives of consumers of Developmental Disabilities services.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen) / Deputy Commissioner (Anne Barry)	DHS Bulletin # 14-76-01 was written and issued to address the requirements of this EC. The Court Monitor provided final edits to the Bulletin on 4/29/2014, and the Bulletin was issued and distributed to meet the deadline of 4/30/2014, to state court judges, county directors, social service supervisors and staff, county	answer questions and	5/11/2014 Update Complete

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		(Exhibit 51 DHS Bulletin # 14-76-01 Transition of Minnesota Specialty Health System (MSHS) - Cambridge to Minnesota Life Bridge: Admission and Discharge Processes, Transition Planning and Community Mobile Support Services) (Exhibit 64 April 30 2014 Bulletin Memo for consumers, families, legal reps)		
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Admissions to MSHS-Cambridge are closed.	Next Steps: Continue to respond to requests for information,	Maintaining completion
		There has not been and will not be marketing, recruitment of clients, or publicity regarding services at MSHS-Cambridge.	answer questions and address concerns about plans and situations relating to the Facility, implementation of the JSA,	achieved April 30,
		The Facility's purpose is clearly stated in Bulletin 14-76-01. This Bulletin was prepared and provided in accordance with EC 63. The Department does not consider its intent and actions to comply with EC 63 to be marketing.	and this Plan.	
		All Admissions are consistent with the requirements of the Bulletin.		

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64. The Facility has a mission consistent with the Settlement Agreement and this Comprehensive Plan of Action.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	4/30/2014	The mission statement for Minnesota Life Bridge is "Successful Transition to a Successful Life". Information about the Facility is included in DHS Bulletin # 14- 76-01. (Exhibit 51 DHS Bulletin # 14-76-01 Transition of Minnesota Specialty Health System (MSHS) - Cambridge to Minnesota Life Bridge: Admission and Discharge Processes, Transition Planning and Community Mobile Support Services)		5/11/2014 Update Complete
			7/15/2014 Update The mission statement for Minnesota Life Bridge continues to be "Successful Transition to a Successful Life".	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Maintaining completion achieved 4/30/2014

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SETTLEMENT AGREEMEN	IT SECTION IX.E	. OTHER F	PRACTICES AT THE FACILITY – POS	TING REQUIREMENTS	•
55. The Facility posts a Patient / Resident	MN Life Bridge	4/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
Rights or Bill of Rights, or equivalent,	Program Manager				Update
applicable to the person and the placement or	(Tiffany Byers-		There are three versions of the Resident	Next Steps:	
service, the name and phone number of the	Draeger)		Rights notice posted at MSHS-Cambridge,	· ·	Complete
person within the Facility to whom inquiries			Stratton Lakes, and Broberg Lake. These	licensure requirements, JSA	
about care and treatment may be directed,			are the MN Department of Health	requirements, and this Plan	
and a brief statement describing how to file a			Patient/Resident Bill of Rights (as	regarding posting of the	
complaint with the appropriate licensing			required by the MDH license), the DHS	Resident Rights notices.	
authority.			245D resident rights notice (as required		
			by the DHS Chapter 245D license), and a		
			pictorial version (reviewed and updated		
			by MSHS-C in late 2013) to provide the		
			information is a way easier to		
			understand for people with limited		
			reading skills. All three versions are		
			included in admission packets.		
			(Exhibit 52 MN Department of Health		
			Health Care Bill of Rights)		
			(Exhibit 53 Minnesota Statutes Chapter		
			245D Service Recipient Rights)		
			(Exhibit 54 Pictorial Version and		
			Reading Level Version of Rights Notices)		

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			7/15/2014 Update We continue to post in accordance with this EC. The 2014 Minnesota Legislature made changes to client rights language in Minnesota Statutes Chapter 245D. We are reviewing and implementing changes. (Exhibit 102 Excerpts from Laws of MN)	7/15/2014 Update Next Steps: Revise procedures and forms as necessary. Maintain compliance with licensure requirements, JSA requirements, and this Plan regarding posting of the Resident Rights notices.	7/15/2014 Update Maintaining completion achieved 4/30/2014
66. The Patient / Resident Bill of Rights posting is in a form and with content which is	MN Life Bridge Program Manager	4/30/2014	2014 Chapter 312) 5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
understandable by residents and family / guardians.	(Tiffany Byers- Draeger)		All three versions of the Rights Notices are included in admission packets and posted in the homes. (Exhibit 52 MN Department of Health Health Care Bill of Rights) (Exhibit 53 Minnesota Statutes Chapter 245D Service Recipient Rights) (Exhibit 54 Pictorial Version and Reading Level Version of Rights Notices)	Next Steps: Maintain compliance with licensure requirements, JSA requirements, and this Plan regarding posting of the Resident Rights notices.	Complete

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			We continue to post in accordance with this EC.	Next Steps: Revise procedures and forms as necessary.	Maintaining completion
			The 2014 Minnesota Legislature made changes to client rights language in Minnesota Statutes, Chapter 245D. We are reviewing and implementing changes. (Exhibit 102 Excerpts from Laws of MN 2014 Chapter 312)	Maintain compliance with licensure requirements, JSA requirements, and this Plan regarding posting of the Resident Rights notices.	achieved 4/30/2014
66.1 Apart from any Patient/Resident Rights or Bill of Rights format which may be required by	MN Life Bridge Program Manager	4/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
state law, an alternative version at an appropriate reading level for residents, and with clearly understandable content, will be posted and provided to individuals, parents and guardians on admission, reviewed at IDT meetings, and annually thereafter.	(Tiffany Byers- Draeger)		All three versions of the Rights Notices are included in admission packets and posted in the Facilities. They are reviewed at IDT meetings and annually thereafter. (Exhibit 52 MN Department of Health Health Care Bill of Rights) (Exhibit 53 Minnesota Statutes Chapter 245D Service Recipient Rights) (Exhibit 54 Pictorial Version and Reading Level Version of Rights Notices)	Next Steps: Maintain compliance with licensure requirements, JSA requirements, and this Plan regarding posting of the Resident Rights notices.	Complete

Evaluation Criteria and Actions CASE 0:	ምecseû(s) 75-DW Responsible	State tof2∨ក៏perance;5/14 Page 2 Documentation for Verification		Status
		The three versions of the Rights Notices	7/15/2014 Update Next Steps:	7/15/2014 Update
		Life Bridge and are posted in the Facilities. They are reviewed with clients and others at IDT meetings and annually	requirements, and this Plan	Maintaining completion achieved 4/30/2014

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SETTLEMENT AGREEMENT SECTIO	N X.A. SYSTEM	WIDE IMP	ROVEMENTS - EXPANSION OF CO	DMMUNITY SUPPORT S	ERVICES
67. The expansion of community services	Director of	10/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
under this provision allows for the provision	Community				Update
of assessment, triage, and care coordination	Support Services		CSS is providing assessment, triage, and	Next Steps:	
to assure persons with developmental	(Steve Dahl)		care coordination to assure people	Continue to implement this	Incomplete
disabilities receive the appropriate level of			receive the right care at the right time in	Action Item. Continue to	
care at the right time, in the right place, and in			the right place, in the most integrated	provide assessment, triage,	
the most integrated setting in accordance			setting that meets that person's needs.	and care coordination.	
with the U.S. Supreme Court decision in			CSS is hiring additional staff to fulfill this		
Olmstead v. L.C. , 527 U.S. 582 (1999).			EC:		
			CSS hired an administrative assistant,		
			scheduled to start 5/21/14.		
			CSS anticipates hiring for the Director		
			position by 6/1/2014.		
			CSS anticipates filling the new Regional		
			Manager positions by 8/31/14.		
			(Exhibit 55 Examples of Weekly		
			Admissions and Diversion meeting notes)		
			(Exhibit 56 CSS Organizational Chart)		
			(Exhibit 57 Descriptions of CSS and		
			MSOCS)		
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			7/15/2014 Update The new administrative assistant began work 5/21/2014. Steve Dahl was named the permanent Director of Community Support Services effective June 4, 2014. The two Regional Managers have been hired and begin transitioning into their new roles on 7/2/2014. (Exhibit 103 CSS Organization Chart	7/15/2014 Update Next Steps: Continue to provide assessment, triage, and care coordination.	7/15/2014 Update Incomplete
provides assessment, triage, and care coordination so that persons with Co	Director of Community Support Services (Steve Dahl)	10/31/2014	5/11/2014 Update The Action Item describes what CSS does. (Exhibit 57 Descriptions of CSS and MSOCS)	•	5/11/2014 Update Incomplete
			7/15/2014 Update CSS continues to provide assessment, triage, and care coordination.	7/15/2014 Update Next Steps: Continue providing assessment, triage, and care coordination.	7/15/2014 Update Incomplete

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interventions noted in 67.1 and their outcomes.	Director of Community Support Services (Steve Dahl)		this data. (Exhibit 55 Examples of Weekly	develop database parameters. Work with Management Analyst to	5/11/2014 Update Incomplete
			Admissions and Diversion meeting notes) 7/15/2014 Update	develop database. 7/15/2014 Update	7/15/2014
			A Workgroup has been created, and the first meeting will be held in July.	Next Steps: Determine which staff will be assigned which responsibilities.	Update Incomplete

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management support within CSS to accomplish data management and analysis.	Director of Community Support Services (Steve Dahl)	10/31/2014	EC: CSS hired an administrative assistant, scheduled to start 5/21/14. HR has posted the Director position, and CSS anticipates filling the position by 6/1/2014. CSS anticipates filling the new Regional Manager positions by 8/31/14.	5/11/2014 Update Obstacles: DHS is requiring that a permanent Director must be hired before posting Regional Manager positions. (Current Director is interim.) Next steps:	5/11/2014 Update Incomplete
			(Exhibit 55 Examples of Weekly Admissions and Diversion meeting notes) (Exhibit 56 CSS Organizational Chart) (Exhibit 58 Posting for Permanent CSS Program Director)	Director position posting ended 4/28/14; we anticipate hiring the permanent Director by 6/1/14.	

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			The new administrative assistant began work 5/21/2014.	Next Steps: Continue to provide assessment, triage, and care	Incomplete
			Steve Dahl was named the permanent Director of Community Support Services effective June 4, 2014.	coordination.	
			The two Regional Managers have been hired and begin transitioning into their new roles on 7/2/2014.		
			(Exhibit 103 CSS Organization Chart 07022014)		
67.4 Focus weekly "diversion" meetings to include person-centered development	Director of Community	10/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
strategies rather than considering only existing vacancies and challenges. From this perspective: 1) Review any proposed	Support Services (Steve Dahl)		Implementation of this Action Item is in progress and is current practice. These meetings have been beneficial to all	Next Steps: Continue implementation of and compliance with this	
admissions to more restrictive settings and consider all possible diversion strategies; 2) Review status of transition planning for all living at the Facility, 3) Add active,			entities involved, and will be continued. With the creation of the Community Capacity Building Team, that team is invited to participate in these weekly	Action Item. Continue having weekly meetings, and continue to focus meetings as described.	
individualized planning / development focus to these transition discussions which is consistent			meetings. (Exhibit 55 Examples of Weekly	inteetings as described.	
with the <i>Olmstead</i> Plan and includes such activities as developing a person-centered request for proposals for any person or persons			Admissions and Diversion meeting notes)		
at the Facility without an identified and appropriate targeted home in the community.					

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		to take place. The format of the meeting notes has	7/15/2014 Update Next Steps: Continue implementation of and compliance with this Action Item. Continue having weekly meetings, and continue to focus meetings as described.	7/15/2014 Update Incomplete
67.5 Weekly diversion meetings consider all individuals in danger of losing their living situation with an emphasis upon development of integrated alternatives where none are available.	Director of Community Support Services (Steve Dahl) / MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom)	These meetings focus on all individuals known to be in danger of losing their living situation and on referrals made to MSHS-C, CSS, MSOCS East Central, Stratton Lakes, and Broberg Lakes. (Exhibit 55 Examples of Weekly Admissions and Diversion meeting notes)	5/11/2014 Update Next steps: Continue to focus weekly diversion meetings to emphasize development of integrated alternatives.	5/11/2014 Update Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		These meetings continue to focus on all individual known to DHS to be in danger of losing their living situations and on referrals made to MLB, CSS, and MSOCS East Central. Diversion meeting notes are routinely sent to the Court Monitor and the Parties. The format of the meeting notes has been revised to incorporate JSA CPA requirements. (Exhibit 104 Diversion Meeting Notes 06302014)	Next steps: Continue to focus weekly diversion meetings to emphasize development of integrated alternatives.	Complete

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managerial support to insure documentation Con and analysis of all diversion efforts and their Sup	Director of Community Support Services (Steve Dahl)	10/31/2014	5/11/2014 Update CSS has hired an additional administrative assistant, scheduled to start 5/21/14. We anticipate filling the CSS Program Director position by 6/1/2014, and the new Regional Manager positions by 8/31/14. (Exhibit 58 Posting for Permanent CSS Program Director)	5/11/2014 Update Obstacles: DHS is requiring that a permanent Director must be hired before posting Regional Manager positions. (Current Director is interim.) Next steps: Director position posting ended 4/28/14; we anticipate hiring the permanent Director by 6/1/14.	5/11/2014 Update Incomplete
			7/15/2014 Update The new administrative assistant began work 5/21/2014. Steve Dahl was named the permanent Director of Community Support Services effective June 4, 2014. The two Regional Managers have been hired and begin transitioning into their new roles on 7/2/2014. (Exhibit 103 CSS Organization Chart 07022014)	7/15/2014 Update Next Steps: Continue to provide assessment, triage, and care coordination.	7/15/2014 Update Incomplete

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67.7 CSS provides continuous and on-going diversion from institutionalization and placement in less integrated settings whenever possible by establishing procedures for assessment, care planning, and providing additional services, supports and expertise for individuals in jeopardy of losing their placements or living situations due to behavioral or mental health problems.	Director of Community Support Services (Steve Dahl)	10/31/2014	5/11/2014 Update This is a description of what CSS offers. (Exhibit 57 Descriptions of CSS and MSOCS)	5/11/2014 Update Next steps: Continue to provide diversion and support in most integrated setting safely possible.	5/11/2014 Update Incomplete
			7/15/2014 Update This continues to be a description of what CSS offers.	7/15/2014 Update Next steps: Continue to provide diversion and support in most integrated setting safely possible.	7/15/2014 Update Incomplete
67.8 The Department will collect and review data relative to admissions and transitions. This shall include, but not be limited to: 1) individual's name, date of birth and county of origin; 2) current residence, provider and type of residential setting, e.g., independent living, family of origin, group home, ICF/ID, etc.; 3) date the individual moved to or was admitted to current residence; 4) previous residences, providers and residential settings; 5) dates of previous admissions and transitions including reason(s) for moves.	Director of Community Support Services (Steve Dahl)		5/11/2014 Update Data is already collected for many of the items listed, but not necessarily electronically in the same location. We will be developing a database and workflow to efficiently capture, report, and review this data.	5/11/2014 Update Obstacles: Need to hire additional administrative support (see 67.2 and 67.3). Next steps: Establish a workgroup to map the workflow and develop database parameters. Work with Management Analyst to develop database.	5/11/2014 Update Incomplete

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			on that form has been stored electronically. For item 5, the electronic tracking system does not incorporate placement history, so that data must be recorded manually. The data elements can be found in the CSS tracking system and the lead agency records but those systems are independent of each other.	Next Steps: We need to develop a method to be able to effectively and efficiently report on the data elements. Set up and hold workgroup meetings to map the workflow and develop database parameters. Work with Management Analyst to develop database.	
68. The Department identifies, and provides long term monitoring of, individuals with clinical and situational complexities in order to help avert crisis reactions, provide strategies for service entry changing needs, and to prevent multiple transfers within the system.	Deputy Commissioner (Anne Barry)		5/11/2014 Update DHS Community Support Services offers long term monitoring services to people that CSS has served and who have chosen that long term monitoring. The Department is developing plans and position descriptions to create a new unit to provide monitoring of individuals and support to case managers to help avert crisis reactions, provide strategies for service entry changing needs, and to prevent multiple transfers within the system.	EC. MN Life Bridge administrators are creating	5/1/2014 Update Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		DHS Community Support Services (CSS) continues to offer long term monitoring services to people that CSS has served and who have chosen that long term monitoring.	Next Steps: - Continue implementing this EC. - Complete the posting and hiring process for the new positions.	Incomplete
		MN Life Bridge is creating the Therapeutic Follow-up Team, as described in EC 98. Position descriptions are being created and positions posted. The role of the Therapeutic Follow-up Team is to meet with the Class member, case manager, Disability Services Division (DSD), and/or CSS as needed to	- Continue to work in collaboration with the DSD Community Capacity Building team, and with CSS.	
		determine if the person is living in the most integrated setting, a Functional Behavioral Analysis is in place and followed, and person-centered planning is in place and followed.		

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		The DHS Disability Services Division (DSD) has the Community Capacity Building (CCB) Team. The CCB Team's role is to identify gaps in services responding to people who are not yet in crisis and to identify the barriers to availability of services.	
		(Exhibit 105 Position Posting for Behavior Analyst 3) (Exhibit 106 Position Description - Registered Nurse Senior)	

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68.1 For DHS-operated services, the Department will maintain State and regional quality assurance committees to review data	Deputy Commissioner (Anne Barry)	10/31/2014	5/11/2014 Update DHS is considering collaborating with	5/11/2014 Update Next Steps:	5/11/2014 Update
on a monthly basis. This review will include: 1) identifying individuals at heightened risk and determining intervention strategies; 2) reviewing data by county, region and provider to determine if trends or patterns exist and necessary corrective measures; and 3) maintaining meeting minutes detailing attendance (person/title), chairperson, individual and aggregate data review, issues and trends identified (individual and systemic), corrective measures to be taken, dates by	(Aillie Bally)		existing quality assurance committees and processes to avoid duplication and increase opportunities for data analysis.	Determine and implement process(es) to efficiently comply with this EC, to avoid duplication of efforts and increase opportunities for data analysis, to improve processes and efforts to support individuals.	Incomplete
which such corrective measures are to be completed, responsible parties, and follow-up of the previous months' action plans.				7/15/2014 Update Next Steps: Continue to determine and implement process(es) to efficiently comply with this EC, to avoid duplication of efforts and increase opportunities for data analysis, to improve processes and efforts to support individuals.	7/15/2014 Update Incomplete

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, ·	Deputy Commissioner (Anne Barry)	10/31/2014	there is any existing data collection system that can be useful in implementing this EC, or whether one needs to be created. DHS Licensing maintains an online database of all licensing correction orders; it can be found at http://www.dhs.state.mn.us/main/idcplg ?IdcService=GET_DYNAMIC_CONVERSION &RevisionSelectionMethod=LatestReleas ed&dDocName=id_054422#.	in place that include different data fields. Next Steps: Continue implementing this EC. Research the existing data collection systems to	5/11/2914 Update Incomplete
			with the State Quality Council who recently identified indicators to be used to evaluate quality. 2	7/15/2014 Update Next Steps: - Continue discussions with the State Quality Council to implement this EC Continue research on the existing and planned data collection systems.	7/15/2014 Update Incomplete

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69. Approximately seventy five (75) individuals are targeted for long term monitoring. Director of Community Support Services (Steve Dahl)	Community Support Services	6/30/2014	5/11/2014 Update CSS is currently providing long-term monitoring to 43 individuals with DD.	5/11/2014 Update Next steps: Redefining broader	5/11/2914 Update
	(Steve Burn)		Initial eligibility criteria used were narrower to ensure focus on those who would benefit most from long-term monitoring. Participation in the long-term monitoring has been voluntary.	eligibility criteria and reviewing all current CSS cases serving individuals with DD to screen for appropriateness for long-term monitoring.	meompiete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			CSS currently provides long-term monitoring ("Extended Supports") to 66 individuals with developmental disabilities.	Next Steps: Continue to identify individuals who would benefit from long-term monitoring.	Complete
			The eligibility criteria have been updated so more people are eligible to be served through this program.	, and the second	
			It remains a voluntary program. People can choose to participate or end participation.		
			(Exhibit 107 CSS Extended Supports Roster 06302014)		

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69.1 CSS will identify individuals with clinical and situational complexities who have been served by CSS and who would likely benefit from more intensive monitoring.	Director of Community Support Services (Steve Dahl)	6/30/2014	5/11/2014 Update CSS is currently providing long-term monitoring to 43 individuals with DD. CSS can review records of individuals that have been served by CSS and other individuals who would likely benefit from more intensive monitoring. One potential source of individuals is the people discussed at the weekly Admissions and Diversions meetings.		5/11/2014 Update Incomplete
			7/15/2014 Update CSS is currently providing long-term monitoring to 66 individuals with developmental disabilities. The eligibility criteria have been updated so more people are eligible to be served through this program. It remains a voluntary program. People can choose to participate or end participation. (Exhibit 107 CSS Extended Supports Roster 07022014)	7/15/2014 Update Next Steps: Continue implementing this Action Item.	7/15/2014 Update Complete

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69.2 Seventy five individuals who are significantly at-risk for institutionalization or loss of home due to behavioral or other	Director of Community Support Services	6/30/2014	,	5/11/2014 Update Next Steps:	5/11/2014 Update
challenges will be identified for intensive monitoring and, if needed, intervention with additional supports and services.	(Steve Dahl)		monitoring to 43 individuals with DD. 🛚	Continue implementing this Action Item.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			CSS is currently providing long-term	Next Steps:	
			monitoring to 66 individuals with developmental disabilities.	Continue implementing this Action Item.	Complete
			The eligibility criteria have been updated so more people are eligible to be served through this program.		
			It remains a voluntary program. People can choose to participate or end participation.		
			(Exhibit 107 CSS Extended Supports Roster 06302014)		

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managers based upon frequency of behaviors dangerous to self or others, frequency of interactions with the criminal justice system, sudden increases in usage of psychotropic medications, multiple hospitalizations or transfers within the system, serious reported incidents, repeated failed placements, or other challenges identified in previous monitoring or interventions and cost of placement. The status	Director of Community Support Services (Steve Dahl)	6/30/2014	monitoring to 43 individuals with DD. Current practices for identifying people who may benefit from long term monitoring are being reviewed and will	5/11/2014 Update Next Steps: Continue implementing this Action Item. Review current practices for compliance with this Plan; revise as needed.	5/11/2014 Update Incomplete
of these individuals will be reviewed at least semi-annually by CSS.					

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		7/15/2014 Update 7/15/2014 Update	7/15/2014 Update
		CSS is currently providing long-term Next Steps:	
		monitoring to 66 individuals with Continue implementing developmental disabilities. Action Item.	ng this Complete
		The eligibility criteria have been updated so more people are eligible to be served through this program.	
		It remains a voluntary program. People can choose to participate or end participation.	
		The status of eligible individuals is reviewed at least semi-annually.	
		(Exhibit 107 CSS Extended Supports Roster 06302014)	

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70. CSS mobile wrap-around response teams	Director of	10/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
are located across the state for proactive	Community				Update
response to maintain living arrangements.	Support Services		•	Next steps:	
	(Steve Dahl)			Maintain locations of	Incomplete
			that have been established in 23	teams/staff to provide	
			locations throughout the state to serve	effective supports.	
			clients locally with the ability to use		
			statewide CSS resources.		
			CSS provides services statewide where		
			they are needed, including: individual		
			homes, group living settings, hospitals		
			and long term care facilities, work sites		
			and schools, and DHS facilities.		
			(Exhibit 59 CSS Office Locations Listing		
			April 2014)		
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			CSS continues to maintain the stated	Next steps:	-
			locations.	Maintain locations of	Incomplete
			CSS continues to provide services	teams/staff to provide	·
			statewide, where they are needed.	effective supports.	

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have been established in 23 locations Com throughout the state. Supp	Director of Community Support Services (Steve Dahl)		Having teams located around the state allows for a quick response time for initial visits and crisis situations, and allows for responses in the local settings (home, work, school, etc.). Eight of the 23 locations for a regional or home office are located in the greater Twin Cities metropolitan area. Fifteen of the 23 locations are located in what is often termed "outstate" or "greater" Minnesota. The outstate locations are generally located in towns or cities that are regional hubs that provide access to less populated areas of the state. (Exhibit 59 CSS Office Locations Listing April 2014)	5/11/2014 Update Next steps: Maintain locations of teams/staff to provide effective supports.	5/11/2014 Update Complete
			7/15/2014 Update The description of the team locations remains the same.	7/15/2014 Update Next Steps: Continue to maintain locations of teams / staff to provide effective supports.	7/15/2014 Update Maintaining completion achieved 4/30/2014

Evaluation Criteria and Actions CASE 0	: Pecsoû(s) 75-DW Responsible	ÐBædiin Ðo	State of 26 or blick for the Page 2 Documentation for Verification		Status
70.2 Provide CSS with administrative / managerial support for the 9 teams to insure sufficient data collection and central data management	Director of Community Support Services (Steve Dahl)	10/31/2014	5/11/2014 Update CSS is hiring additional staff to fulfill this EC: CSS hired an administrative assistant, scheduled to start 5/21/14. HR has posted the Director position, and CSS anticipates filling it by 6/1/2014. CSS anticipates filling the new Regional Manager positions by 8/31/14. (Exhibit 58 Posting for Permanent CSS Program Director)	5/11/2014 Update Obstacles: DHS is requiring that a permanent Director must be hired before posting Regional Manager positions. (Current Director is interim.) Next steps: Director position posting ended 4/28/14; we anticipate hiring the permanent Director by 6/1/14.	5/11/2014 Update Incomplete
			7/15/2014 Update The new administrative assistant began	7/15/2014 Update Next Steps:	7/15/2014 Update
			work 5/21/2014. Steve Dahl was named the permanent Director of Community Support Services effective June 4, 2014. The two Regional Managers have been hired and begin transitioning into their new roles on 7/2/2014. (Exhibit 103 CSS Organization Chart 07022014)	Continue to provide assessment, triage, and care coordination.	Incomplete

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70.3 Document responses from CSS to individual's satisfaction surveys.	Director of Community	10/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
i i	Support Services (Steve Dahl)		We will continue to regularly review and document satisfaction surveys received. There were no concerns needing followup in those surveys reviewed since the last report on responses (4/11/14).	Next steps: Continue reviewing and documenting survey responses regularly and respond to concerns as appropriate; document responses on Stakeholder Concern Response Log.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			We review and document responses from individual satisfaction surveys.	Next steps: Continue reviewing and documenting survey	Incomplete
			CSS closed 14 cases during this reporting period, so surveys were sent to the individual or their legal representative (sent when the individual declines or is unable to participate), and to the case manager. No issues were reported to be addressed. Type # Sent # Received Client 8 4 Legal Rep 6 3 Case Manager 14 8	responses regularly and respond to concerns as appropriate; document responses on Stakeholder Concern Response Log.	

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71. CSS arranges a crisis intervention within three (3) hours from the time the parent or	Director of Community	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
legal guardian authorizes CSS' involvement.	Support Services (Steve Dahl)		It is current practice to arrange a crisis intervention within three hours from the time the service request is authorized.	Next steps: Continue to arrange as described.	Complete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			This remains current practice. 100% of the time, a crisis intervention was arranged within 3 hours from the time the parent or legal guardian authorized CSS involvement.	Next Steps: Consider modifying the referral form to document the timing.	Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0:	Pecse0ሲs) 75-DW Responsible	/ ÐBædlin ðo	State tof 28 or in interior 26,5/14 Page 2 Documentation for Verification		Status
71.1 Strategically establish nine teams in 23 locations throughout the State to respond within 3 hours of a request for service. CSS admissions contacts the person's case manager as soon as they learn of a potential or actual	Director of Community Support Services (Steve Dahl)	12/31/2013	5/11/2014 Update There are 9 teams that have been established in 23 locations throughout the state to serve clients locally with the	5/11/2014 Update Next steps: Continue to respond as described.	5/11/2014 Update Complete
crisis situation.			ability to use statewide CSS resources. Eight of the 23 locations for a regional or home office are located in the greater Twin Cities metropolitan area. Fifteen of the 23 locations are located in what is often termed "outstate" or "greater" Minnesota. The outstate locations are generally located in towns or cities that are regional hubs that provide access to less populated areas of the state. The teams can respond within three hours of an authorization for crisis services. CSS contacts and collaborates with the person's lead agency case manager so the service is authorized for MA payment where possible. (Exhibit 59 CSS Office Locations Listing April 2014)		

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			7/15/2014 Update CSS maintains the locations. CSS continues to provide services statewide, where they are needed.	7/15/2014 Update Next steps: Maintain locations of teams/staff to provide effective supports.	7/15/2014 Update Maintaining completion achieved 12/31/2013
facilitate CSS' response to reported crises as quickly as possible.	Director of Community Support Services (Steve Dahl)		5/11/2014 Update By having teams located across the state, CSS responds to reported crises as quickly as possible. The authorization procedure will be reviewed periodically and when applicable regulations change, to determine whether it can be streamlined any further.	5/11/2014 Update Next steps: Continue to respond as described. Periodically review procedure for possible streamlining.	5/11/2014 Update Complete
			7/15/2014 Update CSS maintains the locations. CSS continues to provide services statewide, where they are needed.	7/15/2014 Update Next steps: Continue to respond as described. Periodically review procedure for possible streamlining.	7/15/2014 Update Maintaining completion achieved 12/31/2013

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72. CSS partners with Community Crisis Intervention Services to maximize support, complement strengths, and avoid duplication.	Director of Community Support Services (Steve Dahl)	10/31/2014	5/11/2014 Update CSS partners with a variety of community crisis intervention services providers to maximize support, complement strengths, and avoid duplication. Many of the people served by CSS have a Medicaid HCBS waiver, and one way duplication can be avoided is the requirement for the lead agency case manager to authorize services and document them in the person's plan. (Exhibit 61 Example of Minutes from Quarterly MCCP/CSS Meeting)	5/11/2014 Update Next Steps: Continue to collaborate with private sector crisis intervention providers.	5/11/2014 Update Incomplete
			7/15/2014 Update CSS continues to partner with a variety of community crisis intervention services providers to maximize support, complement strengths, and avoid duplication.	7/15/2014 Update Next Steps: Continue to collaborate with private sector crisis intervention providers.	7/15/2014 Update Incomplete

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72.1 There is ongoing collaboration with the Metro Crisis Coordination Program (MCCP), whose intent is to provide a crisis safety net range of services for persons with developmental disabilities or related conditions; MCCP is a collaborative effort of seven counties in the Twin Cities metropolitan area. (metrocrisis.org)	Director of Community Support Services (Steve Dahl)	12/31/2013	There is ongoing collaboration with MCCP, with quarterly meetings and ongoing interaction as needed to serve individuals. (Exhibit 60 MORA - MCCP Training Program 2014 04 25) (Exhibit 61 Example of Minutes from Quarterly MCCP/CSS Meeting)	5/11/2014 Update Next steps: Continue to collaborate with MCCP.	5/11/2014 Update Complete
			7/15/2014 Update There continues to be ongoing collaboration with MCCP.	7/15/2014 Update Next steps: Continue to collaborate with MCCP.	7/15/2014 Update Maintaining completion achieved 12/31/2013
72.2 Each county, and tribe as relevant, will have a system of locally available and affordable services to serve persons with developmental disabilities.	Director of Community Support Services (Steve Dahl)	10/31/2014	5/11/2014 Update DHS licenses service providers for the HCBS waiver programs; a list of providers is available on the DHS website and through county and tribal case management entities. (Exhibit 62 CSS Payment Eligibility Review Framework) (Exhibit 63 Examples of CSS Individual Payment Eligibility Review forms)	5/11/2014 Update Next steps: Continue to provide safety net crisis prevention and remediation services to eligible individuals with developmental disabilities.	5/11/2014 Update Incomplete

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			7/15/2014 Update CSS continues to work with counties and tribes to provide services for persons with developmental disabilities.	7/15/2014 Update Next steps: Continue to provide safety net crisis prevention and remediation services to eligible individuals with developmental disabilities.	7/15/2014 Update Incomplete
72.3 Continue quarterly meetings with MCCP.	Director of Community Support Services (Steve Dahl)	12/31/2013	5/11/2014 Update There is ongoing communication and collaboration with MCCP, with quarterly meetings and ongoing interaction as needed to address client needs. (Exhibit 60 MORA - MCCP Training Program 2014 04 25) (Exhibit 61 Example of Minutes from Quarterly MCCP/CSS Meeting)	5/11/2014 Update Next steps: Continue to collaborate with MCCP.	5/11/2014 Update Complete
			7/15/2014 Update Ongoing communication and quarterly meetings with MCCP continue.	7/15/2014 Update Next steps: Continue to collaborate with MCCP.	7/15/2014 Update Maintaining completion achieved 12/31/2013

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73. CSS provides augmentative training, mentoring and coaching.	Director of Community Support Services (Steve Dahl)	8/31/2014	5/11/2014 Update CSS provides augmentative training, mentoring, and coaching. Current practices, policies, and forms are being reviewed to determine whether they comply with this Plan terminology. (Exhibit 57 Descriptions of CSS and MSOCS)	5/11/2014 Update Next steps: Continue to provide augmentative training mentoring, and coaching.	5/11/2014 Update Incomplete
			7/15/2014 Update CSS continues to provide augmentative training, mentoring, and coaching.	7/15/2014 Update Next steps: Continue to provide augmentative training mentoring, and coaching.	7/15/2014 Update Incomplete
73.1 CSS Staff will offer and provide training, as requested or determined to be lacking, on coaching, mentoring and Augmentative training.	Director of Community Support Services (Steve Dahl)	8/31/2014	5/11/2014 Update CSS provides augmentative training, mentoring, and coaching. Current practices, policies, and forms are being reviewed to determine whether they comply with this Plan terminology. (Exhibit 57 Descriptions of CSS and MSOCS	5/11/2014 Update Next steps: Continue to provide augmentative training mentoring, and coaching.	5/11/2014 Update Incomplete

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			7/15/2014 Update CSS continues to provide augmentative training, mentoring, and coaching.	7/15/2014 Update Next steps: Continue to provide augmentative training mentoring, and coaching.	7/15/2014 Update Incomplete
73.2 CSS will update training manual as necessary. Director of Community Support Service (Steve Dahl)	Community Support Services	8/31/2014	5/11/2014 Update CSS Is updating their training manual. Workgroups of qualified trainers/subject matter experts are currently reviewing curricula and researching current applicable best practices.	5/11/2014 Update Next Steps: CSS will review curricula at least annually and update as appropriate.	5/11/2014 Update Incomplete
			7/15/2014 Update The CSS Training Committee is updating the Training Manual. The main committee meets monthly to review and approve the work of subcommittees working on specific sections.	7/15/2014 Update Next Steps: CSS will review curricula at least annually and update as appropriate. Complete updating the training manual.	7/15/2014 Update Incomplete

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73.3 CSS will have sufficient administrative/managerial staff to track/analyze training as well as mentoring and coaching services provided.	Director of Community Support Services (Steve Dahl)	8/31/2014	5/11/2014 Update CSS is hiring additional staff to fulfill this EC: CSS hired an administrative assistant, scheduled to start 5/21/14. HR has posted the Director position, and CSS anticipates filling it by 6/1/2014. CSS anticipates filling the new Regional Manager positions by 8/31/14. (Exhibit 58 Posting for Permanent CSS Program Director)	5/11/2014 Update Obstacles: DHS is requiring that a permanent Director must be hired before posting Regional Manager positions. (Current Director is interim.) Next steps: Director position posting ended 4/28/14; we anticipate hiring the permanent Director by 6/1/14.	5/11/2014 Update Incomplete
			7/15/2014 Update The new administrative assistant began work 5/21/2014. Steve Dahl was named the permanent Director of Community Support Services effective June 4, 2014. The two Regional Managers have been hired and begin transitioning into their new roles on 7/2/2014. (Exhibit 103 CSS Organization Chart 07022014)	7/15/2014 Update Next Steps: Continue to provide assessment, triage, and care coordination.	7/15/2014 Update Incomplete

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74. CSS provides staff at community based facilities and homes with state of the art training encompassing person-centered	Director of Community Support Services	8/31/2014	5/11/2014 Update CSS provides staff training in the	5/11/2014 Update Next steps:	5/11/2014 Update
thinking, multi- modal assessment, positive behavior supports, consultation and facilitator skills, and creative thinking.	(Steve Dahl)			Continue to provide augmentative training mentoring, and coaching.	Incomplete
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			CSS continues to provide staff training in the community, tailoring it to fit the situation.	Next steps: Continue to provide augmentative training mentoring, and coaching.	Incomplete
74.1 CSS determines locations for teams and/or home-based staff.	Director of Community	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
CSS creates position descriptions that identify the necessary knowledge, skills, and abilities. CSS hires or trains staff with necessary qualifications and skills to provide training.	Support Services (Steve Dahl)		Currently there are 9 teams that have been established in 23 locations throughout the state. Those locations can be adjusted based on needs assessments. CSS position descriptions and job postings list the necessary qualifications and skills for the position, and the State of MN hiring process begins with a review of applications for those qualifications and skills. (Exhibit 59 CSS Office Location Listing) (Exhibit 65 CSS Position Descriptions)	Next steps: Review Position Descriptions as needed and continue to hire appropriately qualified staff.	Incomplete

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			Teams and locations have not changed during this reporting period. Position descriptions have not been changed during this reporting period. CSS continues to hire and/or train staff with necessary qualifications and skills to provide training.	Next Steps: Continue to maintain locations of teams / staff to provide effective supports. Continue to hire or train staff as described.	Incomplete
74.2 CSS insures that all vacant trainer positions are filled as efficiently as possible and	Director of Community	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
with appropriately qualified staff. Suppo	Support Services (Steve Dahl)		CSS currently has 3 trainer position vacancies; two are in the interview stage of the hiring process, and one vacancy is to be posted by 5/15/2014. (Exhibit 56 CSS Organizational Chart)	Obstacles: Continued difficulty recruiting qualified individuals in greater Minnesota.	Incomplete
				Next steps: Continue to work with HR to aggressively recruit qualified candidates.	

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			Two of the vacancies mentioned in the 5/11/2014 update have been filled, and hiring is not complete for the third. During this reporting period, another position was vacated. Both of those open positions have been posted for applications.	Next steps: Continue to work with HR to aggressively recruit qualified candidates.	Incomplete
74.3 Training curricula are reviewed routinely to insure consistency with best practices.	Director of Community Support Services (Steve Dahl)	8/31/2014	5/11/2014 Update Workgroups of qualified trainers/subject matter experts are currently reviewing curricula and researching current applicable best practices.	5/11/2014 Update Next Steps: CSS will review curricula at least annually and update as appropriate.	5/11/2014 Update Incomplete
			7/15/2014 Update The Training Committee and subcommittees continue their reviews and any necessary revisions.	7/15/2014 Update Next Steps: CSS will review curricula at least annually and update as appropriate.	7/15/2014 Update Incomplete

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75. CSS' mentoring and coaching as methodologies are targeted to prepare for increased community capacity to support individuals in their community.	Director of Community Support Services (Steve Dahl)	8/31/2014	5/11/2014 Update CSS targets their training, mentoring, and coaching to fit the needs of the customer, with the goal of increasing capacity to support individuals in their community. Current documentation is being reviewed to ensure compliance with this Plan terminology.	5/11/2014 Update Next steps: Continue to provide augmentative training mentoring, and coaching.	5/11/2014 Update Incomplete
			7/15/2014 Update Documentation of training provided and satisfaction surveys regarding that training continue to be reviewed. CSS is building community capacity and skills. Services available through CSS include: goal-oriented assessments and plans; consultation (formal and informal); organization development; transitional support; and on-site training.	7/15/2014 Update Next steps: Continue to provide augmentative training mentoring, and coaching.	7/15/2014 Update Incomplete

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75.1 CSS will mentor and develop coaches in the community with a vision to support individuals in communities.	Director of Community Support Services (Steve Dahl)	8/31/2014	5/11/2014 Update CSS targets their training, mentoring, and coaching to fit the needs of the customer, with the goal of increasing capacity to support individuals in their community. Current documentation is being reviewed to ensure compliance with this Plan terminology.	5/11/2014 Update Next steps: Continue to provide augmentative training mentoring, and coaching.	5/11/2014 Update Incomplete
			7/15/2014 Update Documentation of training provided and satisfaction surveys regarding that training continue to be reviewed. CSS is building community capacity and skills. Services available through CSS include: goal-oriented assessments and plans; consultation (formal and informal); organization development; transitional support; and on-site training.	7/15/2014 Update Next steps: Continue to provide augmentative training mentoring, and coaching.	7/15/2014 Update Incomplete

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frequency of interactions with the criminal Support Ser	Director of Community Support Services (Steve Dahl)		5/11/2014 Update A database and workflow will be developed to efficiently capture, report, and review this data. (Exhibit 55 Examples of Weekly Admissions and Diversion meeting notes)	5/11/2014 Update Obstacles: Need to hire additional administrative support (see 67.3 and 75.3). Next steps: Establish a workgroup to map the workflow and develop database parameters. Work with Management Analyst to develop database.	5/11/2014 Update Incomplete
			7/15/2014 Update A Workgroup has been created, and the first meeting will be held in July. The Management Analyst is providing support and technical expertise.	7/15/2014 Update Next Steps: Determine which staff will be assigned which responsibilities.	7/15/2014 Update Incomplete

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75.3 Provide additional administrative/managerial support to CSS sufficient to enable timely and complete data collection, entry and analysis.	Director of Community Support Services (Steve Dahl)	8/31/2014	5/11/2014 Update CSS is hiring additional staff to fulfill this EC: CSS hired an administrative assistant, scheduled to start 5/21/14. CSS anticipates filling the Director position by 6/1/14.	5/11/2014 Update Obstacles: DHS is requiring that a permanent Director must be hired before posting Regional Manager positions. (Current Director is	5/11/2014 Update Incomplete
			CSS anticipates filling the new Regional Manager positions by 8/31/14. (Exhibit 58 Posting for Permanent CSS Program Director) (Exhibit 66 CSS Recruiting Plans and Communications with HR)	interim.) Next steps: Director position posting ended 4/28/14; we anticipate hiring the permanent Director by 6/1/14.	
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			The new administrative assistant began work 5/21/2014. Steve Dahl was named the permanent Director of Community Support Services effective June 4, 2014.	Next Steps: Continue to provide assessment, triage, and care coordination.	Incomplete
			The two Regional Managers have been hired and begin transitioning into their new roles on 7/2/2014. (Exhibit 103 CSS Organization Chart 07022014)		

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76. An additional fourteen (14) full time equivalent positions were added between	Director of Community	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
February 2011 and June 30, 2011, configured as follows: Two (2) Behavior Analyst 3 positions; One (1) Community Senior Specialist 3; (2) Behavior Analyst 1; Five (5) Social Worker Specialist positions; and Five (5)	Support Services (Steve Dahl)		and notices of the available positions	Next steps: Continue to hire and retain qualified individuals for/in these positions.	Complete
Behavior Management Assistants.			7/15/2014 Update Two of the six vacancies in the	7/15/2014 Update Next steps:	7/15/2014 Update
			approximately 66 positions within Community Support Services have been	Continue to work with HR to aggressively recruit qualified candidates.	Maintaining completion achieved 12/31/2013
76.1 Review position descriptions, update as necessary.	Director of Community Support Services (Steve Dahl)	12/31/2013	5/11/2014 Update Position descriptions were reviewed and updated as necessary. (Exhibit 65 CSS Position Descriptions)	5/11/2014 Update Next steps: Review Position Descriptions as needed.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0	: Pecse@(s)75-DW Responsible	DBAMINDO	State of 20 or phian of 6,5/14 Page 2 Documentation for Verification		Status
			7/15/2014 Update No position descriptions needed revision during this reporting period.	7/15/2014 Update Next steps: Review Position Descriptions as needed.	7/15/2014 Update Maintaining completion achieved 12/31/2013
76.2 Work with DHS Human Resources on advertising positions.	Director of Community Support Services (Steve Dahl)		5/11/2014 Update CSS works with DHS Human Resources on advertising positions. The Human Resources Division provides human resource management services for the department and administers the Merit System, which provides human resource management services for the human services employees in 75 of Minnesota's counties (72 human services/social services agencies). In general, applications for employment within DHS are processed by Minnesota Management & Budget (MMB). (Exhibit 66 CSS Recruiting Plans and Communications with HR)	5/11/2014 Update Next steps: Continue to aggressively recruit qualified candidates.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0:	ምесse û (s) 75-DW Responsible		State of 2com phia ពិខ័ម់;5/14 Page 2 Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			CSS continues to work with DHS Human	Next steps:	
			Resources throughout the hiring process.	Continue to aggressively recruit qualified candidates.	Maintaining completion achieved 12/31/2013
76.3 Fill any vacancies in functionally	Director of	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014
equivalent positions, with the required	Community				Update
qualifications. As necessary to fulfill this	Support Services		Any vacancies are filled as quickly as	Next steps:	
Comprehensive Plan of Action, fill any position.	(Steve Dahl)		possible. CSS works with HR to create	Continue to hire and retain	Complete
			postings for vacancies. Position	qualified individuals for/in	
			descriptions detail the tasks to be done and the knowledge, skills, and abilities needed for the position. In general,	these positions.	
			applications for employment within DHS are processed by Minnesota		
			Management & Budget (MMB).		
			(Exhibit 56 CSS Organizational Chart)		

Evaluation Criteria and Actions CASE 0:	ምe cseሰኒ ፤)75-DW Đይፍ መ Responsible	ineo Statetof2Corក្រុមផែងពី៤៩,5/14 Page វ Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Any vacancies are filled as quickly as possible. CSS works with HR to create postings for vacancies. Position descriptions detail the tasks to be done and the knowledge, skills, and abilities needed for the position. In general, applications for employment within DHS are processed by Minnesota Management & Budget (MMB).	Next steps: Continue to hire and retain qualified individuals for/in these positions.	Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0:	Responsible	Documentation for Verification		Status
7. None of the identified positions are vacant.	Director of Community Support Services	5/11/2014 Update Staff were recruited and hired for the	5/11/2014 Update Obstacles:	5/11/2014 Update
	(Steve Dahl)	identified positions. CSS monitors staffing on an ongoing basis. CSS works	Staff resignations and turnover are anticipated. There has been some turnover since CSS was created. Next Steps: If there is turnover, other staff fill in where possible to maintain services. CSS recruits very quickly and very actively for any vacancies. Continue to hire and retain qualified individuals for/in these positions.	Complete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		As of June 30, 2014:	Next steps:	
		6/76 positions in CSS are vacant:	- Post vacant positions.	Maintaining
		2 BA3 Supervisors	- Work with HR to fill	completion
		2 Behavior Analyst 3s	vacancies.	achieved
		1 Social Work Specialist		12/31/2013
		1 Behavior Modification Assistant		
		The two new Regional Managers were		
		promoted from Team Leader positions		
		(BA3 Supervisor), creating two new		
		vacancies at the BA3 Supervisor level.		
		The other vacancies are due to normal turnover reasons.		
		CSS is currently interviewing for the two		
		Behavior Analyst 3 positions.		
		(Exhibit 103 CSS Organization Chart 07022014)		

Evaluation Criteria and Actions CASE 0:	Responsible	Haramin 60	Documentation for Verification		Status
77.1 Fill as quickly as possible and with qualified applicants all vacancies in these and other functionally equivalent positions.	Director of Community Support Services	12/31/2013	5/11/2014 Update CSS monitors staffing on an ongoing	5/11/2014 Update Obstacles:	5/11/2014 Update
Provide sufficient salary, bonus and other structures and incentives to ensure that the positions are filled.	(Steve Dahl)		basis. CSS works very actively with DHS Human Resources to post and quickly fill vacant positions with qualified candidates. In general, applications for employment within DHS are processed by Minnesota Management & Budget (MMB). (Exhibit 56 CSS Organizational Chart)	Staff resignations and turnover are anticipated. There has been some turnover since CSS was created. Next Steps: If there is turnover, other staff fill in where possible to maintain services. CSS recruits very quickly and very actively for any vacancies. Continue to hire and retain qualified individuals for/in these positions.	Complete

Evaluation Criteria and Actions CASE 0:	ምecseû (s) 75-DW Responsible	State tof2∨ក៏ place 2 Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		As of June 30, 2014: 6/76 positions in CSS are vacant: 2 BA3 Supervisors 2 Behavior Analyst 3s 1 Social Work Specialist 1 Behavior Modification Assistant The two new Regional Managers were promoted from Team Leader positions (BA3 Supervisor), creating two new vacancies at the BA3 Supervisor level. The other vacancies are due to normal turnover reasons. CSS is currently interviewing for the two Behavior Analyst 3 positions. (Exhibit 103 CSS Organization Chart 07022014)	Next steps: - Post vacant positions Work with HR to fill vacancies.	Maintaining completion achieved 12/31/2013
78. Staff conducting the Functional Behavioral Assessment or writing or reviewing Behavior Plans shall do so under the supervision of a Behavior Analyst who has the requisite educational background, experience, and credentials recognized by national associations such as the Association of Professional Behavior Analysts. Any supervisor will co-sign the plan and will be responsible for the plan and its implementation.	Director of Community Support Services (Steve Dahl)	5/11/2014 Update There is a workgroup of CSS behavior analysts (including BCBAs and Licensed Psychologists with behavioral expertise) researching best practices for FBA and clinical supervision.	5/11/2014 Update Next steps: The workgroup is to develop and implement supervision procedures based on best practices and in compliance with this Plan.	5/11/2014 Update Incomplete

Responsible	Sadline of Strate of 20 mptial 20 76,5/14 Page 2		Status
	7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
	Michael Scharr, MS/LP is leading a workgroup of behavior analysts (including BCBAs and Licensed Psychologists with behavioral expertise) researching best practices for Functional Behavior Analysis and clinical supervision, and developing and implementing supervision procedures based on best practices and in compliance with the JSA, this CPA, and the standards of the Association of Positive Behavior Supports. Staff conducting FBAs or writing or reviewing behavior plans do so under the supervision of Scharr, who has the requisite education, experience, and credentials. Any supervisor will co-sign the plan and will be responsible for the plan and its implementation. (Exhibit 108 CSS Behavior Analyst 3 Supervisor Credentials)	Next Steps: - research best practices for FBA and clinical supervision for CSS staff - develop and implement supervision procedures	Incomplete

Evaluation Criteria and Actions CASE 0:	ምecse0.(<i>s</i>]75-DW Responsible	DBAdlin 00	State tof2∨ក phia ពិ ៩៩,5/14 Page 2 Documentation for Verification		Status
SETTLEMENT AGRI	EEMENT SECTIO	N X.B. SYS	TEM WIDE IMPROVEMENTS - OL	MSTEAD PLAN	
79. The State and the Department developed a proposed Olmstead Plan, and will implement the Plan in accordance with the Court's orders. The Plan will be comprehensive and will use measurable goals to increase the number of people with disabilities receiving services that best meet their individual needs and in the "Most Integrated Setting," and which is consistent and in accord with the U.S. Supreme Court's decision in Olmstead v. L.C., 527 U.S. 581 (1999). The Olmstead Plan is addressed in Part 3 of this Comprehensive Plan of Action.	Olmstead Subcabinet (Mike Tessneer)	10/31/2014	The Court issued an Order on 1/22/14 which provisionally approved the Olmstead Plan and directed specific modifications to the Plan to be submitted to the Monitor by 7/5/14 and to the Court by 7/15/14. Additionally, the Court directed the Subcabinet to report progress bimonthly beginning 4/22/14. The initial bimonthly report was submitted on 4/22/2014.	5/11/2014 Update Next Steps: Maintain interaction with the Olmstead Implementation Team and awareness of the future iterations of the Olmstead Plan.	5/11/2014 Update Incomplete
			7/15/2014 Update The Olmstead Subcabinet submitted a request to modify certain parts of the Olmstead Plan. Some of the requested modifications were approved, some were partially approved, and some were denied.	7/15/2014 Update -Continue to maintain interaction with the Olmstead Implementation Office for implementation and compliance with the Olmstead PlanSubmission of the modified plan is expected by July 15, 2014.	7/15/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0:	Pecso0((si) 75-DW Responsible		State tof 28 or i phia n 7 e; 5/14 Page 2 Documentation for Verification		Status
SETTLEMENT AGREEM	ENT SECTION X	.C. SYSTEM	WIDE IMPROVEMENTS - RULE 4	0 MODERNIZATION	
80. Rule 40 modernization is addressed in Part 2 of this Comprehensive Plan of Action. DHS will not seek a waiver of Rule 40 (or its	Disability Services Division (Alex		•	5/11/2014 Update Next Steps:	5/11/2014 Update
successor) for a Facility.	Bartolic)		Part 2 of this Plan. No waiver of Rule 40 has been or will be requested or granted. See Part 2 of this Plan for more details.	Maintain compliance. No waiver has been or will be requested or granted.	Complete
			7/15/2014 Update DHS will not seek a waiver of Rule 40 (or	7/15/2014 Update Next Steps:	7/15/2014 Update
			its successor) for a facility.	Maintain compliance.	Maintaining completion achieved 4/30/2014

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SETTLEMENT AGREEMENT	SECTION X.D. S	SYSTEM W	DE IMPROVEMENTS – MINNESC	TA SECURITY HOSPITA	\L
there are no transfers to or placements at the	Forensics Medical Director (Steven	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
Minnesota Security Hospital of persons committed solely as a person with a developmental disability.	Pratt) / Executive Director of Forensic Treatment Services (Carol Olson)/ Director of Jensen Implementation Office (Peg Booth)		committed solely as a person with a	Next steps: Continue review of all potential admissions for compliance with the JSA requirements.	Complete
			zero transfers to or placements at MSH	7/15/2014 Update Next steps: Continue review of all potential admissions for compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0:	ምecseû (\$ 7 75-DW Responsible	DBAdlin D0	State tof 20 or hiphian 7 é; 5/14 Page 2 Documentation for Verification		Status
82. There are no transfers or placements of persons committed solely as a person with a developmental disability to the Minnesota	Forensics Medical Director (Steven Pratt) / Executive	4/30/2014	5/11/2014 Update There have been zero and will be no	5/11/2014 Update Next steps:	5/11/2014 Update
Security Hospital (subject to the exceptions in the provision).	Director, Forensic Treatment Services (Carol Olson)/ Central Pre-Admissions / Director of Jensen Implementation Office (Peg Booth)		transfers to or placements at the Minnesota Security Hospital of persons committed solely as a person with a developmental disability. All potential admissions and transfers are reviewed by Central Pre-Admissions to assure compliance with the JSA and to assure the most appropriate placement for the individual.	Continue review of all potential admissions for compliance with the JSA requirements.	Complete
			7/15/2014 Update During this reporting period, there were zero transfers to or placements at the Minnesota Security Hospital of persons committed solely as a person with a developmental disability.	7/15/2014 Update Next steps: Continue review by Central Pre-Admissions and Medical Director(s) of all potential admissions for compliance.	7/15/2014 Update Maintaining completion achieved 4/30/2014

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82.1 DHS will communicate to all County Attorneys and state courts responsible for	Director of Jensen Implementation	4/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
commitments, and to all county directors and	Office (Peg Booth)		The first memo from Deputy	Next Steps:	
case managers, that, pursuant to the order of the federal court approving this Plan, no person committed with a sole diagnosis of developmental disability may be transferred or placed at the Minnesota Security Hospital. Such communication will be made from the	/ Jensen Compliance Officer (Christina Baltes)		Commissioner Anne Barry on transitioning people at MSHS-C to community settings was sent in December 2013 to the Minnesota courts system, county attorneys, county and tribal administrators, case management	DHS will continue to monitor potential admissions and transfers to MSH and AMRTC. The Central Pre-Admissions Unit reviews potential	Complete
Commissioner within 30 days of the order approving this plan and, in addition, by DHS staff who become aware of any such proposed commitment or transfer.			staff, and other organizations.	admissions for compliance with the JSA requirements.	

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Responsible	Another memo from Deputy Commissioner Anne Barry was sent April 11, 2014, stating that no person with a sole diagnosis of developmental disability may be transferred or placed at the Minnesota Security Hospital or at AMRTC. The memo also provided an update on MSHS-Cambridge and	DHS staff who become aware of any proposed commitment or transfer of	
	(Exhibit 68: 2013 12 26 Memo and 2014 04 11 memo)		

Evaluation Criteria and Actions CASE 0:	Responsible	Beauline 0	Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			We continue to communicate the	Next Steps:	
			requirements of this EC prohibiting admissions or transfers to MSH of any person with a sole diagnosis of developmental disability.	Ensure Compliance.	Maintaining completion achieved 4/30/2014
			Potential admissions and transfers continue to be reviewed by Central Pre-Admission and Medical Directors.		
82.2 The Jensen Implementation Team will document any proposed transition to or	Forensics Medical Director (Steven	4/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
placement at MSH of any person committed	Pratt) / Executive		Presentations are provided at	Next Steps:	Opuate
solely as a person with a developmental	Director, Forensic		conferences to share information about	The JIT will continue to	Complete
disability, including but not limited to any	Treatment		the JSA and CPA.	monitor and document	oop.oco
diversion efforts prior to transfer or placement	Services (Carol			potential admissions and	
and any subsequent placements.	Olson)/ Central			transfers so there are no	
, ,	Pre-Admissions /			people committed solely as	
	Director of Jensen			a person with a	
	Implementation			developmental disability to	
	Office (Peg Booth)			MSH.	

Evaluation Criteria and Actions CASE 0:	ምecse 0 (s) 75-DW Responsible	DBAdin 00	Statetof2Corក៏phia់ពិខីម៉ូ5/14 Page 2 Documentation for Verification		Status
			7/15/2014 Update The JIT documents, through diversion meeting notes, proposed transitions to or placements at MSH. These notes are provided to the Court Monitor and Parties periodically.	7/15/2014 Update Next Steps: The JIT will continue to monitor and document potential admissions and transfers to MSH.	7/15/2014 Update Maintaining completion achieved 4/30/2014
83. There has been no change in commitment status of any person originally committed solely as a person with a developmental disability without proper notice to that person's parent and/or guardian and a full hearing before the appropriate adjudicative body.	Forensics Medical Director (Steven Pratt) / Executive Director, Forensic Treatment Services (Carol Olson)/ Executive Medical Director for Behavior Health () / Central Pre- Admissions / Director of Jensen Implementation Office (Peg Booth)	4/30/2014	There has been no change in commitment status of any person originally committed solely as a person with a developmental disability without proper notice to that person's parent and/or guardian and a full hearing before the appropriate adjudicative body. There are no people committed solely as a person with a developmental disability at MSH or AMRTC. Those people have been transitioned to other settings.	5/11/2014 Update Next Steps: All potential admissions and transfers are reviewed by Central Pre-Admissions to assure compliance with the JSA and to assure the most appropriate placement for the individual.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0:	ምecse0ሲ(s) 75-DW Responsible	DBAdlin Do	State of 2Corក peral លិខម៌;5/14 Page 2 Documentation for Verification		Status
			7/15/2014 Update There has been no change in commitment status of any person originally committed solely as a person with a developmental disability without proper notice to that person's parent and/or guardian and a full hearing before the appropriate adjudicative body.	7/15/2014 Update Next Steps: Ensure Compliance.	7/15/2014 Update Maintaining completion achieved 4/30/2014
83.1 The Jensen Implementation Team will document any changes in commitment status of a person originally committed solely as a person with a developmental disability. The documentation will include any notifications and a description of any hearing, and copies of petitions and other papers submitted in connection with notification and/or hearing.	Jensen Implementation Officer (Christina Baltes) / Central Pre-Admissions / Admissions and Diversions Team		document any changes in commitment status of a person originally committed solely as a person with a developmental disability. The documentation will include any notifications and a description of any hearing, and copies of petitions and other papers submitted in connection with notification and/or hearing.	Team will continue to monitor potential admissions and transfers so	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0:	ምerse01(s) 75-DW Responsible	State of 2&om phia ពិ ៩ 5/14 Page 2 Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		There no longer are people committed solely as a person with a developmental disability at MSH.	Continue to ensure compliance.	Maintaining completion achieved 4/30/2014

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84. All persons presently confined at Minnesota Security Hospital who were committed solely as a person with a developmental disability and who were not admitted with other forms of commitment or predatory offender status set forth in paragraph 1, above, are transferred by the Department to the most integrated setting consistent with Olmstead v. L.C., 527 U.S. 581 (1999).	Executive Director, Forensic Treatment Services (Carol Olson) / Director of Jensen Implementation Office (Peg Booth)	12/31/2013	5/11/2014 Update Any person confined at Minnesota Security Hospital who was committed solely as a person with a developmental disability and who was not admitted with other forms of commitment or predatory offender status has been transferred to a	5/11/2014 Update Next Steps: DHS will continue to monitor potential admissions and transfers so there are no people committed solely as a person with a developmental disability to	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0:	ምድ cseଉ(is) 75-DW ĐB&dii Responsible	neo State tof 20 or phi had 676;5/14 Page 2		Status
		bocumentation for verification	Steps	Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		During this reporting period, there were	Next Steps:	1
		zero transfers to or placements at the	-Continue to monitor	Incomplete*
		Minnesota Security Hospital of persons	potential admissions and	
		committed solely as a person with a	transfers to MSH.	
		developmental disability and who were	-Respond to the University	
		not admitted with other forms of	of Minnesota's Report and	
		commitment or predatory offender	Recommendations.	
		status.	-Discuss next steps with	
			Court Monitor on how to	
		There were 3 clients that were	achieve compliance and	
		transitioned from MSH into the	next steps with regard to	
		, , ,	the 3 clients who	
		the University of Minnesota dated	transitioned from MSH.	
		4/7/2014 found that the transfers were		
		not consistent with Olmstead v L. C., 527		
		U.S. 581 (1999). —	ł	
		* While the transfers took place, the		
		transfers were found by the University of		
		Minnesota independent review as non-		
		compliant with Olmstead.		

Evaluation Criteria and Actions CASE (Decse@(s)75-DW Responsible	Deadine o	State tof 28 or i period 26;5/14 Page 2 Documentation for Verification		Status
84.1 Provide current census, and identifying information, of any people living at MSH	Executive Director, Forensic	12/31/2013	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
committed solely as a person with a developmental disability.	Treatment Services (Carol Olson)/ Director of Jensen Implementation Office (Peg Booth)		a person with a developmental disability	Next Steps: DHS will continue to monitor potential admissions and transfers so there are no people committed solely as a person with a developmental disability to MSH.	Complete
			7/15/2014 Update During this reporting period there were zero people committed solely as a person with a developmental disability at MSH.	7/15/2014 Update Next Steps: Continue to monitor potential admissions and transfers to MSH.	7/15/2014 Update Maintaining completion achieved 12/31/2013

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84.2 Provide documentation of any transition/placement from MSH since 12/5/2011 of any persons committed solely as a person with a developmental disability. Any such transfer/placement shall be to the most integrated setting consistent with Olmstead v. L.C., 527 U.S. 581 (1999).	Director of Social Services, Forensic Services (Rebecca Robinson)	12/31/2013	to the community was done. There are currently no individuals	5/11/2014 Update Next Steps: DHS will continue to monitor potential admissions and transfers so there are no people committed to MSH or AMRTC solely as a person with a developmental disability.	5/11/2014 Update Complete
			7/15/2014 Update During this reporting period there were zero persons committed solely as a person with a developmental disability.	7/15/2014 Update Next Steps: Continue to monitor potential admissions and transfers to MSH.	7/15/2014 Update Maintaining completion achieved 12/31/2013

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SETTLEMENT AGREEMENT SECTION				EGIONAL TREATMENT	CENTER
85. All AMRTC residents committed solely as a	Medical Director,	4/30/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
person with a developmental disability and	DC&T (Steven				Update
who do not have an acute psychiatric	Pratt) / AMRTC		All AMRTC residents committed solely as	Next Steps:	
condition are transferred from AMRTC to the	Interim Hospital		a person with a developmental disability	DHS will continue to	Complete
most integrated setting consistent with	Administrator		and who do not have an acute psychiatric	monitor potential	
Olmstead v. L.C. , 527 U.S. 581 (1999).	(Tina Sneen)/		condition have been transferred from	admissions and transfers so	
	Director of Jensen		AMRTC to more integrated settings	there are no people	
	Implementation		consistent with Olmstead.	committed solely as a	
	Office (Peg Booth)			person with a	
				developmental disability to AMRTC.	
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			During this reporting period there were	Next Steps:	
			zero AMRTC residents committed solely	Central Pre-Admissions and	Maintaining
			as a person with a developmental	Medical Directors will	completion
			disability and without an acute	continue to monitor	achieved
			psychiatric condition.	potential admissions and	4/30/2014
				transfers so there are no	
				people committed solely as	
				a person with a	
				developmental disability to	
				AMRTC.	

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85.1 DHS will communicate to all County	Director of Jensen	4/11/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
Attorneys and state courts responsible for	Implementation				Update
commitments, and to all county directors and	Office (Peg Booth)		A memo on transitioning MSHS-C to	Next Steps:	
case managers, that, pursuant to the order of	/ Jensen		community settings from Deputy	We will continue to monitor	Complete
the federal court approving this Plan, no	Compliance		Commissioner Anne Barry was sent in	and document potential	
person committed with a sole diagnosis of	Officer (Christina		December 2013 to the Minnesota courts	admissions and transfers to	
developmental disability may be transferred or	Baltes)		system, county attorneys, county and	MSH and AMRTC. DHS staff	
placed at the Anoka Metro Regional Treatment			tribal administrators, case management	who become aware of any	
Center. Such communication will be made from			staff, and other organizations.	proposed commitment or	
the Commissioner within 30 days of the order				transfer of a person with a	
approving this plan and, in addition, by DHS			A memo from Deputy Commissioner	sole diagnosis of	
staff who become aware of any such proposed			Anne Barry was sent April 11, 2014,	developmental disabilities	
commitment or transfer.			stating that no person with a sole	will communicate the	
			diagnosis of developmental disability	requirements of the JSA and	
			may be transferred or placed at the	this Plan.	
			Minnesota Security Hospital or at		
			AMRTC. The memo also provided an		
			update on MSHS-Cambridge and		
			transitioning people to the community,		
			and a thank you for continued efforts to		
			discard outmoded terminology and use		
			People First language.		
			This memo was sent to the Minnesota	Any time the JIO notices or	
			Courts systems, county attorneys, county	is informed of outmoded	
			directors, case managers, and tribal	terminology, we contact the	
			agencies, and was posted for providers	information owner and	
			and other members of the public to view.	inform them they need to	
			(Exhibit 68 2013 12 26 Memo and 2014	remove that language or	
			04 11 Memo)	add the disclaimer.	
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Evaluation Criteria and Actions CASE 0:	ምecse01(s) 75-DW Responsible	Stated of 28on iptia ពិ ៩៩,5/14 Page 2 Documentation for Verification		Status
		requirements of this EC prohibiting	7/15/2014 Update Next Steps: Continue to ensure compliance with this EC.	7/15/2014 Update Maintaining completion achieved 4/11/2014
85.2 The Jensen Implementation Team will document any proposed transition to or placement at Anoka Metro Regional Treatment Center of any person committed solely as a person with a developmental disability, including but not limited to any diversion efforts prior to transfer or placement and any subsequent placements.	Forensics Medical Director (Steven Pratt) / AMRTC Interim Hospital Administrator (Tina Sneen) / Central Pre- admission / AMRTC Social Services, AMRTC (Tona Willand) / AMRTC Social Services Department Supervisor (Don Burns)	documenting any proposed transition to or placement at AMRTC of any person committed solely as a person with DD. The Central Pre-Admission Team is the first reviewer of potential admissions to AMRTC. If a potential admission does not meet the admission requirements, they cannot be admitted, and the Central Pre-Admission Team will deny that admission. The second review step is the AMRTC Bed Management process, where compliance with the admission criteria is verified.	disabilities will	5/11/2014 Update Complete

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			7/15/2014 Update The JIT documents, through diversion meeting notes, proposed transitions to or placements at AMRTC. These notes	7/15/2014 Update The JIT will continue to monitor and document potential admissions and	7/15/2014 Update Maintaining completion
			are provided to the Court Monitor and Parties periodically.	transfers to AMRTC.	achieved 4/30/2014
			SYSTEM WIDE IMPROVEMENTS -		
any DHS policy, bulletin, website, brochure, or other publication. DHS will continue to communicate to local government agencies, counties, tribes, courts and providers that	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	12/31/2013	replaced, and the disclaimer statement has been added to webpages. A DHS employee was assigned to do web	Next Steps: Ongoing notification to other entities when outdated terminology is found on their website or in materials. Continue to ensure compliance.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE	0: Pecsol(s)75-DW DB Responsible	adline o State tof 26 om period விரிம் 5/14 Page 2 Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		JIO staff continue to notify entities if any outdated terminology is found in	Next Steps: Ongoing notification to	Maintaining
		websites or documents.	other entities when outdated terminology is	completion achieved
		The 2014 Minnesota Legislature made additional changes to statutes to replace	found on their website or in materials.	12/31/2013
		outmoded terminology with people first language. The changes are found in Laws of Minnesota 2014, Chapter 312, Article	Continue to ensure compliance.	
		27, Section 77.		
		(Exhibit 102 Excerpts from Laws of MN 2014 Chapter 312)		

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86.1 All references to outdated terminology used to describe persons with Developmental Disabilities have been updated with clarification on the Departments use of people first language inserted in areas where historical documents are found. In addition to, or in lieu of, updating each webpage, DHS shall maintain the previously established "disclaimer" language to explain the presence in historical documents of outdated terminology.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)		The DHS Communications Office conducted web searches to locate outdated references, and provided instructions and assistance to remove it, replace it, and / or add the disclaimer language. There is ongoing notification to other entities when outdated terminology is found on their website or in their materials. The disclaimer language has been added to document templates (such as the DHS Bulletin format), on web pages, and in many people's email signatures. (Exhibit 69 2014 DHS Bulletin template with disclaimer)	5/11/2014 Update Next Steps: Ongoing notification to other entities when outdated terminology is found on their website or in materials. Continue to ensure compliance.	5/11/2014 Update Complete 2
			7/15/2014 Update JIO staff continue to notify entities if any outdated terminology is found in websites or documents.	7/15/2014 Update Next Steps: Ongoing notification to other entities when outdated terminology is found on their website or in materials. Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 12/31/2013

Evaluation Criteria and Actions CASE 0:	ምесseû(s) 75-DW Responsible	ÐBÆðlin Ð0	State of 2Corក phia ពិខ័ម់;5/14 Page 2 Documentation for Verification		Status
replacement of terms such as "insane,"	Director of Disability Services Division (Alex Bartolic)	7/1/2013	2013 Minnesota Legislature to replace outdated terminology. The bill passed,	other entities when outdated terminology is found on their website or in	5/11/2014 Update Complete
			took place in 2013, and those remain in place. There were additional changes to state	Next steps: Notification to entities if outdated terminology is found in state statute or rule, or in documents or websites. Continue to ensure	7/15/2014 Update Maintaining completion achieved 7/1/2013

Evaluation Criteria and Actions CASE 0:	ምecse0ሲ[s] 75-DW Responsible	ĐBAđin Đo	State of 2Corក phia ពិខីម៉ូ5/14 Page 2 Documentation for Verification		Status
87.1 On the removal of inappropriate terms that appear in Minnesota statutes and Rules, see 2013 legislation at Chapter 62 and Chapter 59, Article 3, section 21 signed by the Governor on May 16, 2013. DHS will not seek to repeal or replace this legislation.	Director of Disability Services Division (Alex Bartolic)		2013 Minnesota Legislature to replace outdated terminology. The bill passed,	5/11/2014 Update Next Steps: Ongoing notification to other entities when outdated terminology is found on their website or in materials. Continue to ensure compliance.	5/11/2014 Update Complete
			7/15/2014 Update The changes to statute and rule language that took place in 2013 remain in place.	7/15/2014 Update Next steps: Notification to other entities if outdated terminology is found in state statute or rule. Continue to ensure compliance.	7/15/2014 Update Maintaining completion achieved 7/1/2013

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	Responsible		Documentation for Verification	Steps	Status
CLOSURE OF MSHS-0	CAMBRIDGE AN	D REPLACE	MENT WITH COMMUNITY HOM	ES AND SERVICES	
88. MSHS-Cambridge will be closed. There	Director of MSHS-		5/11/2014 Update	5/11/2014 Update	5/11/2014
will be community treatment homes	Cambridge and	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,, · · · · · · · · · · · · · · ·	-,, · - p	Update
dispersed geographically. Any need for	MN Life Bridge		Two community homes have been	Next Steps:	l .
additional community treatment homes	(Steve Jensen)		licensed. One is open with one client	Continue implementation of	Incomplete
beyond four will be determined based on a			residing there. Admissions to MSHS-	this EC.	
specific assessment of need based on client			Cambridge are closed.	It is expected that the last	
needs with regard to such criteria as those at			There will be discussions with DSD about	clients will be transitioned	
risk for institutionalization or re-			their recent needs assessment and how	out of MSHS-Cambridge	
institutionalization, behavioral or other			those results could be used to assist in	soon. It may take some	
challenges, multiple hospitalizations or other			planning for any future community	time after the last client	
transfers within the system, serious reported			homes.	transitions out to close	
injuries, repeated failed placements, or other			(Exhibit 51 DHS Bulletin # 14-76-01	down the campus.	
challenges identified in previous monitoring or			Transition of Minnesota Specialty Health		
interventions.			System (MSHS) - Cambridge to		
			Minnesota Life Bridge: Admission and		
			Discharge Processes, Transition Planning		
			and Community Mobile Support		
			Services)		
			7/15/2014 Update	7/15/2014 Update	7/15/2014
			T P d	Nicol Change	Update
			Two licensed community homes have	Next Steps:	
			been established.	Follow plan for closure.	Incomplete
			There are two clients at one of the homes.		
			Admissions to MSHS-Cambridge are closed.		

Evaluation Criteria and Actions CASE 0:	ምecse0ሲ(s) 75-DW Responsible	ĐB&đinĐ 0	Statetof2∨ក៏phia់ពិខីម៉ូ5/14 Page 2 Documentation for Verification		Status
89. Staff hired for new positions as well as to fill vacancies, will only be staff who have experience in community based, crisis,	MN Life Bridge Operations Manager (Mark	10/31/2014	5/11/2014 Update Job descriptions and postings will be	5/11/2014 Update Obstacles:	5/11/2014 Update
behavioral and person-centered services and whose qualifications are consistent with the Settlement Agreement and currently accepted	Brostrom) / MN Life Bridge Clinical Director (Tim Moore)		created to match CPA language. There will be more discussions on how to locate potential employees that have these qualifications prior to hire. (Exhibit 65 CSS Position Descriptions)	There are few people that meet these requirements prior to hire. Next Steps: Review existing position descriptions, and update as necessary to comply with this Plan. Create new position descriptions in compliance. Continue discussions on possible sources to locate potential qualified candidates.	Incomplete
			or MN Life Bridge during this reporting	7/15/2014 Update Next Steps: Continue to fill vacancies with staff who meet the requirements of this EC.	7/15/2014 Update Incomplete

Evaluation Criteria and Actions CASE (responsible	DBAdin 00	Statetof2Corfiphian7é;5/14 Page 2 Documentation for Verification		Status
90. Provide integrated vocational options including, for example, customized employment.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	•	•	5/11/2014 Update Incomplete
			7/15/2014 Update There continue to be integrated vocational options available for clients, especially when they have moved past the crisis situation that placed them in MSHS-C or a successor facility. Clients describe their interests and goals, and those are documented in the person centered description / plan / transition plan, and options can be found.	7/15/2014 Update Next Steps: - Continue offering integrated vocational options Continue developing and refining clients' PCP, and providing opportunities for vocational training, assistance with applying for jobs, supports needed to attain and maintain a job.	7/15/2014 Update Complete

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91. All requirements in this Comprehensive Plan of Action are fully met for each individual served in the area of Person-Centered Planning.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	current clients for compliance with this Plan. DHS is currently reviewing and revising policies, practices, forms, and templates for PCPs and the Profile to comply with the terminology of this Plan. 7/15/2014 Update MSHS-C / MN Life Bridge continues review and revise tools and forms as necessary to comply with this Plan. DHS continues to review and revise policies,	5/11/2014 Update Next Steps: Continue implementing this EC. Continue reviews and necessary revisions. 7/15/2014 Update Next Steps: Continue to review and revise tools, forms, policies, practices, and templates as necessary to support best practices and comply with this Plan.	5/11/2014 Update Incomplete 7/15/2014 Update Incomplete
92. All requirements in this Comprehensive Plan of Action are fully met for each individual served in the area of Transition Planning.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)		, ,	5/11/2014 Update Next Steps: Continue implementing this EC. Continue reviews and necessary revisions.	5/11/2014 Update Incomplete

Evaluation Criteria and Actions CASE 0:	ምecsoû(s) 75-DW Responsible		State tof 28 or iphia 676; 5/14 Page 2 Documentation for Verification		Status
			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			•	Next Steps: Continue implementing this EC, including review and necessary revision of the transition process.	Incomplete
93. DHS will provide augmentative service supports, consultation, mobile teams, and	MN Life Bridge Operations	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
training to those supporting the person. DHS will create stronger diversion supports through appropriate staffing and comprehensive data analysis.	Manager (Mark Brostrom) / MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Program Manager (Tiffany Byers-Draeger)		i i	·	Incomplete

Evaluation Criteria and Actions CASE 0:	Pecse01(s) 75-DW Responsible	State tof2∨ក ptia ពិ ៩៩,5/14 Page 2 Documentation for Verification		Status
		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		Augmentative, diversionary, consultative and training supports are being provided. For example, staff were made aware of a potential discharge in Southern Minnesota and provided consultation and other supports such that the discharged was averted. DHS is creating stronger diversionary supports and planning and hiring for the Therapeutic Follow Up Team.	Next Steps: - Continue to provide augmentative, diversionary, consultative and training supports. - Continue with hiring process to build the Therapeutic Follow-up Team.	Incomplete
94. All sites, programs and services established or utilized under this Comprehensive Plan of Action shall be licensed as required by state law.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen) / MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Program Manager (Tiffany Byers-Draeger)	5/11/2014 Update All facilities are currently licensed. (Exhibit 10 MSHS-Cambridge licenses from DHS and MN Department of Health) (Exhibit 11 Stratton Lakes and Broberg Lake DHS licenses)	5/11/2014 Update Next Steps: Maintain licensure status. Reapply / relicense annually or as otherwise required.	5/11/2014 Update Complete

Evaluation Criteria and Actions CASE 0:	ምecse0ኒ[s] 75-DW Responsible	DBAdlin Do	State to 12 Confident of 16,5/14 Page 2 Documentation for Verification		Status
			7/15/2014 Update All facilities remained licensed.	7/15/2014 Update Next Steps: - Maintain licensure status Reapply / relicense annually or as otherwise required When MSHS-Cambridge closes, complete the process to remove the licenses.	7/15/2014 Update Maintaining completion achieved 4/30/2014
95. Residents currently at MSHS-Cambridge transition to permanent community homes.	Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)		Efforts are actively being made to transition each individual currently residing at MSHS-Cambridge to permanent community homes. As of April 30, 2014, there were five individuals remaining on campus. (Exhibit 8 Sample Positive Support Transition Plan)	5/11/2014 Update Obstacles: It will take time to develop a home for at least one individual because of a history of behavior issues. DHS is actively working on plans for his transition. An interim alternate placement is being discussed with SOS and DSD and the Court Monitor, as a first step to preparing him for successful community living.	5/11/2014 Update Incomplete

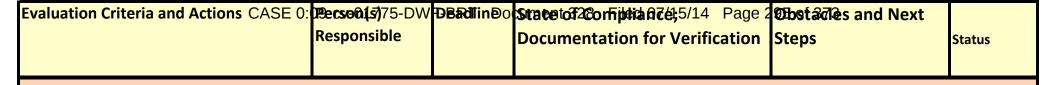
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			7/15/2014 Update Next Steps:	7/15/2014 Update
		individuals served at MSHS-Cambridge have transitioned to permanent community homes.	Complete the transition process for the one individual remaining on the MSHS-C campus to the	Incomplete*
		As of June 30, 2014, 1/5 individuals remains on campus; that person is slated to move in July or August. The individual's transition plan is in its final stage, awaiting his new staff to be trained and housing to be readied.	community as soon as possible.	
		*On 6/27/2014, the Court took DHS motion to extend the due date for this EC under advisement. [Doc. 323].		
96. Training plan for staff strongly emphasizes providing tools and support services in a person's home as quickly as possible. Staff will also be trained in delivering community based programs and processes.	MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Program Manager (Tiffany Byers-Draeger)	5/11/2014 Update The staff training plan for MN Life Bridge and for CSS strongly emphasizes providing tools and support services for the individual. MSHS-Cambridge staff moving to MN Life Bridge community homes are receiving training in delivering community based programs and processes before they begin work there. Ongoing training will be provided as needed.	5/11/2014 Update Next Steps: Continue staff training plans.	5/11/2014 Update Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		community home currently in operation (Stratton Lake), and all staff remaining on campus who will be working in the community homes once the MSHS-	all program and plan updates for all individuals receiving support.	Incomplete

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	Responsible		Documentation for Verification	Steps	Status
THERAPEUTIC FOLLOW-U	P OF CLASS MEN	/BERS AND	CLIENTS DISCHARGED FROM ME	TO/MSHS-CAMBRIDGE	
98. DHS will maintain therapeutic follow-up of	Director of MSHS-	8/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014
Class Members, and clients discharged from	Cambridge and				Update
METO/MSHS-Cambridge since May 1, 2011,	MN Life Bridge		Initial contacts have been made with	Next Steps:	
by professional staff to provide a safety	(Steve Jensen) /		identified case managers to verify the	Continue implementing this	Incomplete
network, as needed, to help prevent re-	MN Life Bridge		current location of Class Members and	EC.	
institutionalization and other transfers to	Program Manager		other clients discharged from MSHS-	Create position descriptions	
more restrictive settings, and to maintain the	(Tiffany Byers-		Cambridge, their provider (usually their	for follow-up team	
most integrated setting for those individuals.	Draeger)		residential provider), their guardianship	positions.	
			status and guardian(s) if any, and their	Continue working with HR	
			case manager or lead agency contact	so the posting / hiring	
			person. Contacts have been made and	process can begin as soon	
			information verified or updated for over	as possible.	
			90% of the list of Class Members and		
			other clients discharged from MSHS-		
			Cambridge since May 1, 2011.		
			Some of the people on the list do not		
			currently have a case manager, so		
			providers, guardians, the individual, and		
			other sources are being contacted in		
			search of the information to be verified		
			or updated.		

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		MN Life Bridge administrators are creating position descriptions for the therapeutic follow-up team. These will be ready by Mid-June. It is expected that posting of positions can begin in July 2014 or sooner, when the FY2015 state budget goes into effect.	
		A detailed work schedule is being developed and should be in place by June 1, 2014 or sooner.	

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		up Team were posted for hire.	Next Steps: - Review applicant qualifications per EC 89Interview qualified candidates Develop process and procedures for Therapeutic Follow-up.	Incomplete
		Meetings are taking place to discuss assessment tool options that will be acceptable to the Court Monitor. (Exhibit 105 Position Posting - Behavior Analyst 3) (Exhibit 106 Position Description - Registered Nurse Senior)		



Modernization of Rule 40

BACKGROUND

"Rule 40," Use of Aversive and Deprivation Procedures in Licensed Facilities Serving Persons with Developmental Disabilities, implements Minnesota Statute Section 245.825 by setting standards for the use of aversive and deprivation procedures with persons who have a developmental disability and who are served by a DHS license holder.

Rule 40 was promulgated in 1987 and was intended to represent best practices at the time. However, it does not represent current best practices, including those supported by the Association of Positive Behavior Supports. The Settlement Agreement required the appointment of an advisory committee for the following purposes:

"to study, review and advise the Department on how to modernize Rule 40 to reflect current best practices, including, but not limited to the use of positive and social behavioral supports, and the development of placement plans consistent with the principle of the 'most integrated setting' and 'person centered planning, and development of an 'Olmstead Plan'" consistent with the U.S. Supreme Court's decision in Olmstead v. L.C., 527 U.S. 582 (1999)." Settlement Agreement at §X.C.

THE ADVISORY COMMITTEE REPORT WAS ACCEPTED BY THE DEPARTMENT

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The advisory committee studied the literature, received consultation regarding best practices, and deliberated over many months to formulate a detailed and comprehensive analysis with recommendations. Rule 40 Advisory Committee Recommendations on Best Practices and Modernization of Rule 40 (Final Version - July 2013). The recommendations were fully accepted by the Department which wrote the introduction to the Committee's report:

"Ensuring that the Minnesotans who receive services are treated with respect and dignity is a key element of the mission of the Department of Human Services (the Department or DHS). As an agency with responsibilities for the administration and oversight of services, as well as a provider of services, we are committed to fulfilling our mission consistent with the current best practices and principles that support inclusive community living and quality of life.

To that end, DHS will prohibit procedures that cause pain, whether physical, emotional or psychological, and establish a plan to prohibit use of seclusion and restraints for programs and services licensed or certified by the department. It is our expectation that service providers, including state operated services, will seek out and implement therapeutic interventions and positive approaches that reflect best practices."

"Current best practices include, but are not limited to, the use of positive and social behavioral supports, prohibitions on use of restraints and seclusion, trauma informed care, and the development of community support plans that are consistent with the principles of the "most integrated setting" and "person centered planning," consistent with the U.S. Supreme Court's decision in Olmstead v. L.C., 527 U.S. 581 (1999). * * * To achieve these changes across our service system, we will create a culture that honors the trust placed in us both as a provider and as a department responsible for the administration and oversight of many of the services that support citizens."

Quotations from DHS, Introduction to Rule 40 Advisory Committee Recommendations on Best Practices and Modernization of Rule 40 (Final Version - July 2013) at page 1.

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	SCOPE	OF RULE	40 MODERNIZATION		
shall include all individuals with developmental disabilities served in programs, settings and services licensed by the Department,	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer)		5/11/2014 Update	'	5/11/2014 Update Incomplete 7/15/2014 Update Incomplete

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	ADOPTI	ON OF RUL	E 40 MODERNIZATION		
100. ¶1 Within the scope set forth above, the rule-making process initiated by the Department of Human Services pursuant to the Settlement Agreement, the Department shall by December 31, 2014 propose a new rule in accordance with this Comprehensive Plan of Action ("Proposed Rule"). This deadline may be extended for good cause shown upon application to the Court not later than 20 days prior to the deadline.	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer)	12/31/2014	DHS is developing the initial draft rule for internal vetting within DHS. By the end of May, DHS anticipates providing a draft rule to the Court Monitor, Plaintiffs' Class Counsel, the Ombudsman for DD and MH, and the Executive Director of the Governor's Council on Developmental Disabilities (collectively, the Jensen Party Representatives). The DHS rulemaking schedule highlights involvement by the Jensen Party Representatives. (Exhibit 71 Positive Supports Rule - Abbreviated Rulemaking Schedule for 2014-2015)	Continue developing draft rule for review.	5/11/2014 Update Incomplete

Responsible	Documentation for Verification	Steps	Status
	7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
	1	•	Incomplete
	DHS will be preparing revisions to the draft rule based on the 6/30 meeting, and will include a written explanation of the purpose of the rule, and the relationship between statute, rule and instructions/manual to help readers understand the context for the rule when it is sent out for review during public process to gather input this summer.		

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100. ¶2 Should the Department of Human Services believe that it requires additional rule-making authority to satisfy the requirements of this Plan, in order to apply the rule to all providers covered by Rule 40 and the scope of this Plan, the Department will seek an amendments to statutes in the 2014 Minnesota Legislative session to ensure that the scope of the Rule 40 modernization stated above is fulfilled and will apply to all of the facilities and services to persons with developmental disabilities governed by Rule 40. Any proposed amendment(s) are subject to the notice and comment process under EC below.	Director of Disability Services Division (Alex Bartolic)	5/31/2014	5/11/2014 Update Additional legislative rule authority is being sought. DHS proposed an amendment to its statutory rulemaking authority to clarify that DHS has authority for this broad rule applicability. The bill is now making its way through the Legislature. Both the House and Senate versions of the bill have identical language clarifying the scope of the rule, and an amendment with further clarification as agreed upon by the consultants to the Parties, and the Disability Law Center is being recommended by the Governor for inclusion during conference committee. DHS is optimistic that the legislation will	5/11/2014 Update Obstacles: Stakeholders might raise concerns to legislators. The amendment may not be approved, or the final legislation may not include the agreed upon provisions. Both are unlikely obstacles, since there is agreement on language with House and Senate. Next Steps: We are monitoring the conference committee. Having the Governor recommend the	5/11/2014 Update Incomplete
			be adopted, and is therefore preparing the draft rule as it would if the legislation had already been passed.	amendment increases its likelihood of being included in the final bill.	

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			7/15/2014 Update The 2014 Minnesota Legislature revised MN Statutes Chapter 245 and Chapter 245D providing additional direction and clarity to the statute to allow the rulemaking process to incorporate the scope of EC99. (Exhibit 102 Excerpts from Laws of Minnesota 2014 Chapter 312)	7/15/2014 Update Next Steps: Continue with the rulemaking process and updated schedule.	7/15/2014 Update Complete
100. ¶3 If legislative approval for the requested authority is not obtained in the 2014 Minnesota Legislative session, the Court may use its authority to ensure that the Adopted Rule will apply consistent with the scope set forth in EC 99.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina	5/31/2014	5/11/2014 Update DHS is awaiting Legislative decisions.	5/11/2014 Update Next Steps: Monitor legislation.	5/11/2014 Update Incomplete
IOTUI III EC 99.	Baltes)		7/15/2014 Update The 2014 Minnesota Legislature revised MN Statutes Chapter 245 and Chapter 245D providing additional direction and clarity to the statute to allow the rulemaking process to incorporate the scope of EC99. (Exhibit 102 Excerpts from Laws of Minnesota 2014 Chapter 312)	7/15/2014 Update Next Steps: Continue with the rulemaking process and updated schedule.	7/15/2014 Update Complete

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100. ¶4 By August 31, 2015, the Department of Human Services shall adopt a new rule to modernize Rule 40 ("Adopted Rule"). This deadline may be extended for good cause shown upon application to the Court not later than 60 days prior to the deadline.	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer)	5/11/2014 Update DHS is on track with the rulemaking process and schedule. (Exhibit 71 Positive Supports Rule - Abbreviated Rulemaking Schedule for 2014-2015)	5/11/2014 Obstacles: Some events in the rulemaking process are outside of DHS' control. Most notably, the administrative law judge could disapprove the legality of the rule or the process. Next Steps:	5/11/2014 Update Incomplete
			Continue with the rulemaking process and schedule. Address obstacles if they arise.	

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		In late June 2014, DHS provided the draft	Next Steps:	
		rule to the Court Monitor, Plaintiff's class	Continue with the	Incomplete
		counsel, the Ombudsman for Mental	rulemaking process and	
		Health and Developmental Disabilities,	updated schedule.	
		and the Executive Director of the		
		Governor's Council on Developmental		
		Disabilities.		
		DHS will be preparing revisions to the		
		draft rule based on the 6/30 meeting,		
		and will include a written explanation of		
		the purpose of the rule, and the		
		relationship between statute, rule and		
		instructions/manual to help readers		
		understand the context for the rule when		
		it is sent out for review during public		
		process to gather input this summer.		
		(Exhibit 109 Positive Supports Rule		
		Abbreviated Rulemaking Schedule for		
		2014-2015 rev 07022014)		

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	TEMPORARY	TAPERED U	JSE OF MEDICAL RESTRAINT		•
101. The Proposed Rule shall address the temporary use and tapering of carefully	Chief Compliance Officer (Gregory	12/31/2014	5/11/2014 Update	5/11/2014 Update	5/11/2014 Update
monitored individual medical restraints for self- injurious behavior while non-restraint positive	Administrative		The draft rule that DHS is preparing addresses the use of positive supports	Next Steps: Continue the rulemaking	Incomplete
behavior supports are implemented under professional supervision.	Law Manager (Beth Scheffer) / Legal Analyst (Bob		and the phasing out of prohibited restrictive interventions, consistent with the requirements of Minnesota Statutes,	process and schedule.	
In formulating the Proposed Rule, and any other methods or tools of implementation, the	Klukas)		Chapter 245D and this Plan.		
Department shall carefully consider the recommendations of Dr. Fredda Brown, whose			In formulating the draft rule, related documents and implementation plans,		
consultation on the Rule 40 modernization the Department requested with regard to matters			DHS is carefully considering Dr. Brown's recommendations.		
on which the Advisory Committee had not reached consensus. The Department shall			(Exhibit 71 Positive Supports Rule - Abbreviated Rulemaking Schedule for		
document the results of this review.			2014-2015)		

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			7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
			In late June 2014, DHS provided the draft rule to the Court Monitor, Plaintiff's class counsel, the Ombudsman for Mental Health and Developmental Disabilities, and the Executive Director of the Governor's Council on Developmental Disabilities.		Incomplete
			DHS will be preparing revisions to the draft rule based on the 6/30 meeting, and will include a written explanation of the purpose of the rule, and the relationship between statute, rule and instructions/manual to help readers understand the context for the rule when it is sent out for review during public process to gather input this summer.		

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		THE PRO	POSED RULE		•
102. ¶1 The Proposed Rule shall be consistent	Chief Compliance	8/31/2015	5/11/2014 Update	5/11/2014	5/11/2014
with and incorporate, to the extent possible in	Officer (Gregory				Update
rule, the Rule 40 Advisory Committee's	Gray) /		DHS is developing the initial draft rule so	Obstacles:	
consensus recommendations stated in its	Administrative		that it is consistent, to the extent	Legislative changes	Incomplete
Recommendations on Best Practices and	Law Manager		possible in rule, consensus with the Rule	proposed by stakeholders	
Modernization of Rule 40 (Final Version - July	(Beth Scheffer) /		40 Advisory Committee	to Minnesota Statutes,	
2013). During the rule-making process, the	Legal Analyst (Bob		Recommendations, and is developing	Chapter 245D may impact	
Department shall advocate that the final rule	Klukas)		related documents and implementation	DHS' ability to fulfill some	
be fully consistent with the Rule 40 Advisory			plans to further carry out these	Advisory Committee	
Committee's recommendations. The phrase "to			recommendations.	Recommendations.	
the extent possible in rule" above is intended			(Exhibit 71 Positive Supports Rule -		
to recognize that some elements of the			Abbreviated Rulemaking Schedule for	Next Steps:	
Committee's recommendations are not			2014-2015)	Continue with the	
susceptible to the format of rules and,				rulemaking process and	
therefore, will be implemented by the				schedule.	
Department through policies, bulletins,				Address obstacles if they	
contract provisions, and by other means.				arise.	
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Evaluation Criteria and Actions CASE 0:				
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		7/15/2014 Update	7/15/2014 Update	7/15/2014
				Update
		In late June 2014, DHS provided the draft	Next Steps:	
		rule to the Court Monitor, Plaintiff's class	- Public input sessions will	Incomplete
		counsel, the Ombudsman for Mental	begin no earlier than August	
		Health and Developmental Disabilities,	2014.	
		and the Executive Director of the	- The draft rule and	
		Governor's Council on Developmental	explanatory documents will	
		Disabilities.	continue to be refined.	
		DHS will be preparing revisions to the		
		draft rule based on the 6/30 meeting,		
		and will include a written explanation of		
		the purpose of the rule, and the		
		relationship between statute, rule and		
		instructions/manual to help readers		
		understand the context for the rule when		
		it is sent out for review during public		
		process to gather input this summer.		

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102. ¶2 Not later than (30) days prior to public notice of the content of the Proposed Rule, the Department shall provide a draft of the rule to Plaintiffs' Class Counsel, the Court Monitor, the Ombudsman for Mental Health and Developmental Disabilities, and the Executive Director of the Governor's Council on Developmental Disabilities for review and comment and, if requested by any of these entities, for discussion in a conference prior to public notice of the content of the Proposed Rule. The Department will share with these entities the intended final content not later than five (5) days prior to the public notice.	Responsible Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer)		Documentation for Verification 5/11/2014 Update DHS will be providing a draft rule to the	Status 5/11/2014 Update Incomplete

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		7/15/2014 Update	7/15/2014 Update	7/15/2014 Update
		In late June 2014, DHS provided the draft rule to the Court Monitor, Plaintiff's class counsel, the Ombudsman for Mental Health and Developmental Disabilities, and the Executive Director of the Governor's Council on Developmental Disabilities.		Incomplete
		DHS will be preparing revisions to the draft rule based on the 6/30 meeting, and will include a written explanation of the purpose of the rule, and the relationship between statute, rule and instructions/manual to help readers understand the context for the rule when it is sent out for review during public process to gather input this summer.		

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REFERF	AL OF UNRESO	LVED ISSUE	ES TO THE <i>OLMSTEAD</i> PLAN PROC	CESS	
103. Within thirty (30) days of the promulgation of the Adopted Rule, Plaintiffs' Class Counsel, the Court Monitor, the	Plaintiffs' Class Counsel, Court Monitor, the	9/30/2015	5/11/2014 Update The draft rule will be provided to the	5/11/2014 Update Next Steps:	5/11/2014 Update
Ombudsman for Mental Health and Developmental Disabilities, or the Executive Director of the Governor's Council on Developmental Disabilities may suggest to the Department of Human Services and/or to the Olmstead Implementation Office that there are elements in the Rule 40 Advisory Committee Recommendations on Best Practices and Modernization of Rule 40 (Final Version - July 2013) which have not been addressed, or have not adequately or properly	Ombudsman for Mental Health and Developmental Disabilities, or the Executive Director of the Governor's Council on Developmental Disabilities		parties mentioned prior to the final rule process. (Exhibit 71 Positive Supports Rule - Abbreviated Rulemaking Schedule for 2014-2015)	Involvement of parties mentioned through the rule making process will assist in addressing as much as possible in the rule.	Incomplete

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been addressed in the Adopted Rule. In that event, those elements shall be considered within the process for modifications of the Olmstead Plan. The State shall address these suggestions through Olmstead Plan sub-cabinet and the Olmstead Implementation Office. Unresolved issues may be presented to the Court for resolution by any of the above, and will be resolved by the Court.		7/15/2014 Update In late June 2014, DHS provided the draft rule to the Court Monitor, Plaintiff's class counsel, the Ombudsman for Mental Health and Developmental Disabilities, and the Executive Director of the Governor's Council on Developmental Disabilities. DHS will be preparing revisions to the draft rule based on the 6/30 meeting, and will include a written explanation of the purpose of the rule, and the relationship between statute, rule and instructions/manual to help readers understand the context for the rule when it is sent out for review during public process to gather input this summer.	Public input sessions will begin in late July 2014.	7/15/2014 Update Incomplete

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IMPLEMENTATION								
104. The Department of Human Services shall implement the Adopted Rule and take other steps to implement the recommendations of the Rule 40 Advisory Committee.	Director of Disability Services Division (Alex Bartolic)		DHS continues its Community of Practice (documentation of topics), and contract with the Research and Training Center on Community Living Institute on Community Integration, University of Minnesota (ICI) to provide person centered training and cohort training to increase community capacity (dates of training and cohort initiation). Access to the College of Direct Supports was made available to providers. Data collection continues of emergency use of manual restraints and Positive Support Transition Plans (Summary of data; reports are available for review). The Governor's budget included request for resources to increase technical assistance and training (Governor's budget proposal; current House and Senate tracking). (Exhibit 72 College of Direct Support - Core Curriculum)	Obstacles: Legislative appropriations may not be included in the final bill for technical assistance and training as recommended by the Rule 40 Advisory Committee. Next Steps: Monitoring of the conference committee will occur, and if funding is not granted, the issue will be raised with department leadership.	5/11/2014 Update Incomplete			
			7/15/2014 Update The Department continues the rulemaking process.	7/15/2014 Update Next Steps: - Continue with the rulemaking process.	7/15/2014 Update Incomplete			

CHRONOLOGICAL DISPLAY OF DEADLINES

PART I - COMPREHENSIVE PLAN OF ACTION

Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
42. On April 23, 2013, the Court appointed the Court Monitor as the External Reviewer, with the consent of Plaintiffs and Defendants. DHS funds the costs of the external reviewer.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	4/23/2013	Complete
43. After providing Plaintiffs' Class Counsel and the Department the opportunity to review and comment on a draft, the External Reviewer issues written quarterly reports informing the Department whether the Facility is in substantial compliance with the Agreement and the incorporated policies, enumerating the factual basis for its conclusions.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	4/23/2013	Complete
87. DHS drafted and submitted a bill for the Minnesota Legislature that will require the replacement of terms such as "insane," "mentally incompetent," "mental deficiency," and other similar inappropriate terms that appear in Minnesota statutes and rules.	Director of Disability Services Division (Alex Bartolic)	7/1/2013	Complete 2
87.1 On the removal of inappropriate terms that appear in Minnesota statutes and Rules, <i>see</i> 2013 legislation at Chapter 62 and Chapter 59, Article 3, section 21 signed by the Governor on May 16, 2013. DHS will not seek to repeal or replace this legislation.	Director of Disability Services Division (Alex Bartolic)	7/1/2013	Complete 2
44. In conjunction with duties and responsibilities under the Order of July 17, 2012, the Court Monitor reviews and makes judgments on compliance, makes recommendations and offers technical assistance in his discretion, and files quarterly and other reports with the Court. Timing of reports is subject to the Court's needs, results of Monitor's reviews, and to the monitoring plan pursuant to the Order of August 28, 2013.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/28/2013	Complete
10. There were no instances of prone restraint, chemical restraint, seclusion or time out. [Seclusion: evaluated under Sec. V.C. Chemical restraint: evaluated under Sec. V.D.]	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
10.1 Facility policy shall clearly identify prone restraint, chemical restraint, seclusion and timeout as "prohibited."	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
11. There were zero instances of the use of Seclusion. Facility policy shall specify that the use of seclusion is prohibited.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
12. There were zero instances of the use of Room Time Out from Positive Reinforcement. Facility policy shall specify that the use of time out from positive reinforcement is prohibited.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
13. There were zero instances of drug / medication use to manage resident behavior OR to restrain freedom of movement. Facility policy specifies the Facility shall not use chemical restraint. A chemical restraint is the administration of a drug or medication when it is used as a restriction to manage the resident's behavior or restrict the resident's freedom of movement and is not a standard treatment or dosage for the resident's condition.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
14. There were zero instances of PRN orders (standing orders) of drug/ medication used to manage behavior or restrict freedom of movement. Facility policy specifies that PRN/ standing order medications are prohibited from being used to manage resident behavior or restrict one's freedom of movement.	MN Life Bridge RN Senior (Janet Marciniak)	12/31/2013	Complete
15. There is a protocol to contact a qualified Third Party Expert.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
15.1 Facility policy stipulates that a Third Party Expert will be consulted within 30 minutes of the emergency's onset.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
16. There is a list of at least 5 Experts pre-approved by Plaintiffs & Defendants. In the absence of this list, the DHS Medical or designee shall be contacted.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
17. DHS has paid the Experts for the consultations.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
18. A listed Expert has been contacted in each instance of emergency use of restraint.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
19. Each consultation occurred no later than 30 minutes after presentation of the emergency.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
20. Each use of restraint was an "emergency."	Director of MSHS-Cambridge and	12/31/2013	Complete
21. The consultation with the Expert was to obtain professional assistance to abate the	MN Life Bridge (Steve Jensen) MN Life Bridge Operations	12/31/2013	Complete
emergency condition, including the use of positive behavioral supports techniques, safety techniques, and other best practices. If the Expert was not available, see V.F. below.	Manager (Mark Brostrom)	12/31/2013	Complete
21.1 On the restraint form, Facility staff will identify the Third Party or other expert and will document all recommendations given by the consultant, techniques, and the efficacy and outcomes of such interventions. When reviewing the restraint form 24 hrs post-restraint, Designated Coordinator will verify that Facility staff contacted the medical officer within 30 minutes of the emergency's onset.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
22. The responsible Facility supervisor contacted the DHS medical officer on call not later than 30 minutes after the emergency restraint use began.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
23.1 On the Restraint Form, the Facility supervisor will document both the date / time that the emergency restraint began and the date / time s/he contacted the designated medical officer.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
27. Where appropriate, the State referred matters of suspected abuse or neglect to the county attorney for criminal prosecution.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
27.1 All allegations of abuse or neglect related to care of residents of a Facility will be submitted to the common entry point to determine whether or not the case will be referred to the county attorney for criminal prosecution.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
28. Form 31032 (or its successor) was fully completed whenever use was made of manual restraint.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
28.1 When reviewing the restraint form 24 hrs post-restraint, the Designated Coordinator will verify that Form 31032 (or any successor) was completed timely, accurately and in its entirety.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete

Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
29. For each use, Form 31032 (or its successor) was timely completed by the end of the shift.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
29.1 When reviewing the restraint form 24 hrs post-restraint, the Designated Coordinator will verify that Form 31032 (or any successor) was completed timely, accurately and in its entirety.		12/31/2013	Complete
3. Facilities serve only "Minnesotans who have developmental disabilities and exhibit severe behaviors which present a risk to public safety."	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
3.1 All referrals for admission will be reviewed by the admissions coordinator to assure that they are persons with a Developmental Disability and meet the criteria of exhibiting severe behaviors and present a risk to public safety taking into account court ordered admissions.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
30. Each Form 31032 (or its successor) indicates that no prohibited restraint was used.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
30.1 Staff will indicate what type of restraint was used on Form 31032 (or any successor).	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
30.2 When reviewing the restraint form 24 hrs or one business day post-restraint, the Designated Coordinator will verify that no prohibited techniques were used.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
31. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in each instance was submitted to the Office of Health Facility Complaints.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
31.1 Form 31032 (or its successor) is sent to the Office of Health Facility Complaints within 24 hours or no later than one business day.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
32. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in each instance was submitted to the Ombudsman for MH & DD	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
32.1 Form 31032 (or its successor) is sent to the Ombudsman for MH & DD within 24 hours or no later than one business day.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
33. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in each instance was submitted to the DHS Licensing	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	
33.1 Form 31032 (or its successor) is sent to DHS Licensing within 24 hours or no later than one business day.	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete
34. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in each instance was submitted to the Court Monitor and to the DHS Internal Reviewer	MN Life Bridge Operations Manager (Mark Brostrom)	12/31/2013	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
34.1 Form 31032 (or its successor) is sent to the Court Monitor and to the DHS Internal	MN Life Bridge Operations	12/31/2013	Complete
Reviewer within 24 hours or no later than one business day.	Manager (Mark Brostrom)		
35. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations	12/31/2013	Complete
each instance was submitted to the legal representative and/or family to the extent	Manager (Mark Brostrom)		
permitted by law.			
35.1 Form 31032 (or its successor) is sent to the legal representative, and/or family to the	MN Life Bridge Operations	12/31/2013	Complete
extent permitted by law, within 24 hours or no later than one business day.	Manager (Mark Brostrom)		
36. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations	12/31/2013	Complete
each instance was submitted to the Case manager.	Manager (Mark Brostrom)		
36.1 Form 31032 (or its successor) is sent to sent to the case manager within 24 hours or no	MN Life Bridge Operations	12/31/2013	Complete
later than one business day.	Manager (Mark Brostrom)		
37. Within 24 hours, and no later than one business day, Form 31032 (or its successor) in	MN Life Bridge Operations	12/31/2013	Complete
each instance was submitted to the Plaintiff's Counsel.	Manager (Mark Brostrom)		
37.1 Form 31032 (or its successor) is sent to the Plaintiff's Counsel within 24 hours or no later	MN Life Bridge Operations	12/31/2013	Complete
than one business day.	Manager (Mark Brostrom)		
40. The Facility provided Form 31032 (or its successor) to the Internal Reviewer within 24	MN Life Bridge Operations	12/31/2013	Complete
hours of the use of manual restraint, and no later than one business day.	Manager (Mark Brostrom)		
40.1 The shift supervisor/administrator on duty will notify the Internal Reviewer of the	MN Life Bridge Operations	12/31/2013	Complete
restraint within 24 hours and no later than one business day. Notification will be made electronically along with the completed Form 31032 (or its successor).	Manager (Mark Brostrom)		
45. The following have access to the Facility and its records: The Office of Ombudsman for	Director of MSHS-Cambridge and	12/31/2013	Complete
Mental Health and Developmental Disabilities, The Disability Law Center, and Plaintiffs'	MN Life Bridge (Steve Jensen)		
Class Counsel.			
45.1 Open access to the Facility, its successors, and their records is given to the Office of	Director of MSHS-Cambridge and	12/31/2013	Complete
Ombudsman-MH/DD, The Disability Law Center and Plaintiffs' Class Counsel.	MN Life Bridge (Steve Jensen)		
46. The following exercised their access authority: The Office of Ombudsman for Mental	Director of Jensen	12/31/2013	Complete
Health and Developmental Disabilities, The Disability Law Center, and Plaintiffs' Counsel.	Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)		

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
46.1 The Ombudsman-MH/DD, Disability Law Center and Plaintiffs' counsel have all exercised their authority to access the Facility, its successors, and their records.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	12/31/2013	Complete
49. Each resident, the resident's legal representative and/or family to the extent permitted by law, has been permitted to be involved in the team evaluation, decision making, and planning process to the greatest extent practicable, using whatever communication method he or she (or they) prefer.	MN Life Bridge Clinical Director (Tim Moore)	12/31/2013	Complete
49.1 Each individual and/or the individual's family and/or legal representative as desired by the individual or required by guardianship is permitted, actively encouraged, and welcomed to be involved in the individual's person-centered planning and decision making to the greatest extent practicable utilizing whatever communication method the individual prefers and respecting the individual's right to choose the participants. Invitations to all planning and evaluation meetings will be extended. Alternate means of participation will be extended to those who cannot travel or attend, including phone and video conferencing.	MN Life Bridge Clinical Director (Tim Moore)	12/31/2013	Complete
49.2 Each individual will be invited and encouraged to participate in and take leadership in the person-centered planning processes when this is possible and desired by the person. In all circumstances, the person-centered planning process will be engaged in for and with all individuals, with the understanding that transition and change will happen, that the people are vulnerable, and may need the alliance and support of other allies to support the process of moving forward. High quality person-centered planning, including the development of person-centered profiles, plans, and transition plans, will not be delayed or minimized by a person's perceived level of readiness to take leadership of the process, or willingness to engage in the process.	MN Life Bridge Clinical Director (Tim Moore)	12/31/2013	Complete
59. Residents are permitted unscheduled and scheduled visits with immediate family and/or guardians, at reasonable hours, unless the Interdisciplinary Team (IDT) reasonably determines the visit is contraindicated.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
59.1 Facilitate and allow all individuals to have scheduled and unscheduled visits with immediate family and/or guardians and other visitors if not contraindicated by court order or person-centered plans.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
60. 1 Facilitate all visitors access to the individual's living areas, including kitchen, living room, social and common areas, bedroom and bathrooms, with attention paid to the right of individual privacy and person-centered plans or court requirements.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
60. Visitors are allowed full and unrestricted access to the resident's living areas, including kitchen, living room, social and common areas, bedroom and bathrooms, consistent with all residents' rights to privacy.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
61. Residents are allowed to visit with immediate family members and/or guardians in private without staff supervision, unless the IDT reasonably determines this is contraindicated.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
61.1 Provide privacy, if desired by the individual, for all individuals when visiting with immediate family members and/or guardians, unless the person-centered plans reasonably determines this is contraindicated or visitation rules are court ordered.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
71. CSS arranges a crisis intervention within three (3) hours from the time the parent or legal guardian authorizes CSS' involvement.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
71.1 Strategically establish nine teams in 23 locations throughout the State to respond within 3 hours of a request for service. CSS admissions contacts the person's case manager as soon as they learn of a potential or actual crisis situation.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
71.2 Streamline authorization procedure to facilitate CSS' response to reported crises as quickly as possible.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
72.1 There is ongoing collaboration with the Metro Crisis Coordination Program (MCCP), whose intent is to provide a crisis safety net range of services for persons with developmental disabilities or related conditions; MCCP is a collaborative effort of seven counties in the Twin Cities metropolitan area. (metrocrisis.org)	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
72.3 Continue quarterly meetings with MCCP.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
76. An additional fourteen (14) full time equivalent positions were added between February 2011 and June 30, 2011, configured as follows: Two (2) Behavior Analyst 3 positions; One (1) Community Senior Specialist 3; (2) Behavior Analyst 1; Five (5) Social Worker Specialist positions; and Five (5) Behavior Management Assistants.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
76.1 Review position descriptions, update as necessary.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
76.2 Work with DHS Human Resources on advertising positions.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
76.3 Fill any vacancies in functionally equivalent positions, with the required qualifications. As necessary to fulfill this Comprehensive Plan of Action, fill any position.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
77. None of the identified positions are vacant.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
77.1 Fill as quickly as possible and with qualified applicants all vacancies in these and other functionally equivalent positions. Provide sufficient salary, bonus and other structures and incentives to ensure that the positions are filled.	Director of Community Support Services (Steve Dahl)	12/31/2013	Complete
8. Restraints are used only in an emergency.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
8.1 Facility Staff will clearly document, on the restraint form, the circumstances leading up to the restraint and what imminent risk of harm precipitated the application of the restraint. This shall include what antecedent behaviors were present, what de-escalation and intervention strategies were employed and their outcomes.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
8.2 In the event a restraint was used in the absence of imminent risk of harm, staff will be immediately retrained on Facility policies addressing the "Therapeutic Interventions and Emergency Use of Personal Safety Techniques" policy with such retraining being entered into their training file.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	12/31/2013	Complete
81. The State takes best efforts to ensure that there are no transfers to or placements at the Minnesota Security Hospital of persons committed solely as a person with a developmental disability.	Forensics Medical Director (Steven Pratt) / Executive Director of Forensic Treatment Services (Carol Olson)/ Director of Jensen Implementation Office (Peg Booth)	12/31/2013	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
84.1 Provide current census, and identifying information, of any people living at MSH committed solely as a person with a developmental disability.	Executive Director, Forensic Treatment Services (Carol Olson)/ Director of Jensen Implementation Office (Peg Booth)	12/31/2013	Complete
84.2 Provide documentation of any transition/ placement from MSH since 12/5/2011 of any persons committed solely as a person with a developmental disability. Any such transfer/placement shall be to the most integrated setting consistent with Olmstead v. L.C., 527 U.S. 581 (1999).	Director of Social Services, Forensic Services (Rebecca Robinson)	12/31/2013	Complete
86. The term "mental retardation" has been replaced with "developmental disabilities" in any DHS policy, bulletin, website, brochure, or other publication. DHS will continue to communicate to local government agencies, counties, tribes, courts and providers that they should adhere to this standard.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	12/31/2013	Complete
86.1 All references to outdated terminology used to describe persons with Developmental Disabilities have been updated with clarification on the Departments use of people first language inserted in areas where historical documents are found. In addition to, or in lieu of, updating each webpage, DHS shall maintain the previously established "disclaimer" language to explain the presence in historical documents of outdated terminology.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	12/31/2013	Complete 2
84. All persons presently confined at Minnesota Security Hospital who were committed solely as a person with a developmental disability and who were not admitted with other forms of commitment or predatory offender status set forth in paragraph 1, above, are transferred by the Department to the most integrated setting consistent with Olmstead v. L.C., 527 U.S. 581 (1999).	Executive Director, Forensic Treatment Services (Carol Olson) / Director of Jensen Implementation Office (Peg Booth)	12/31/2013	Incomplete
26. All staff members found to have committed abuse or neglect were disciplined pursuant to DHS policies and collective bargaining agreement, if applicable.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	3/31/2014	Complete
26.1 All substantiated allegations of staff abuse or neglect are referred to Human Resources for human resources action in accordance with the definitions set forth under the Vulnerable Adults Act. All perpetrators will be disciplined in accordance with DHS policies and procedures and Union Contracts.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	3/31/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
85.1 DHS will communicate to all County Attorneys and state courts responsible for commitments, and to all county directors and case managers, that, pursuant to the order of the federal court approving this Plan, no person committed with a sole diagnosis of developmental disability may be transferred or placed at the Anoka Metro Regional Treatment Center. Such communication will be made from the Commissioner within 30 days of the order approving this plan and, in addition, by DHS staff who become aware of any such proposed commitment or transfer.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	4/11/2014	Complete
23. The medical officer assessed the situation, suggested strategies for de-escalating the situation, and approved of, or discontinued the use of restraint.	MN Life Bridge Operations Manager (Mark Brostrom)	4/30/2014	Complete
23.1 The Facility supervisor will document on the restraint form and in the resident's record, the medical officer's de-escalation strategies, the outcome of those strategies used, and whether approval was needed and/or given for continued restraint use.	MN Life Bridge RN Senior (Janet Marciniak) / MN Life Bridge Operations Manager (Mark Brostrom)	4/30/2014	Complete
24. The consultation with the medical officer was documented in the resident's medical record.	MN Life Bridge Operations Manager (Mark Brostrom)	4/30/2014	Complete
24.1 When conducting his/her post-restraint review, the Designated Coordinator will verify that the supervisor contacted the medical officer within 30 minutes of the emergency restraint and documented the details in the resident's medical record.	MN Life Bridge RN Senior (Janet Marciniak) / MN Life Bridge Operations Manager (Mark Brostrom)	4/30/2014	Complete
39. In consultation with the Court Monitor during the duration of the Court's jurisdiction, DHS designates one employee as Internal Reviewer whose duties include a focus on monitoring the use of, and on elimination of restraints.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	4/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
5.1 DHS will issue a memorandum to all Facility staff confirming the Department's commitment to provide services and supports which are consistent with best practices including: 1) Providing individuals with a safe and therapeutic environment which includes positive behavioral supports and training on behavioral alternatives; 2) Recognizing that restraints are not a therapeutic intervention; 3) An immediate prohibition on prone restraint, mechanical restraints, seclusion and time out; 4) The Facilities' goal towards immediate reduction and eventual elimination of restraint use whenever possible; and 5) Restraint use is permitted only when the client's conduct poses an imminent risk of physical harm to self or others and less restrictive strategies would not achieve safety; client refusal to receive / participate in treatment shall not constitute and emergency.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	4/30/2014	Complete
62. There is no marketing, recruitment of clients, or publicity targeted to prospective residents at the Facility.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	4/30/2014	Complete
63. The Facility purpose is clearly stated in a bulletin to state court judges, county directors, social service supervisors and staff, county attorneys and Consumers and Families and Legal Representatives of consumers of Developmental Disabilities services. Any admission will be consistent with the requirements of this bulletin.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	4/30/2014	Complete
63.1 Clearly state the Facility's purpose in a bulletin to state court judges, county directors, social service supervisors and staff, county attorneys and Consumers and Families and Legal Representatives of consumers of Developmental Disabilities services.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen) / Deputy Commissioner (Anne Barry)	4/30/2014	Complete
64. The Facility has a mission consistent with the Settlement Agreement and this Comprehensive Plan of Action.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	4/30/2014	Complete
65. The Facility posts a Patient / Resident Rights or Bill of Rights, or equivalent, applicable to the person and the placement or service, the name and phone number of the person within the Facility to whom inquiries about care and treatment may be directed, and a brief statement describing how to file a complaint with the appropriate licensing authority.	MN Life Bridge Program Manager (Tiffany Byers-Draeger)	4/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
66. The Patient / Resident Bill of Rights posting is in a form and with content which is understandable by residents and family / guardians.	MN Life Bridge Program Manager (Tiffany Byers-Draeger)	4/30/2014	Complete
66.1 Apart from any Patient/Resident Rights or Bill of Rights format which may be required by state law, an alternative version at an appropriate reading level for residents, and with clearly understandable content, will be posted and provided to individuals, parents and guardians on admission, reviewed at IDT meetings, and annually thereafter.	MN Life Bridge Program Manager (Tiffany Byers-Draeger)	4/30/2014	Complete
70.1 Describe locations of the 9 teams that have been established in 23 locations throughout the state.	Director of Community Support Services (Steve Dahl)	4/30/2014	Complete
80. Rule 40 modernization is addressed in Part 2 of this Comprehensive Plan of Action. DHS will not seek a waiver of Rule 40 (or its successor) for a Facility.	Director of Disability Services Division (Alex Bartolic)	4/30/2014	Complete
82. There are no transfers or placements of persons committed solely as a person with a developmental disability to the Minnesota Security Hospital (subject to the exceptions in the provision).	Forensics Medical Director (Steven Pratt) / Executive Director, Forensic Treatment Services (Carol Olson)/ Central Pre- Admissions / Director of Jensen Implementation Office (Peg Booth)		Complete
82.1 DHS will communicate to all County Attorneys and state courts responsible for commitments, and to all county directors and case managers, that, pursuant to the order of the federal court approving this Plan, no person committed with a sole diagnosis of developmental disability may be transferred or placed at the Minnesota Security Hospital. Such communication will be made from the Commissioner within 30 days of the order approving this plan and, in addition, by DHS staff who become aware of any such proposed commitment or transfer.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	4/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
82.2 The Jensen Implementation Team will document any proposed transition to or placement at MSH of any person committed solely as a person with a developmental disability, including but not limited to any diversion efforts prior to transfer or placement and any subsequent placements.	Forensics Medical Director (Steven Pratt) / Executive Director, Forensic Treatment Services (Carol Olson)/ Central Pre- Admissions / Director of Jensen Implementation Office (Peg Booth)	4/30/2014	Complete
83. There has been no change in commitment status of any person originally committed solely as a person with a developmental disability without proper notice to that person's parent and/or guardian and a full hearing before the appropriate adjudicative body.	Forensics Medical Director (Steven Pratt) / Executive Director, Forensic Treatment Services (Carol Olson)/ Executive Medical Director for Behavior Health () / Central Pre- Admissions / Director of Jensen Implementation Office (Peg Booth)	4/30/2014	Complete
83.1 The Jensen Implementation Team will document any changes in commitment status of a person originally committed solely as a person with a developmental disability. The documentation will include any notifications and a description of any hearing, and copies of petitions and other papers submitted in connection with notification and/or hearing.	Jensen Implementation Officer (Christina Baltes) / Central Pre- Admissions / Admissions and Diversions Team	4/30/2014	Complete
85. All AMRTC residents committed solely as a person with a developmental disability and who do not have an acute psychiatric condition are transferred from AMRTC to the most integrated setting consistent with <i>Olmstead v. L.C.</i> , 527 U.S. 581 (1999).	Medical Director, DC&T (Steven Pratt) / AMRTC Interim Hospital Administrator (Tina Sneen)/ Director of Jensen Implementation Office (Peg Booth)	4/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
85.2 The Jensen Implementation Team will document any proposed transition to or placement at Anoka Metro Regional Treatment Center of any person committed solely as a person with a developmental disability, including but not limited to any diversion efforts prior to transfer or placement and any subsequent placements.	Forensics Medical Director (Steven Pratt) / AMRTC Interim Hospital Administrator (Tina Sneen) / Central Pre-admission / AMRTC Social Services, AMRTC (Tona Willand) / AMRTC Social Services Department Supervisor (Don Burns)	4/30/2014	Complete
94. All sites, programs and services established or utilized under this Comprehensive Plan of Action shall be licensed as required by state law.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen) / MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Program Manager (Tiffany Byers-Draeger)	4/30/2014	Complete
38.1 The Designated Coordinator will review each client incident, injury and/or restraint use within 1 business day of its occurrence to: 1) Evaluate the immediate health and safety of the individual(s) involved; 2) Ensure no prohibited techniques were used; 3) Ensure all documentation and notifications were properly made; and 4) Determine what, if any, immediate measures must be taken.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
38.2 The Designated Coordinator will convene an Interdisciplinary Team (IDT) meeting within 5 business days of a restraint to: 1) Review the circumstances surrounding the behavioral emergency; 2) Determine what factors likely contributed to the behavioral emergency, i.e. life event, environmental, relational discord, etc.; 3) Identify what therapeutic interventions, including individualized strategies, were employed and why they were unsuccessful in deescalating the situation; 4) Review and assess the efficacy of the individual's PBS plan, making changes as needed; 5) Determine if trends/patterns can be identified with this individual or this living area; and 6) Take all corrective measures deemed necessary, indicating what actions are being taken, the party responsible for taking such actions, the date by which these actions will be taken, and how the efficacy of such actions will be monitored. Documentation of the IDT meeting, including attendees, review and actions taken will be thoroughly documented in the individual's record.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	6/30/2014	Complete
38.3 When changes to an individual's program plan and/or PBS plan are recommended during the IDT's restraint review, the Designated Coordinator will ensure that such changes are made within 2 business days of the IDT meeting related to the restraint use.	MN Life Bridge Clinical Director (Tim Moore)	6/30/2014	Complete
38.4 A facility-based Positive Behavioral Supports Review (PBSR), comprised of both behavioral analysts and non-clinical staff, will be established and maintained for the purposes of: 1) Reviewing all positive behavioral support plans to ensure they adhere to current best practice; 2) Approving and monitoring the efficacy of all positive behavioral support plans; 3) Reviewing the use of any restrictive and/or emergency interventions, i.e. restraints, 911 calls, etc. The PBSR Committee will meet on a monthly basis.	MN Life Bridge Clinical Director (Tim Moore)	6/30/2014	Complete
38.5 The PBSR committee will maintain meeting minutes detailing attendance (person/title); chairperson; individual and aggregate data review; issues and trends identified (individual and systemic); corrective measures to be taken; dates by which such corrective measures are to be completed; responsible parties, and follow-up of the previous month's action plans.	MN Life Bridge Clinical Director (Tim Moore)	6/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
48.1 Each individual currently living at MSHS-Cambridge, and any individuals admitted prior to its closure, will have an appropriate transition plan developed within 30 days of admission in accordance with the individual needs and preference for the most integrated setting possible . (For this purpose "admission" and "commitment" are treated the same.).	MN Life Bridge Clinical Director (Tim Moore)	6/30/2014	Complete
48.2 For individuals who may by law or court order be required to enter more restrictive and less integrated circumstances, such as incarceration in a prison, person-centered planning and transition planning is given the same importance as voluntary admissions. All efforts will be towards preparation and transition, safeguarding, negotiating with facilities, supports while in a facility, and implementing immediate post-facility transition into well-matched supports.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	6/30/2014	Complete
5. The State/DHS immediately and permanently discontinues all the prohibited restraints and techniques.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
5.2. The Facility shall remove "mechanical restraint," "prone restraint," "prone hold" and all other prohibited techniques from all current Facility forms and protocols.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
5.3 Facility policy(s) on Emergency Interventions shall minimally include: 1) The type of emergency interventions permitted and prohibited; 2) The protocol for administering emergency interventions; 3) The authorization and supervision needed for each emergency intervention; 4) The medical monitoring required during and after each restraint; 5) The review requirements of each emergency intervention (administrative, internal and external); 6) The data collection and aggregate data review of restrictive intervention usage. The Facility policy shall separate and clearly delineate "therapeutic interventions" from "emergency restraint / interventions."	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
Current Facility policy/procedures shall be revised to comply with these requirements.			
5.4 All Facility staff members have received competency-based training on the policy / procedures identified immediately above.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
5.5 Competency-based training on the policy / procedures identified above has been incorporated into Facility orientation and annual training curricula.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
51. Each resident has been given the opportunity to express a choice regarding preferred activities that contribute to a quality life.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov) / MN Life Bridge Program Manager (Tiffany Byers - Draeger)	6/30/2014	Complete
51.1 For each person served at a Facility, the Person-Centered Plan will include preferred activities, areas in which the person wants to learn and grow, relationships to strengthen, and competencies to learn.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov) / MN Life Bridge Program Manager (Tiffany Byers - Draeger)	6/30/2014	Complete
51.2 Frequent, daily opportunities will be built into daily life for each person to engage in meaningful activities that are personalized, individualized, and selected by the person. These will be activities planned with the person, and carried out in an individualized fashion. "House activities" will generally not be consistent with providing individualized, person-centered activities which the person freely chooses to engage in.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov) / MN Life Bridge Program Manager (Tiffany Byers - Draeger)	6/30/2014	Complete
52.3 If an existing residential service is not identified or available, the appropriate services must be created, using an individualized service design process.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	6/30/2014	Complete
52.4 When a living situation is identified as a possibility, the individual and the support team as appropriate will have multiple opportunities to visit, meet potential house-mates, interview the staff and provider, spend time in the situation, and be given the opportunity to make a choice about the living situation, request program enhancements or adjustments, or decline the option.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	6/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
52.5 When a discharge into an alternative living situation is agreed upon, the transition plan will be further developed and finalized. This pre-discharge iteration of the transition plan will include not only the sharing of information and documents transfers between providers, 1) An individualized plan to facilitate a smooth move; 2) Assistance to the person to navigate the move with ease, and arrange for safeguarding and transfer of the person's belongings; 3) Planning for and making purchases for new home, ; 4) Assistance to become familiar with new neighborhood, area, town; 5) Planning for packing and move day; 6) Personalization of new home; 7) Notification of family and friends; 8) Post office and utility changes; 9) Introductions to neighbors; 10) Setting up opportunities to deepen relationships with future housemates; 11) Celebrations, welcoming, and farewells; 12) Designing layout of space, window treatments, etc. These types of considerations are a part of the typical processes that valued adults in our culture when preparing to move, and these and others shall be considered.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	6/30/2014	Complete
52.6 The format for the transition plan will incorporate and provide for address of the elements in 52.5 above.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	6/30/2014	Complete
 54.1 Facility staff in all positions receive annual standardized training in: 1.Therapeutic Interventions 2. Personal safety techniques 3. Medically monitoring restraint 4. Positive Behavior Supports 5. Person-Centered Approaches 6. Crisis Intervention 7. Post-Crisis Evaluation and Assessment 	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
 54.2 All new or temporary Facility staff in all positions receive standardized pre-service training in: 1.Therapeutic Interventions 2. Personal safety techniques 3. Medically monitoring restraint 4. Positive Behavior Supports 5. Person-Centered Approaches 6. Crisis Intervention 7. Post-Crisis Evaluation and Assessment 	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete
55.2 Training curricula are developed, based on, and consistent with best practices in: 1) Positive Behavioral Supports; 2) Person-Centered approaches/practices; 3) Therapeutic Intervention Strategies; 4) Personal safety techniques; and 5) Crisis intervention and post crisis evaluation.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete
55.4 DHS will ensure training programs promote sensitivity awareness surrounding individuals with cognitive and mental health disabilities and how their developmental level, cultural/familial background, history of physical or sexual abuse and prior restraints may affect their reactions during behavioral emergencies.	Forensics Medical Director (Steve Pratt) / DCT-SOS Learning & Development Director (Charles Lawler)	6/30/2014	Complete
56. Facility staff receive the specified number of hours of training: Therapeutic interventions (8 hours); Personal safety techniques (8 hours); Medically monitoring restraint (1 hour).	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete
56.1 Competency-based training curriculum is developed which minimally provides 8 hours training in Therapeutic Interventions; Personal Safety Techniques and 1 hour in Medically Monitoring Restraints.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete
56.2 All current employees receive 8 hours of competency-based training on Therapeutic Interventions.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete
56.3 All current employees receive 8 hours of competency-based training on Personal Safety Techniques.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete
56.4 All current employees receive 1 hour of competency-based training on Medically Monitoring restraints.	MN Life Bridge RN Senior (Janet Marciniak)	6/30/2014	Complete
57. For each instance of restraint, all Facility staff involved in imposing restraint received all the training in Therapeutic Interventions, Personal Safety Techniques, Medically Monitoring Restraint.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
57.1 No staff member is permitted to be assigned to direct support services until having received all required orientation and/or annual inservice training on all elements of EC 56, above.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete
58. Facility staff receive the specified number of hours of training: Person-centered planning and positive behavior supports (with at least sixteen (16) hours on person-centered thinking / planning): a total 40 hours; Post Crisis Evaluation and Assessment (4 hours).	9 ,	6/30/2014	Complete
6. The State/DHS has not used any of the prohibited restraints and techniques.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
6.1 Facility Staff will specify on Restraint Form which emergency technique was employed, verifying that a prohibited technique was not used.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
6.2 The supervisor will review each restraint with staff by the end of his/her shift, verifying that: 1) The threat of imminent harm warranted the emergency intervention, 2) The intervention was an approved technique and no suspicion exists that a prohibited technique was used; and 3) When applicable, what immediate corrective measures / administrative actions need to be taken.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
6.3 Any/all use of prohibited techniques, e.g., prone restraints, mechanical restraints, seclusion, timeout, etc., will be investigated as potential allegations of abuse. Facility Staff are required to immediately report any suspected use of prohibited restraints / techniques to their supervisor.)	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
6.4 Reporting and review forms/procedures are revised, and utilized, to incorporate the above 6.1, 6.2 and 6.3.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Complete
67.5 Weekly diversion meetings consider all individuals in danger of losing their living situation with an emphasis upon development of integrated alternatives where none are available.	Director of Community Support Services (Steve Dahl) / MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
69. Approximately seventy five (75) individuals are targeted for long term monitoring.	Director of Community Support Services (Steve Dahl)	6/30/2014	Complete
69.1 CSS will identify individuals with clinical and situational complexities who have been served by CSS and who would likely benefit from more intensive monitoring.	Director of Community Support Services (Steve Dahl)	6/30/2014	Complete
69.2 Seventy five individuals who are significantly at-risk for institutionalization or loss of home due to behavioral or other challenges will be identified for intensive monitoring and, if needed, intervention with additional supports and services.	Director of Community Support Services (Steve Dahl)	6/30/2014	Complete
69.3 These 75 individuals will be identified by CSS in collaboration with lead agency case managers based upon frequency of behaviors dangerous to self or others, frequency of interactions with the criminal justice system, sudden increases in usage of psychotropic medications, multiple hospitalizations or transfers within the system, serious reported incidents, repeated failed placements, or other challenges identified in previous monitoring or interventions and cost of placement. The status of these individuals will be reviewed at least semi-annually by CSS.	Director of Community Support Services (Steve Dahl)	6/30/2014	Complete
7.1 Facility policy shall specifically forbid the use of restrictive interventions, including medical restraints and/or psychotropic/neuroleptic medication for: the purposes of punishment; in lieu of habilitation, training, or behavior support plans; for staff convenience; or as a behavior modification.	MN Life Bridge RN Senior (Janet Marciniak)	6/30/2014	Complete
90. Provide integrated vocational options including, for example, customized employment.	MN Life Bridge Operations Manager (Mark Brostrom)	6/30/2014	Complete
48. The State actively pursues the appropriate discharge of residents and provided them with adequate and appropriate transition plans, protections, supports, and services consistent with such person's individualized needs, in the most integrated setting and to which the individual does not object.	MN Life Bridge Clinical Director (Tim Moore)	6/30/2014	Incomplete
95. Residents currently at MSHS-Cambridge transition to permanent community homes.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	6/30/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
1. The Facilities will comply with <i>Olmstead</i> v. L.C. The Facilities are and will remain licensed to serve people with developmental disabilities. The Facility will eliminate unnecessary segregation of individuals with developmental disabilities. People will be served in the most intregated setting to which they do not object. Each individual's program will include multiple opportunities on an ongoing basis to engage with: (1) citizens in the community, (2) regular community settings, (3) participating in valued activities (4) as members of the community. These community activities will be highly individualized, drawn from the person-centered planning processes, and developed alongside the individual.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	8/31/2014	Incomplete
1.1 Each individual's planning processes will specifically address integration within the following life areas: (1) home; (2) work; (3) transportation; (4) lifelong learning and education; (5) healthcare and healthy living; and (6) community and civic engagement.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	8/31/2014	Incomplete
1.2 Cambridge and successor facilities apply strong efforts to individualize and personalize the interior setting of the home. This includes exerting maximal feasible efforts to assist individuals to personalize and individualize their bedrooms and common areas, to make each common area aesthetically pleasing, and to actively support individuals to bring, care for, acquire, and display personal possessions, photographs and important personal items. Consistent with person-centered plans, this may include the program purchasing such items which will build towards transition to a new place to live.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	8/31/2014	Incomplete
2. Facilities utilize person-centered planning principles and positive behavioral supports consistent with applicable best practices including, but not limited to the Association of Positive Behavior Supports, Standards of Practice for Positive Behavior Supports.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
2.1 Each individual will be involved to the greatest extent possible in the development of a person-centered profile centering on learning from the person and those who know the person best about their history, preferences, life experiences, interests, talents, and capacities among other areas within 30 days of admission. This profile will be updated and revised as more is learned over time on at least a monthly basis.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete
A revised person-centered profile format will be developed from the current person-centered description to include the above areas and to include a method to note when revisions and additions are made, by whom, and in what venue (e.g., a person-centered meeting of the support team, interview, an individual update by a staff member, a phone call).			
2.2 From the understanding in the person-centered profile, a person-centered plan will be completed which includes the development of a shared vision of the future to work towards within 30 days of admission, as well as agreements and shared objectives and commitments to work towards.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete
2.3 The person-centered plan will directly inform the development of the individualized program plan (or Coordinated Service Support Plan). Such plans will build on the strengths and interests of the individual, and moving towards increasing relationships, roles, and community integration in these areas of life.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete
2.4 The person-centered plan will directly inform the development of a Positive Behavior Support Plan. Life direction, talents, and interests will be capitalized on in any planned intervention. Each behavior support plan will include teaching strategies to increase competencies and build on the strengths of the person.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete
2.5 Each behavior support plan will be unique to each individual. The use of token economies, and contingent reinforcement will be used sparingly, not for punishment, and only when weighed again the potential risks to the person's image and competencies in terms of exercising personal autonomy.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete
2.6 Each behavior support plan will include a summary of the person's history and life experiences, the difficulties and problems the person is experiencing, past strategies and results, and a comprehensive functional behavioral analysis, from which strategies are derived.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
2.7 Each Functional Behavioral Analysis will include a:	MN Life Bridge Clinical Director	8/31/2014	Incomplete
a. Review of records for psychological, health and medical factors which may influence	(Tim Moore)		
behaviors			
b. Assessment of the person's likes and dislikes (events / activities / objects / people)			
c. Interviews with individual, caregivers and team members for their hypotheses regarding			
the causes of the behavior;			
d. Systematic observation of the occurrence of the identified behavior for an accurate			
definition/description of the frequency, duration and intensity;			
e. Review of the history of the behavior and previous interventions, if available;			
f. Systematic observation and analysis of the events that immediately precede each instance			
of the identified behavior;			
g. Systematic observation and analysis of the consequences following the identified behavior;			
h. Analysis of functions that these behaviors serve for the person;			
i. Analysis of the settings in which the behavior occurs most/least frequently. Factors to			
consider include the physical setting, the social setting, the activities occurring and available,			
degree of participation and interest, the nature of teaching, schedule, routines, the			
interactions between the individual and others, degree of choice and control, the amount and			
quality of social interaction, etc.			
j. Synthesis and formulation of all the above information to formulate a hypothesis regarding			
the underlying causes and/or function of the targeted behavior.			
or shall be consistent with the standards of the Association of Positive Behavior Supports,			
Standards of Practice for Positive Behavior Supports (http://apbs.org). 🛚			
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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
2.8 Each positive behavior support plan will include: 1. Understanding how and what the individual is communicating; 2. Understanding the impact of others' presence, voice, tone, words, actions and gestures; 3. Supporting the individual in communicating choices and wishes; 4. Supporting workers to change their behavior when it has a detrimental impact; 5. Temporarily avoiding situations which are too difficult or too uncomfortable for the person; 6. Enabling the individual to exercise as much control and decision making as possible over day-to-day routines; 7. Assisting the individual to increase control over life activities and environment; 8. Teaching the person coping, communication and emotional self-regulation skills; 9. Anticipating situations that will be challenging, and assisting the individual to cope or calm; 10. Offering an abundance of positive activities, physical exercise, and relaxation, and 11. As best as possible, modifying the environment to remove stressors (such as noise, light, etc.).	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete
2.9 The format used for Positive Behavioral Support Plans will be revised to include each of the above areas, and will be used consistently.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete
25. All allegations were fully investigated and conclusions were reached. Individuals conducting investigations will not have a direct or indirect line of supervision over the alleged perpetrators; the DHS Office of the Inspector General satisfies this requirement. Individuals conducting investigations, interviews and/or writing investigative reports will receive competency-based training in best practices for conducting abuse / neglect investigations involving individuals with cognitive and/or mental health disabilities and interviewing.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	Incomplete
25.1 DHS employees having responsibility for investigative duties will receive 8 hours of continuing education or in-service training each year specific to investigative practices.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	Incomplete
25.2 Each investigation will undergo a quality review by a peer or supervisor who has, at minimum been trained in the requirements set forth in this Implementation Plan.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
25.3 The Department will maintain an electronic data management system, to track all information relevant to abuse/neglect investigations. This data management system will minimally include: 1) Incident date; 2) Report date; 3) Incident location; 4) Provider; 5) Allegation type; 6) Alleged victim; 7) Alleged perpetrator(s); 8) Injuries sustained; 9) Assigned investigator; 10) Date investigative report is completed; 11) Substantiation status; 12) Systemic issues identified and the corrective measures taken to resolve such issue; 13) Whether or not the case was referred to the county attorney; and 14) Whether or not charges were filed; and 15) Outcome of charges.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	Incomplete
25.4 Allegations substantiated by DHS Licensing (Office of Inspector General) will be documented in the client's Facility record.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	Incomplete
4. Facilities notify legal representatives of residents and/or family to the extent permitted by law, at least annually, of their opportunity to comment in writing, by e-mail, and in person, on the operation of the Facility.	MN Life Bridge Program Manager (Tiffany Byers-Draeger)	8/31/2014	Incomplete
4.1 Initiate annual written survey process to all legal representatives of residents and/or family to the extent permitted by law whose individual of interest was served within the past year which solicits input on the operation of the Facility. Each survey will be in the relevant language, and will include notification that comments on Facility operations may be offered in person or by mail or telephone by contacting Facility director or designee.	MN Life Bridge Program Manager (Tiffany Byers-Draeger)	8/31/2014	Incomplete
4.2 Aggregate data will be collected from survey responses received from each survey process. Facility -staff will develop an action plan to outline changes which will be made as a result of survey data, and implement those changes.	MN Life Bridge Program Manager (Tiffany Byers-Draeger)	8/31/2014	Incomplete
41. The Internal Reviewer will consult with staff present and directly involved with each restraint to address: 1) Why/how de-escalation strategies and less restrictive interventions failed to abate the threat of harm; 2) What additional behavioral support strategies may assist the individual; 3) Systemic and individual issues raised by the use of restraint; and 4) the Internal Reviewer will also review <i>Olmstead</i> or other issues arising from or related to, admissions, discharges and other separations from the facility.	Internal Reviewer / Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
41.1 The Internal Reviewer will consult with staff present and directly involved with each restraint to address: 1) Why/how deescalation strategies and less restrictive inteventions failed to abate the threat of harm; 2) What additional behavioral support strategies may assist the individual; 3) Systemic and individual issues raised by the use of restraint; and 4) the Internal Reviewer will also review <i>Olmstead</i> or other issues arising from or related to, admissions, discharges and other separations from the facility.	Internal Reviewer / Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	8/31/2014	Incomplete
47.2 Regarding transition planning for individuals entering more restrictive settings, the tasks under Evaluation Criteria 48 to 53 shall be fulfilled.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	8/31/2014	Incomplete
50.1 Person-centered planning: 1) Will be started immediately upon meeting the person, before admission if possible; 2) Will be on-going; 3) Will be supported by a team of people who represent the interests of the person, if need be; 4) Without exception, and only if the person objects to the inclusion of specific people, the support team will include willing family members, case managers, current, past and future service workers, and at least one individual who is in a freely-given relationship with the person which is conflict-free. This can include a community advocate, citizen advocate, family member, or other individual who only has the welfare of the individual to consider. If the individual is unable or unwilling to participate, people who know about and care for the individual, with the individual's approval, will still be invited to engage in sharing their perspectives about what that positive future can be and what is needed to bring it about. This process will begin at first contact, with a first personcentered plan drawn up by day 30 after admission or 45 days from approval of this Plan.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
50.2 Each Person-Centered Plan will be enriched, altered and moved forward at least every 30 days as the person becomes better known and moves toward a new living situation. As plans for this new living situation emerge, each plan will include all activities relevant for transition to a new living situation, relevant and necessary supports to assure the person will have good success, and protections that need to be in place.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
50.3 The information from each Person-Centered Plan will be fully incorporated into each person's transition plan, Positive Behavior Support Plan, goal plans, and service objectives within any Individual Service Plan.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
50.4 All plan facilitators will have, or function under the active supervision of a staff person who has, significant experience and background in facilitation, social devaluation and its consequences, and the principles of Normalization / Social Role Valorization, person-centered thinking, and the various and vast array of useful tools and techniques which may be of use for a particular person. Any such supervisor shall co-sign and be responsible for the plan and plan process. In this manner, a thoughtful, authentic, individualized and successful planning process will result in meaningful outcomes. Evidence of use of various, individualized techniques for different individual people will be clear in the development of person - centered plans. (PATH, MAPS, Personal Futures Planning, One Page Profiles, and Helen Sanderson's Person-Centered -Thinking, are examples)	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
50.6 Person-Centered Planning will include the intentional development of each support team's understanding and analysis of the individual's particular life experiences and how they have impacted the person. Themes, patterns, potential responses, and lessons should be drawn from this knowledge. Biographical timelines, or other person-centered means to capture histories and understand the person will be conducted for each person, with the collaboration of the person and family, if appropriate.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
50.7 The development of a person-centered description or personal profile will be used to develop the initial person-centered plan.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
50.8 The formats for the Person-Centered Plan, person-centered description or personal profile will be revised to comply with the content requirements of this CPA. The Individual Program Plan will incorporate the Person-Centered Plan. The Person-Centered Plan will be re-designed to reflect a person-centered approach and style. This will include adding: 1) The focus person's goals, interests and vision for the future; 2) The identification of any actions and plans towards achieving those goals; 3) Support to be provided and by whom; 4) Use of everyday, informal language and avoidance of unnecessary service jargon. Objectives for the Person-Centered Plan will be drawn directly from the person-centered description / profile.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov) / MN Life Bridge Program Manager (Tiffany Byers - Draeger)	8/31/2014	Incomplete
52.1 Each individual's Person-Centered Plan will embody continuously increasing clarity at each revision/ development meeting on what an ideal living situation may look like for the person. These will support and describe "must haves" components which must be in place in any considered situation. This may include living situations which are not offered in existing structured services. It may also be impossible to "show" a person a service that matches their needs, even though they may select that option from several.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
52.2 If an existing service/living situation is identified and selected by the individual with assistance from the support team, alterations, enhancements, and additional supports will be added whenever appropriate to ensure robust community supports which meet the essential needs for assistance, structure, and support as outlined in the Person-Centered Plan. "Must haves" identified as in 52.1 are required to be in place.	Director of Jensen Implementation Office (Peg Booth) / MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	8/31/2014	Incomplete
53. The provisions under this Transition Planning Section have been implemented in accord with the Olmstead decision.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers- Draeger) / MN Life Bridge Operations Manager (Mark Brostrom)	8/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
53.1 Any living arrangement, day service, or other service which is administered or organized in a segregated manner must be justified in writing as a part of the transition plan as being necessary. In a "segregated manner" means that the people served are all people with disabilities who have not specifically chosen to live or be served together. This justification will be accompanied by objectives to increase social and physical integration which will be included in service planning objectives and program planning.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator / MN Life Bridge Operations Manager (Mark Brostrom)	8/31/2014	Incomplete
53.2 All services provided and planned for, and transitioned into must be adequate, appropriate, and carefully monitored. This need for monitoring will be carefully weighed by each person-centered team and addressed. This includes services at the Facility and new living and working situations into which a person is transitioning.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen) / MN Life Bridge Program Manager (Tiffany Byers-Draeger)	8/31/2014	Incomplete
53.3 All services provided will include assisting people to have meaningful roles in community life, civic life, relationships, work and career, home, and areas of personal interest. When appropriate, these areas of engagement will be envisioned by the team alongside the individual served, and opportunities will be created for this engagement in everyday life. These roles and engagements will be consistently identified and addressed within the Person-Centered Planning, Transition, and the Positive Behavior Support Plans development processes.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
53.4 The above areas of engagement (community life, civic life, relationships, career, home, personal interests) will be included in each Person-Centered Plan as focus areas for planning and related objectives.	MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
54. Facility treatment staff received training in positive behavioral supports, personcentered approaches, therapeutic interventions, personal safety techniques, crisis intervention and post crisis evaluation.	MN Life Bridge Operations Manager (Mark Brostrom)	8/31/2014	Incomplete
54.3 The Department will record, monitor and follow-up with the Facility administration to ensure that all facility treatment staff receive all necessary training including, but not limited to, EC 62-64, below.	MN Life Bridge Operations Manager (Mark Brostrom)	8/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
		0/04/0044	
55.1 All Facility staff training programs will be competency-based with staff demonstrating	MN Life Bridge Clinical Director	8/31/2014	Incomplete
current competency in both knowledge and skills.	(Tim Moore) / MN Life Bridge		
	Operations Manager (Mark		
	Brostrom) / MN Life Bridge		
	Program Manager (Tiffany Byers-		
	Draeger)	0/04/2044	
55.5 DHS will ensure that training programs are designed to also develop staff's self-	Forensics Medical Director (Steve	8/31/2014	Incomplete
awareness of how their own experiences, perceptions and attitudes affect their response to	Pratt) / DCT-SOS Learning &		
behavioral issues and emergencies.	Development Director (Charles		
	Lawler)		
7. Medical restraint, and psychotropic/ neuroleptic medication have not been administered	MN Life Bridge RN Senior (Janet	8/31/2014	Incomplete
to residents for punishment, in lieu of habilitation, training, behavior support plans, for staff	Marciniak)		
convenience or as behavior modification.			
7.2 Facility policy will specify medication management protocols consistent with best	MN Life Bridge RN Senior (Janet	8/31/2014	Incomplete
practices in the support and treatment of individuals with cognitive and/or mental health	Marciniak)		
disabilities.			
73. CSS provides augmentative training, mentoring and coaching.	Director of Community Support	8/31/2014	Incomplete
	Services (Steve Dahl)		
73.1 CSS Staff will offer and provide training, as requested or determined to be lacking, on	Director of Community Support	8/31/2014	Incomplete
coaching, mentoring and Augmentative training.	Services (Steve Dahl)		
73.2 CSS will update training manual as necessary.	Director of Community Support	8/31/2014	Incomplete
	Services (Steve Dahl)		
73.3 CSS will have sufficient administrative/ managerial staff to track/analyze training as well	Director of Community Support	8/31/2014	Incomplete
as mentoring and coaching services provided.	Services (Steve Dahl)		
74. CSS provides staff at community based facilities and homes with state of the art	Director of Community Support	8/31/2014	Incomplete
training encompassing person-centered thinking, multi- modal assessment, positive	Services (Steve Dahl)		
behavior supports, consultation and facilitator skills, and creative thinking.			
74.1 CSS determines locations for teams and/or home-based staff.	Director of Community Support	8/31/2014	Incomplete
CSS creates position descriptions that identify the necessary knowledge, skills, and abilities.	Services (Steve Dahl)		
CSS hires or trains staff with necessary qualifications and skills to provide training.			

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
74.2 CSS insures that all vacant trainer positions are filled as efficiently as possible and with appropriately qualified staff.	Director of Community Support Services (Steve Dahl)	8/31/2014	Incomplete
74.3 Training curricula are reviewed routinely to insure consistency with best practices.	Director of Community Support Services (Steve Dahl)	8/31/2014	Incomplete
75. CSS' mentoring and coaching as methodologies are targeted to prepare for increased community capacity to support individuals in their community.	Director of Community Support Services (Steve Dahl)	8/31/2014	Incomplete
75.1 CSS will mentor and develop coaches in the community with a vision to support individuals in communities.	Director of Community Support Services (Steve Dahl)	8/31/2014	Incomplete
75.2 Track issues including frequency of behaviors dangerous to self or others, frequency of interactions with the criminal justice system, sudden increases in usage of psychotropic medications, multiple hospitalizations or transfers within the system, serious reported incidents, repeated failed placements, or other challenges identified in previous monitoring or interventions and cost of placement.	Director of Community Support Services (Steve Dahl)	8/31/2014	Incomplete
75.3 Provide additional administrative/ managerial support to CSS sufficient to enable timely and complete data collection, entry and analysis.	Director of Community Support Services (Steve Dahl)	8/31/2014	Incomplete
78. Staff conducting the Functional Behavioral Assessment or writing or reviewing Behavior Plans shall do so under the supervision of a Behavior Analyst who has the requisite educational background, experience, and credentials recognized by national associations such as the Association of Professional Behavior Analysts. Any supervisor will co-sign the plan and will be responsible for the plan and its implementation.	Director of Community Support Services (Steve Dahl)	8/31/2014	Incomplete
88. MSHS-Cambridge will be closed. There will be community treatment homes dispersed geographically. Any need for additional community treatment homes beyond four will be determined based on a specific assessment of need based on client needs with regard to such criteria as those at risk for institutionalization or re-institutionalization, behavioral or other challenges, multiple hospitalizations or other transfers within the system, serious reported injuries, repeated failed placements, or other challenges identified in previous monitoring or interventions.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen)	8/31/2014	Incomplete
9. The Policy (Settlement Agreement Att. A, as it may be revised after court approval, dissemination and staff training) was followed in each instance of manual restraint	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete
9.1 As part of its data management processes, the Facility will collect, review and analyze information related to staff's adherence to restraint policy.	MN Life Bridge Clinical Director (Tim Moore)	8/31/2014	Incomplete

Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
91. All requirements in this Comprehensive Plan of Action are fully met for each individual served in the area of Person-Centered Planning.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
92. All requirements in this Comprehensive Plan of Action are fully met for each individual served in the area of Transition Planning.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	8/31/2014	Incomplete
93. DHS will provide augmentative service supports, consultation, mobile teams, and training to those supporting the person. DHS will create stronger diversion supports through appropriate staffing and comprehensive data analysis.	MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Program Manager (Tiffany Byers-Draeger)	8/31/2014	Incomplete
98. DHS will maintain therapeutic follow-up of Class Members, and clients discharged from METO/MSHS-Cambridge since May 1, 2011, by professional staff to provide a safety network, as needed, to help prevent re-institutionalization and other transfers to more restrictive settings, and to maintain the most integrated setting for those individuals.	Director of MSHS-Cambridge and MN Life Bridge (Steve Jensen) / MN Life Bridge Program Manager (Tiffany Byers-Draeger)	8/31/2014	Incomplete
50. To foster each resident's self-determination and independence, the State uses personcentered planning principles at each stage of the process to facilitate the identification of the resident's specific interests, goals, likes and dislikes, abilities and strengths, as well as support needs.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	9/30/2014	Incomplete
50.5 An annual learning and professional development plan which includes the above areas will be developed with and for each facilitator of person-centered processes. It may include reading, research, formal, and informal training, mentoring, and development events. These learning and professional development plans will include a minimum of 25 hours per year of educational activities (formal and informal) focused on person-centered planning, and will be completed as planned. Attendance at professional conferences, in and out of state, will be supported and facilitated.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Psychologist 3 (Stacy Danov)	9/30/2014	Incomplete
38. Other reports, investigations, analyses and follow up were made on incidents and restraint use.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom)	10/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
38.6 The Department will identify and address any trends or patterns from investigations.	MN Life Bridge Clinical Director (Tim Moore) / Director of MSHS- Cambridge and MN Life Bridge (Steve Jensen)	10/31/2014	Incomplete
47. The State undertakes best efforts to ensure that each resident is served in the most integrated setting appropriate to meet such person's individualized needs, including home or community settings. Each individual currently living at the Facility, and all individuals admitted, will be assisted to move towards more integrated community settings. These settings are highly individualized and maximize the opportunity for social and physical integration, given each person's legal standing. In every situation, opportunities to move to a living situation with more freedom, and which is more typical, will be pursued.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	10/31/2014	Incomplete
52. It is the State's goal that all residents be served in integrated community settings and services with adequate protections, supports and other necessary resources which are identified as available by service coordination. If an existing setting or service is not identified or available, best efforts will be utilized to create the appropriate setting or service using an individualized service design process.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Transition Coordinator (substitute: Tiffany Byers-Draeger)	10/31/2014	Incomplete
55. Facility staff training is consistent with applicable best practices, including but not limited to the Association of Positive Behavior Supports, Standards of Practice for Positive Behavior Supports (http://apbs.org). Staff training programs will be competency-based with staff demonstrating current competency in both knowledge and skills.	MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Program Manager (Tiffany Byers- Draeger)	10/31/2014	Incomplete
55.3 Each training program (that is, 1) Positive Behavioral Supports; 2) Person-Centered approaches/practices; 3) Therapeutic Intervention Strategies; 4) Personal Safety techniques; and 5) Crisis intervention & post crisis evaluation), will be evaluated at least annually and revised, if appropriate, to ensure adherence to evidence-based and best practices.	MN Life Bridge Operations Manager (Mark Brostrom)	10/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
67. The expansion of community services under this provision allows for the provision of assessment, triage, and care coordination to assure persons with developmental disabilities receive the appropriate level of care at the right time, in the right place, and in the most integrated setting in accordance with the U.S. Supreme Court decision in <i>Olmstead v. L.C.</i> , 527 U.S. 582 (1999).	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
67:1 Community Support Services (CSS) provides assessment, triage, and care coordination so that persons with developmental disabilities can receive the appropriate level of care in the most integrated setting.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
67.2 Collect and manage data to track CSS interventions noted in 67.1 and their outcomes.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
67.3 Provide necessary administrative/ management support within CSS to accomplish data management and analysis.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
67.4 Focus weekly "diversion" meetings to include person-centered development strategies rather than considering only existing vacancies and challenges. From this perspective: 1) Review any proposed admissions to more restrictive settings and consider all possible diversion strategies; 2) Review status of transition planning for all living at the Facility, 3) Add active, individualized planning / development focus to these transition discussions which is consistent with the <i>Olmstead</i> Plan and includes such activities as developing a personcentered request for proposals for any person or persons at the Facility without an identified and appropriate targeted home in the community.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
67.6 CSS has additional administrative / managerial support to insure documentation and analysis of all diversion efforts and their impact on individuals' stability regarding living situations and behavioral / mental health.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
67.7 CSS provides continuous and on-going diversion from institutionalization and placement in less integrated settings whenever possible by establishing procedures for assessment, care planning, and providing additional services, supports and expertise for individuals in jeopardy of losing their placements or living situations due to behavioral or mental health problems.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete

Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
67.8 The Department will collect and review data relative to admissions and transitions. This shall include, but not be limited to: 1) individual's name, date of birth and county of origin; 2) current residence, provider and type of residential setting, e.g., independent living, family of origin, group home, ICF/ID, etc.; 3) date the individual moved to or was admitted to current residence; 4) previous residences, providers and residential settings; 5) dates of previous admissions and transitions including reason(s) for moves.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
68. The Department identifies, and provides long term monitoring of, individuals with clinical and situational complexities in order to help avert crisis reactions, provide strategies for service entry changing needs, and to prevent multiple transfers within the system.	Deputy Commissioner (Anne Barry)	10/31/2014	Incomplete
68.1 For DHS-operated services, the Department will maintain State and regional quality assurance committees to review data on a monthly basis. This review will include: 1) identifying individuals at heightened risk and determining intervention strategies; 2) reviewing data by county, region and provider to determine if trends or patterns exist and necessary corrective measures; and 3) maintaining meeting minutes detailing attendance (person/title), chairperson, individual and aggregate data review, issues and trends identified (individual and systemic), corrective measures to be taken, dates by which such corrective measures are to be completed, responsible parties, and follow-up of the previous months' action plans.	Deputy Commissioner (Anne Barry)	10/31/2014	Incomplete
68.2 The Department will maintain an electronic data collection system which tracks the status of all corrective action plans generated by State and regional quality assurance committees, following up with the appropriate provider or county to ensure task completion.	Deputy Commissioner (Anne Barry)	10/31/2014	Incomplete
70. CSS mobile wrap-around response teams are located across the state for proactive response to maintain living arrangements.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
70.2 Provide CSS with administrative / managerial support for the 9 teams to insure sufficient data collection and central data management	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
70.3 Document responses from CSS to individual's satisfaction surveys.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
72. CSS partners with Community Crisis Intervention Services to maximize support, complement strengths, and avoid duplication.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
72.2 Each county, and tribe as relevant, will have a system of locally available and affordable services to serve persons with developmental disabilities.	Director of Community Support Services (Steve Dahl)	10/31/2014	Incomplete
79. The State and the Department developed a proposed <i>Olmstead</i> Plan, and will implement the Plan in accordance with the Court's orders. The Plan will be comprehensive and will use measurable goals to increase the number of people with disabilities receiving services that best meet their individual needs and in the "Most Integrated Setting," and which is consistent and in accord with the U.S. Supreme Court's decision in <i>Olmstead v. L.C.</i> , 527 U.S. 581 (1999). The <i>Olmstead</i> Plan is addressed in Part 3 of this Comprehensive Plan of Action.	Olmstead Subcabinet (Mike Tessneer)	10/31/2014	Incomplete
89. Staff hired for new positions as well as to fill vacancies, will only be staff who have experience in community based, crisis, behavioral and person-centered services and whose qualifications are consistent with the Settlement Agreement and currently accepted professional standards. Staff reassigned from MSHS-Cambridge will receive additional orientation training and supervision to meet these qualifications within 6 months of reassignment.	MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Clinical Director (Tim Moore)	10/31/2014	Incomplete
96. Training plan for staff strongly emphasizes providing tools and support services in a person's home as quickly as possible. Staff will also be trained in delivering community based programs and processes.	MN Life Bridge Operations Manager (Mark Brostrom) / MN Life Bridge Clinical Director (Tim Moore) / MN Life Bridge Program Manager (Tiffany Byers-Draeger)	10/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
Part II. Modernization of Rule 40			
100. ¶2 Should the Department of Human Services believe that it requires additional rule-making authority to satisfy the requirements of this Plan, in order to apply the rule to all providers covered by Rule 40 and the scope of this Plan, the Department will seek an amendments to statutes in the 2014 Minnesota Legislative session to ensure that the scope of the Rule 40 modernization stated above is fulfilled and will apply to all of the facilities and services to persons with developmental disabilities governed by Rule 40. Any proposed amendment(s) are subject to the notice and comment process under EC below.	Director of Disability Services Division (Alex Bartolic)	5/31/2014	Incomplete
100. ¶3 If legislative approval for the requested authority is not obtained in the 2014 Minnesota Legislative session, the Court may use its authority to ensure that the Adopted Rule will apply consistent with the scope set forth in EC 99.	Director of Jensen Implementation Office (Peg Booth) / Jensen Compliance Officer (Christina Baltes)	5/31/2014	Incomplete
102. ¶2 Not later than (30) days prior to public notice of the content of the Proposed Rule, the Department shall provide a draft of the rule to Plaintiffs' Class Counsel, the Court Monitor, the Ombudsman for Mental Health and Developmental Disabilities, and the Executive Director of the Governor's Council on Developmental Disabilities for review and comment and, if requested by any of these entities, for discussion in a conference prior to public notice of the content of the Proposed Rule. The Department will share with these entities the intended final content not later than five (5) days prior to the public notice.	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer)	10/15/2014	Incomplete
100. ¶1 Within the scope set forth above, the rule-making process initiated by the Department of Human Services pursuant to the Settlement Agreement, the Department shall by December 31, 2014 propose a new rule in accordance with this Comprehensive Plan of Action ("Proposed Rule"). This deadline may be extended for good cause shown upon application to the Court not later than 20 days prior to the deadline.	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer)	12/31/2014	Incomplete

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Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
101. The Proposed Rule shall address the temporary use and tapering of carefully monitored individual medical restraints for self-injurious behavior while non-restraint positive behavior supports are implemented under professional supervision. In formulating the Proposed Rule, and any other methods or tools of implementation, the Department shall carefully consider the recommendations of Dr. Fredda Brown, whose consultation on the Rule 40 modernization the Department requested with regard to matters on which the Advisory Committee had not reached consensus. The Department shall document the results of this review.	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer) / Legal Analyst (Bob Klukas)	12/31/2014	Incomplete
99. The scope of the Rule 40 modernization shall include all individuals with developmental disabilities served in programs, settings and services licensed by the Department, regardless of the setting in which they live or the services which they receive. As stated in the Settlement Agreement, the modernization of Rule 40 which will be adopted under this Comprehensive Plan of Action shall reflect current best practices, including, but not limited to the use of positive and social behavioral supports, and the development of placement plans consistent with the principle of the 'most integrated setting' and 'person centered planning, and development of an 'Olmstead Plan'" consistent with the U.S. Supreme Court's decision in Olmstead v. L.C., 527 U.S. 582 (1999)."	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer)	12/31/2014	Incomplete
100. ¶4 By August 31, 2015 , the Department of Human Services shall adopt a new rule to modernize Rule 40 ("Adopted Rule"). This deadline may be extended for good cause shown upon application to the Court not later than 60 days prior to the deadline.	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer)	8/31/2015	Incomplete
102. ¶1 The Proposed Rule shall be consistent with and incorporate, to the extent possible in rule, the Rule 40 Advisory Committee's consensus recommendations stated in its <i>Recommendations on Best Practices and Modernization of Rule 40 (Final Version - July 2013).</i> During the rule-making process, the Department shall advocate that the final rule be fully consistent with the Rule 40 Advisory Committee's recommendations. The phrase "to the extent possible in rule" above is intended to recognize that some elements of the Committee's recommendations are not susceptible to the format of rules and, therefore, will be implemented by the Department through policies, bulletins, contract provisions, and by other means.	Chief Compliance Officer (Gregory Gray) / Administrative Law Manager (Beth Scheffer) / Legal Analyst (Bob Klukas)	8/31/2015	Incomplete

CASE 0:09-cv-01775-DWF-BRT Document 328 Filed 07/15/14 Page 352 of 373

Evaluation Criteria and Actions	Person(s) Responsible	Deadline	Status
103. Within thirty (30) days of the promulgation of the Adopted Rule, Plaintiffs' Class Counsel, the Court Monitor, the Ombudsman for Mental Health and Developmental Disabilities, or the Executive Director of the Governor's Council on Developmental Disabilities may suggest to the Department of Human Services and/or to the <i>Olmstead</i> Implementation Office that there are elements in the Rule 40 Advisory Committee Recommendations on Best Practices and Modernization of Rule 40 (Final Version - July 2013) which have not been addressed, or have not adequately or properly been addressed in the Adopted Rule. In that event, those elements shall be considered within the process for modifications of the <i>Olmstead</i> Plan. The State shall address these suggestions through Olmstead Plan sub-cabinet and the <i>Olmstead</i> Implementation Office. Unresolved issues may be presented to the Court for resolution by any of the above, and will be resolved by the Court.	Plaintiff's Class Counsel, Court Monitor, the Ombudsman for Mental Health and Developmental Disabilities, or the Executive Director of the Governor's Council on Developmental Disabilities	9/30/2015	Incomplete
104. The Department of Human Services shall implement the Adopted Rule and take other steps to implement the recommendations of the Rule 40 Advisory Committee.	Director of Disability Services Division (Alex Bartolic)	12/31/2015	Incomplete

UPDATE OF CAMBRIDGE CLOSURE NARRATIVE

Minnesota Specialty Health Services-Cambridge Closure and Replacement
April 11, 2014
Report to the Court

This report is an update on the closure of MSHS-Cambridge and its replacement with community-based services, as required by this Court's Orders of August 28, 2013, Dkt. No. 224 and March 12, 2014, Dkt. No. 284.

I. Court Orders

In its Order of August 28, 2013, this Court required the Comprehensive Plan of Action to separately include information regarding the replacement of the Cambridge facility with community-based services. The Court specified: "(a) a timetable for all tasks and activities; (b) identification of resources to be reallocated to the community services, including funding and staffing for such services; (c) the nature, quantity and location of the community-based services (residential and non-residential), sufficient to serve current Cambridge clients and those who would otherwise be served if the Cambridge facility had been maintained; and (d) a description of the mechanisms through which the DHS will carefully track and monitor the replacement process." Order of August 28, 2013, Dkt. No. 224, para. 3.

In its Order of March 12, 2014, this Court required the first update to "include a revised narrative and the additional information for the MSHS-Cambridge closure and replacement" required by the Order of August 28, 2013.

This report is submitted in response to those Orders.

II. Minnesota Life Bridge

MSHS-Cambridge is transitioning to Minnesota Life Bridge ("MN Life Bridge"), a community-based program, with mobile support services for individuals with developmental disabilities who exhibit severe behaviors that present a risk to public safety. The supports provided are community based and are intended to be in line with *Olmstead* principles, the *Jensen* Settlement Agreement, and the Comprehensive Plan of Action. As a community based program, Minnesota Life Bridge will be able to provide a more integrated service model with greater emphasis on person centered programs, positive behavioral supports, and more rapid transition to the most integrated settings in communities of choice. The mission statement for Minnesota Life Bridge is, "Successful Transition to a Successful Life."

On March 4, 2014, MSHS – Cambridge stopped accepting admissions and MN Life Bridge began accepting them. The eligibility and admission criteria, however, have not changed. Currently, five individuals remain at MSHS-Cambridge. All will move to integrated settings within the next several weeks. After the last individual leaves, MSHS-Cambridge will wind down its affairs and, it is expected by August 31, 2014, it will cease to exist as an entity.

A. Timetable for All Tasks and Activities:

The timetable for tasks and activities regarding replacement of MSHS-Cambridge with community-based services may be found in the Comprehensive Plan of Action (CPA), Evaluation Criteria (EC) 88-96, filed herewith.

In addition, activities and timelines are noted below.

B. Identification of Resources to be Reallocated to Community Services, including funding and staffing:

1. Funding

Approximately \$4.2 million has been appropriated to MSHS – Cambridge through FY 2014, ending June 30, 2014. DHS has budgeted revenue of \$4.2 to MN Life Bridge in FY 2015 and also to fund the MN Life Bridge program. As more fully described below, there are currently two treatment homes beginning operations with two more treatment homes under development. The projected revenue sources for each home derive from budget appropriations and Medicaid waivered services, in an amount projected to be up to \$1.14 million annually for each home. Because waivered services are paid as fee-for-service, the actual revenue may be higher once the treatment homes are opened and serving clients.

In addition to the appropriated amount for FY 2014, State Operated Services has funded the start-up costs for the two new MN Life Bridge treatment homes. Those costs included initial leasing, remodeling, furnishing, and decorating the treatment homes.

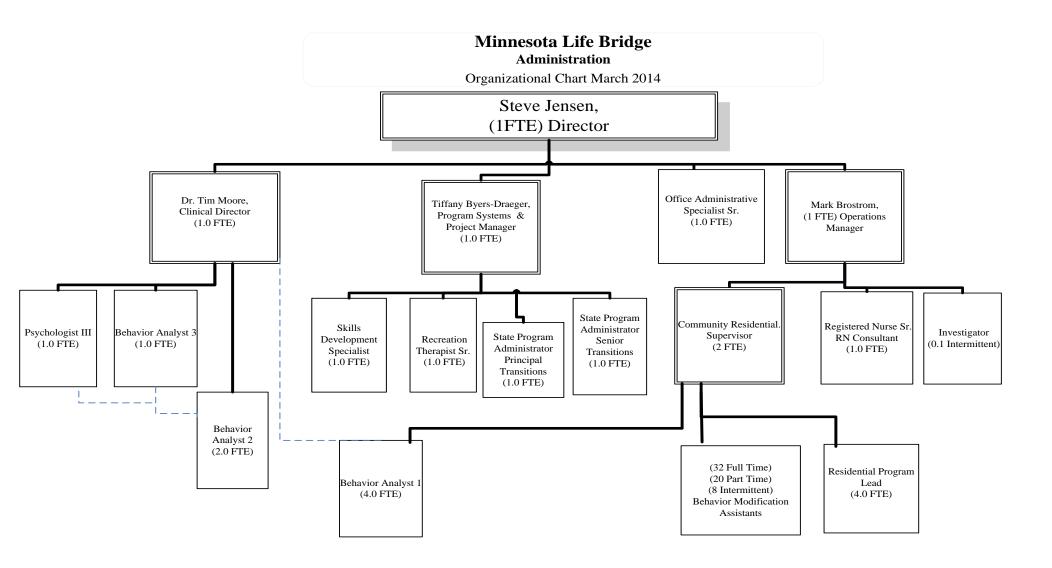
2. Staffing

MSHS – Cambridge is licensed to serve up to 16 people. For this capacity, MSHS – Cambridge had 45 – 50 direct support professional staff.

MN Life Bridge has two treatment homes beginning operations and two more treatment homes under development. Together, these four treatment homes will be licensed to serve 15 people.

MN Life Bridge is designed to have up to 61 full-time-equivalency (FTE) direct support professional staff. This is a greater number than at MSHS – Cambridge because MN Life Bridge staff will also provide mobile support services. However, since the MN Life Bridge treatment homes and mobile support services are not yet fully developed, MN Life Bridge does not currently have 61 FTE direct support professional staff.

MN Life Bridge administrative staff are currently located at MSHS–Cambridge and now oversee the MSHS – Cambridge campus, the two new treatment homes, the development of two additional treatment homes, and the creation of our mobile support services. Our organizational chart below depicts the current administrative structure of MN Life Bridge.



In addition, some MSHS – Cambridge direct support professional positions have changed to reflect the change in duties from providing care at MSHS – Cambridge to providing support in community settings. For example, the former Unit Supervisor positions are now Community Residential Supervisor positions, which provide supervision of dispersed staff and programs in the community. Also, several MSHS – Cambridge direct care staff have been redistributed to the two new MN Life Bridge treatment homes. Some staff continue to work at MSHS – Cambridge to provide support to the five individuals who remain there. As the transition from MSHS – Cambridge to MN Life Bridge proceeds, some staff may choose to retire or seek reassignment to another Direct Care and Treatment program. In those cases, new staff will be hired to fill vacancies. During the transition period from MSHS – Cambridge to MN Life Bridge, an Assistant Group Supervisor and some additional staff have been assisting MN Life Bridge. These staff will move to other parts of Direct Care and Treatment once the MSHS – Cambridge campus closes. As the two new treatment homes are developed and accept individuals, MN Life Bridge will hire staff for those treatment homes.

C. The nature, quantity and location of the community-based services (residential and non-residential), sufficient to serve current Cambridge clients and those who would otherwise be served if the Cambridge facility had been maintained:

MN Life Bridge will provide crisis stabilization, transition, and supportive services in the most integrated setting. MN Life Bridge is designed to: 1) provide temporary housing and transitional support to individuals without a home; 2) prevent individuals from having to leave their current home; and 3) support individuals in the community once they have left a MN Life Bridge treatment home. MN Life Bridge provides community based supports for individuals at its treatment homes and community mobile support services.

1. MN Life Bridge Treatment Homes

a. Nature

MN Life Bridge treatment homes are designed to: 1) provide temporary housing and treatment support as close as possible to an individual's preferred home, family, friends and job; and 2) to support an individual's transition from MN Life Bridge to the most integrated setting appropriate to his or her needs.

b. Quantity and Location

On March 4, 2014, MN Life Bridge opened a home called "Stratton Lake," just south of the town of Isanti. That same day, Stratton Lake accepted its first individual for services. Stratton Lake is licensed for up to four individuals. In addition, on April 13, 2014, MN Life Bridge plans to open a second home called "Broberg's Lake," just west of Cambridge. Broberg's Lake is licensed for up to three individuals.

Both Stratton Lake and Broberg's Lake are in the Cambridge area. In addition to these locations, MN Life Bridge is developing treatment homes in northeastern Minnesota and in the west or south-metro area. MN Life Bridge has a goal of acquiring a site in northern Minnesota (tentatively called "West Arrowhead") by July 1, 2014, with licensing to occur by September 1, 2014. In addition, MN Life Bridge has a goal of acquiring a west or south-metro area site by September 1, 2014, and to license it by November 1, 2014.

2. MN Life Bridge Mobile Support Services

A core service is to divert individuals from needing out-of-home placement by providing supports to avert crises. To this end, over the next several months, MN Life Bridge will devote important management and clinical resources to developing mobile support services. In coordination with Community Support Services (CSS), Minnesota Life Bridge has already dispatched clinicians to individuals in their community homes to provide supports. Early experiences have been mixed, with some success and some lessons learned about what is necessary to collaborate for best results.

a. Nature

MN Life Bridge mobile support services are intended to serve individuals in their current setting. MN Life Bridge mobile support services can provide augmentative service supports, consultation, mobile teams, and training to the individual and those supporting the individual in his or her own home, family home, group home, work place and throughout the community as quickly as possible to provide a safety network, as needed, to help prevent re-institutionalization and other transfers to a more restrictive setting, and to maintain the individual in the most integrated setting. These services will be provided in collaboration with the Community Support Services (CSS) and other crisis services.

b. Quantity and Location

MN Life Bridge is working with the DHS Disabilities Services Division to seek data that will help project how many individuals might need our mobile support services and what kind of activity is expected regionally across the state. MN Life Bridge intends to provide mobile support services to anyone who is eligible and requires the service.

D. Mechanisms through which DHS will carefully track and monitor the replacement process:

DHS has monitored and continues to monitor and track the transition from MSHS – Cambridge to MN Life Bridge through the following mechanisms:

1. Logistics

During the key time of development of the community based alternatives in Isanti County a DHS Repurposing Committee met weekly to review all development needs including: personnel, labor, public policy, communications with local leaders and citizens, legal concerns, licensing, property acquisition and financial questions. The committee met almost every week from mid-September, 2014 through mid-March 2014 and included the DHS Deputy Commissioner, Human Resources Director, Communications Director, Legislative Director, the MN Life Bridge Director, and others. A Gantt chart served as a tool to track and monitor the replacement process.

Upon entering key phases of future home development, the committee will reconvene to guide the development in the same manner.

2. Financial

Tracking budget and financial information for the replacement process is a core responsibility for DHS at every level. Annual budgets are created by MN Life Bridge, in processes overseen by the Deputy Commissioner, DHS Finance, and others throughout the administration based on the budgets authorized by the Legislature and approved by the Governor. Detailed financial information is available and monthly financials are produced for review by supervisors, managers, and administrators to assure proper application of revenue and expenses and to note potential problems and address them. For MN Life Bridge, a budget is submitted for each site and each budget is together in a rollup for the whole organization.

3. Individuals we serve

A Census is recorded daily for both MSHS-Cambridge and individual MN Life Bridge treatment homes. As MN Life Bridge treatment homes and mobile support services extend across Minnesota, census will be tracked and updated. In addition, we hold weekly diversion meetings to assess and track individuals who could potentially need our services.

Minnesota Specialty Health Services-Cambridge Closure and Replacement Second Compliance Update Report May 11, 2014

This is an update on the closure of MSHS-Cambridge and its replacement with community-based services, as required by the Court's Orders of August 28, 201 3, Dkt. No. 224 and March 12, 201 4, Dkt. No. 284.

Those sections of the April 11, 2014 Narrative with updates in this report are provided below.

1. Funding

Approximately \$4.2 million has been appropriated to MSHS – Cambridge through FY 2014, ending June 30, 2014. DHS has budgeted revenue of \$4.2 to MN Life Bridge in FY 2015 and also to fund the MN Life Bridge program. As more fully described below, there are currently two treatment homes beginning operations with two more treatment homes under development. The projected revenue sources for each home derive from budget appropriations and Medicaid waivered services, in an amount projected to be up to \$1.14 million annually for each home. Because waivered services are paid as fee-for-service, the actual revenue may be higher once the treatment homes are opened and serving clients.

In addition to the appropriated amount for FY 2014, State Operated Services has funded the start-up costs for the two new MN Life Bridge treatment homes. Those costs included initial leasing, remodeling, furnishing, and decorating the treatment homes.

UPDATE 5/11/2014

We are waiting for legislative approval of the funding.

2. Staffing

In addition, some MSHS – Cambridge direct support professional positions have changed to reflect the change in duties from providing care at MSHS – Cambridge to providing support in community settings. For example, the former Unit Supervisor positions are now Community Residential Supervisor positions, which provide supervision of dispersed staff and programs in the community. Also, several MSHS – Cambridge direct care staff have been redistributed to the two new MN Life Bridge treatment homes. Some staff continue to work at MSHS – Cambridge to provide support to the five individuals who remain there. As the transition from MSHS – Cambridge to MN Life Bridge proceeds, some staff may choose to retire or seek reassignment to another Direct Care and Treatment program. In those cases, new staff will be hired to fill vacancies. During the transition period from MSHS – Cambridge to MN Life Bridge, an Assistant Group Supervisor and some additional staff have been assisting MN Life Bridge. These staff will move to other parts of Direct Care and Treatment once the MSHS – Cambridge campus closes. As the two new treatment homes are developed and accept individuals, MN Life Bridge will hire staff for those treatment homes.

UPDATE 5/11/2014

Staff who have and will be moving to the community homes have had 2 days of training to introduce them to community based services. Hands-on training will begin on May 1, 2014 to enhance the staff application of Positive Behavioral Support Interventions both on the MSHS-Cambridge campus and in the community treatment homes.

II. Minnesota Life Bridge

MSHS-Cambridge is transitioning to Minnesota Life Bridge ("MN Life Bridge"), a community-based program, with mobile support services for individuals with developmental disabilities who exhibit severe behaviors that present a risk to public safety. The supports provided are community based and are intended to be in line with *Olmstead* principles, the *Jensen* Settlement Agreement, and the Comprehensive Plan of Action. As a community based program, Minnesota Life Bridge will be able to provide a more integrated service model with greater emphasis on person centered programs, positive behavioral supports, and more rapid transition to the most integrated settings in communities of choice. The mission statement for Minnesota Life Bridge is "Successful Transition to a Successful Life".

On March 4, 2014, MSHS - Cambridge stopped accepting admissions and MN Life Bridge began accepting them. The eligibility and admission criteria, however, have not changed. Currently, five individuals remain at MSHS-Cambridge. All of them will move to integrated settings within the next several weeks. After the last individual leaves, MSHS-Cambridge will wind down its affairs, and it is expected by August 31, 2014, it will cease to exist as an entity.

UPDATE 5/11/2014

DHS Bulletin 14-76-01 Transition of Minnesota Specialty Health System (MSHS) – Cambridge to Minnesota Life Bridge: Admission and Discharge Processes, Transition Planning and Community Mobile Support Services, was issued on April 29, 2014. It was sent to County Directors, Social Service Supervisors and Staff, State Court Judges, County Attorneys, Advocates, consumers, legal representatives and families, and posted on the DHS bulletins webpage and in listservs.

Five individuals remain on the Cambridge Campus. In the next three weeks, three of them will transition to their newly chosen homes and communities within three weeks, and the remaining two people continue to develop and refine their transition plans. One had a set-back resulting in his not being able to return to his previous community and home due to issues with roommates and concerns over negative relationships. Another opportunity in a city close to other family he prefers is under review with him as he had expressed interest and preference.

The individual in the Stratton Lake Community Based Treatment home is engaged in transition planning with her family and team. They are hoping to find her a desirable setting in or around Kanabec County where her family lives and where she grew up. She is exploring future employment opportunities that might be available there as well.

C. The nature, quantity and location of the community-based services (residential and non-residential), sufficient to serve current Cambridge clients and those who would otherwise be served if the Cambridge facility had been maintained:

2. MN Life Bridge Mobile Support Services

A core service is to divert individuals from needing out-of-home placement by providing supports to avert crises. To this end, over the next several months, MN Life Bridge will devote important management and clinical resources to developing mobile support services. In coordination with Community Support Services (CSS), Minnesota Life Bridge has already dispatched clinicians to individuals in their community homes to provide supports. Early experiences have been mixed, with some success and some lessons learned about what is necessary to collaborate for best results.

UPDATE 5/11/2014

A current effort involving mobility staff is one where MN Life Bridge is engaged with an individual from southwestern Minnesota who is a class member and who received a discharge notice from a community provider who has supported him for nine years. MN Life Bridge has teamed up with DHS Disability Services Division, the county, and CSS to meet with the provider and find out more about their decision, and to explain what supports may be available to assist them in managing their concerns. Once this review of the provider's status is complete, MN Life Bridge wishes to connect with the family and the rest of the team to help figure out how to support the man so he may stay in his long time home and with his long time staff.

b. Quantity and Location

MN Life Bridge is working with the DHS Disabilities Services Division to seek data that will help project how many individuals might need our mobile support services and what kind of activity is expected regionally across the state. MN Life Bridge intends to provide mobile support services to anyone who is eligible and requires the service.

UPDATE 5/11/2014

MN Life Bridge Administration has a first meeting set with DSD staff to review their data and see how it may be sorted or extended to help with resource location decisions.

Minnesota Specialty Health Services-Cambridge Closure and Replacement Third Compliance Update Report July 15, 2014

This is an update on the closure of MSHS-Cambridge and its replacement with community-based services, as required by the Court's Orders of August 28, 201 3, Dkt. No. 224 and March 12, 201 4, Dkt. No. 284.

Those sections of the April 11, 2014 Narrative with updates in this report are provided below.

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Approximately \$4.2 million has been appropriated to MSHS – Cambridge through FY 2014, ending June 30, 2014. DHS has budgeted revenue of \$4.2 to MN Life Bridge in FY 2015 and also to fund the MN Life Bridge program. As more fully described below, there are currently two treatment homes beginning operations with two more treatment homes under development. The projected revenue sources for each home derive from budget appropriations and Medicaid waivered services, in an amount projected to be up to \$1.14 million annually for each home. Because waivered services are paid as fee-for-service, the actual revenue may be higher once the treatment homes are opened and serving clients.

In addition to the appropriated amount for FY 2014, State Operated Services has funded the start-up costs for the two new MN Life Bridge treatment homes. Those costs included initial leasing, remodeling, furnishing, and decorating the treatment homes.

UPDATE 5/11/2014

We are waiting for legislative approval of the funding.

UPDATE 7/15/2014

For the Therapeutic Follow Up Project, the 2014 Minnesota Legislature appropriated \$900,000 for SFY2015, and \$800,000 annually for SFY 2016 and SFY 2017.

2. Staffing

In addition, some MSHS – Cambridge direct support professional positions have changed to reflect the change in duties from providing care at MSHS – Cambridge to providing support in community settings. For example, the former Unit Supervisor positions are now Community Residential Supervisor positions, which provide supervision of dispersed staff and programs in the community. Also, several MSHS – Cambridge direct care staff have been redistributed to the two new MN Life Bridge treatment homes. Some staff continue to work at MSHS – Cambridge to provide support to the five individuals who remain there. As the transition from MSHS – Cambridge to MN Life Bridge proceeds, some staff may choose to retire or seek reassignment to another Direct Care and Treatment program. In those cases, new staff will be hired to fill vacancies. During the transition period from MSHS – Cambridge to MN Life Bridge, an Assistant Group Supervisor and some additional staff have been assisting MN Life Bridge. These staff will move to other parts of Direct Care and Treatment once the MSHS – Cambridge campus closes. As the two new treatment homes are developed and accept individuals, MN Life Bridge will hire staff for those treatment homes.

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UPDATE 7/15/2014

During recent months, MSHS-Cambridge administration has monitored staffing on a daily basis. Several staff who worked on the campus had transferred to other positions in the department or retired due to the Memorandum of Understanding (MOU) worked out with labor partners. At least four staff had taken unexpected leaves due to family or personal issues.

An additional MOU was created in June to enable people who had worked on the campus and were trained to work for MN Life Bridge to help bolster staffing.

In addition, clinical and management staff have been working shifts to support the staff as well.

As individuals transition to their new home the staffing becomes easier.

II. Minnesota Life Bridge

MSHS-Cambridge is transitioning to Minnesota Life Bridge ("MN Life Bridge"), a community-based program, with mobile support services for individuals with developmental disabilities who exhibit severe behaviors that present a risk to public safety. The supports provided are community based and are intended to be in line with *Olmstead* principles, the *Jensen* Settlement Agreement, and the Comprehensive Plan of Action. As a community based program, Minnesota Life Bridge will be able to provide a more integrated service model with greater emphasis on person centered programs, positive behavioral supports, and more rapid transition to the most integrated settings in communities of choice. The mission statement for Minnesota Life Bridge is "Successful Transition to a Successful Life".

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The individual in the Stratton Lake Community Based Treatment home is engaged in transition planning with her family and team. They are hoping to find her a desirable setting in or around Kanabec County where her family lives and where she grew up. She is exploring future employment opportunities that might be available there as well.

UPDATE 7/15/2014

As of June 30, 2014, one individual remains at the MSHS-Cambridge Campus. He is slated to move to his own home in the Brainerd area in July or August 2014 so he can be closer to his sisters. There were numerous unexpected complications to overcome in the planning for the man's transition. The Jensen Implementation Office, MSOCS (the provider for residential and vocation supports), and MN Life Bridge administration and clinical team have spent scores of hours working to resolve obstacles.

2. MN Life Bridge Mobile Support Services

A core service is to divert individuals from needing out-of-home placement by providing supports to avert crises. To this end, over the next several months, MN Life Bridge will devote important management and clinical resources to developing mobile support services. In coordination with Community Support Services (CSS), Minnesota Life Bridge has already dispatched clinicians to individuals in their community homes to provide supports. Early experiences have been mixed, with some success and some lessons learned about what is necessary to collaborate for best results.

UPDATE 5/11/2014

A current effort involving mobility staff is one where MN Life Bridge is engaged with an individual from southwestern Minnesota who is a class member and who received a discharge notice from a community provider who has supported him for nine years. MN Life Bridge has teamed up with DHS Disability Services Division, the county, and CSS to meet with the provider and find out more about their decision, and to explain what supports may be available to assist them in managing their concerns. Once this review of the provider's status is complete, MN Life Bridge wishes to connect with the family and the rest of the team to help figure out how to support the man so he may stay in his long time home and with his long time staff.

UPDATE 7/15/2014

MN LB continues to have success in helping individuals maintain their community based placements by redirecting people to more appropriate services and by providing additional clinical supports as in the case discussed in the May 11, 2014 update. In that case a plan is in place to allow the individual to stay in his permanent community home. Implementation of a new FBA and Positive Support Transition Plan, and a PCP planning process has also begun involving the person and his whole team.

b. Quantity and Location

MN Life Bridge is working with the DHS Disabilities Services Division to seek data that will help project how many individuals might need our mobile support services and what kind of activity is expected regionally across the state. MN Life Bridge intends to provide mobile support services to anyone who is eligible and requires the service.

UPDATE 5/11/2014

MN Life Bridge Administration has a first meeting set with DSD staff to review their data and see how it may be sorted or extended to help with resource location decisions.

UPDATE 7/15/2014

This meeting took place. MN LB has some data and DSD staff are sorting it in ways most useful for determining needs around the state. MN LB has provided strong clinical support in several areas of the state right now including the southwest, southeast, central and northeast parts of the state.

Direct support mobility staff are planned to be added at a point after the campus closes.

SUBMISSION OF REPORT AND DOCUMENTS FOR VERIFICATION

The information in this Third Compliance Update Report is accurate and complete to the best of my knowledge and belief.

Affirmed and submitted to the Court and to its Court Monitor.

By:

Signature

Gregory Gray

Printed Name

Chief Compliance Officer

Title

For the Defendants and the Department of Human Services

Date July 14, 2014

Jensen v. Department of Human Services, No. 09-cv-1775 (D. Minn.)

Comprehensive Plan of Action¹

DEFENDANTS' THIRD COMPLIANCE UPDATE REPORT: EXHIBITS

Bi-monthly Data Covering May 1 through June 30, 2014

Filing Date: July 15, 2014

INDEX OF EXHIBITS

Terminology disclaimer: The terminology used to describe people with disabilities has changed over time. The Minnesota Department of Human Services ("Department") supports the use of "People First" language. Although outmoded and offensive terms might be found within this report or its exhibits, the Department does not endorse these terms.

Number	Sealed	Title
73		Template - PCD Picture of A Life and action planning
74		Template - PCP Format and Profile
75		Template - Functional Behavior Analysis Tool
76		Templates - East Central MSOCS Satisfaction Survey Tools 2014
77	Sealed	EUMR 05102014
78	Sealed	EIDT for EUMR 05102014
79		Procedure 15868 -TI PST TRAINING Revised 5 30 14
80		Template - DHS-3654 with notations for EC 6
81		VA Investigator Training
82	Sealed	Abuse Neglect Investigation Tracking Spreadsheet
83		Vulnerable Adult Investigation Reporting
84	Sealed	Example of plan changes after EIDT
85		Template - DHS-3661 Positive Behavior Supports Review
86	Sealed	Example of Semi-monthly Individual Progress Meeting Notes
87	Sealed	Example of Final Transition Summary and Plan
88	Sealed	Planning Documents dated 05092014
89	Sealed	Planning Documents dated 05282014
90	Sealed	Planning Documents dated 05222014
91	Sealed	Planning Documents dated 06122014
92	Sealed	Positive Support Transition Plan 06032014

93		MNLB BA3 Learning and Professional Development Plan
94		Course Description - Positive Behavior Support
95		Course Description - Person Centered Approaches
96		Course Description - Therapeutic Intervention Strategies (EASE)
97		Course Description - Crisis Intervention and Post Crisis Evaluation
98	Sealed	Example of Daily Schedule and Outcome Data Tracking 06062014
99	Sealed	Final Transition Summary and Plans for 4 Individuals
100	Sealed	Training Tracker
101		DHS Today 06182014 notice of Trauma-informed care training
102		Excerpts from Laws of MN 2014 Chapter 312
103		CSS Organization Chart 07022014
104	Sealed	Diversion Meeting Notes 06302014
105		Position Posting for Behavior Analyst 3
106		Position Description - Registered Nurse Senior
107	Sealed	CSS Extended Supports Roster 07022014
108		CSS Behavior Analyst 3 Supervisor Credentials
109		Positive Supports Rule Abbreviated Rulemaking Schedule for 2014-2015 rev 07022014
110	Sealed	Planning Documents dated 06102014
111	Sealed	Planning Documents dated 03012013
112	Sealed	Planning Documents dated 06302014