



Olmstead Implementation Office Report

Author: Olmstead Implementation Office

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Olmstead Implementation Office Report

By August 31, 2014 the subcabinet will issue a report on the staffing, funding and responsibilities of the Olmstead Implementation Office and on the oversight and monitoring structure described above, including timelines for completion of any outstanding action items. [Olmstead Plan QA 3E page 36]

An Overview of the Olmstead Implementation Office

This report addresses the staffing, funding and responsibilities defined for the Olmstead Implementation Office (OIO). The Olmstead Implementation Office has undergone numerous changes to create an office with existing resources and opportunities. The flexibility and viability of OIO was necessary to manage the multiple systemic challenges, realities, and necessary partnerships.

Staffing

The Olmstead Implementation Office is currently comprised of an Executive Director, Assistant Director and a part time Communications Manager. The Executive Assistant/Interpreter position description has been drafted and currently being prepared for recruitment and hiring. This will result in 3.5 Full Time Equivalents.

The Executive Director began her position on May 5, 2014. The Executive Director was immediately integrated and immersed into the operations and leadership responsibilities for the Olmstead Implementation Plan. The Executive Director along with the subcabinet assumed the tasks of implementing two objectives simultaneously: the implementation of the Office and implementation of the Plan.

Administrative support has been provided by Department of Employment and Economic Development (DEED), Department of Human Services (DHS), Department of Transportation (DOT) and Minnesota Housing Finance Agency (MHFA) and includes support related to Human Resources, Fiscal Management, and Compliance. Compliance support included compiling data, coordinating of bimonthly reports and providing collaborative compliance review of action plans.

The office also maintained contractual services. The Improve Group was contracted to conduct the Pilot Quality of Life survey; Management Analysis and Development (MAD) consultants were contracted to support the collection and analysis of current rules, regulations, and laws impacting lives of people with disabilities. The Olmstead Implementation Office also contracts with various accessibility services vendors, i.e., sign language interpreters, captioning, accessibility language, and other services.

The office was originally located within Department of Employment and Economic Development and relocated in September 2014 to Minnesota Housing Finance Agency.

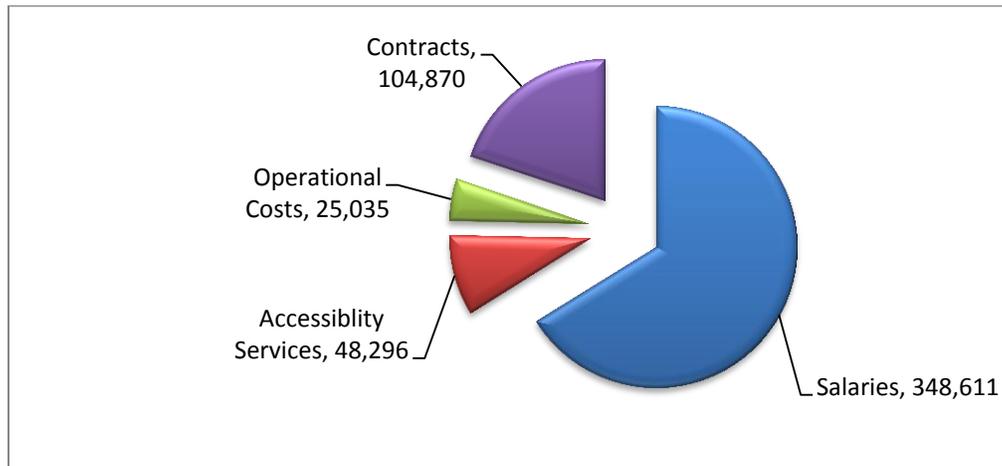
Funding

During the non-budget Legislative session in 2014, the state allocated \$500,000 for fiscal year 2015 for the Olmstead Implementation Office as well as securing \$875,000 per year in the base budgets for fiscal years 2016 and 2017 as base funding. It was acknowledged that these amounts were not adequate to support the entirety of the Plan. In January 2015, the Governor included a recommendation for additional \$850,000 for the FY16-17 biennium. This legislature will complete its session in May 2015 and will determine the budget allocations for the state for the next biennium.

With current limited fiscal resources for FY2015, the state agencies DEED, DHS and MHFA have provided monetary and in-kind support for the Olmstead Implementation Office. The remaining state agencies have assumed financial responsibility for their own identified action items for 2015 in order to remain in compliance with the Olmstead Plan. Several state agencies have also assisted with the costs for accessibility services. The appropriation of funds will be transmitted through DEED. DEED will execute an interagency agreement with MHFA to assume administrative duties.

Financial Information for November 1, 2013 – December 31, 2014

Direct financial contributions were from Department of Human Services (DHS), Department of Employment and Economic Development (DEED), Department of Transportation (DOT) and Minnesota Housing and Finance Agency (MHFA) with totals of \$364,919 during the report timeframe. In addition, during the non-budget Legislative session in July 2014, the state allocated \$500,000 for fiscal year 2015 for the Olmstead Implementation Office. \$161,893 of \$500,000 has been expended to date. DEED serves as the fiscal agent in support of the Olmstead Implementation Office.



Total funds expended = \$526,812

The contracts were established to secure specialized services to accomplish Olmstead Plan's action items, i.e., Quality of Life Pilot Assessment Report and Disincentives and Barriers Report.

Oversight and Monitoring

Governor Dayton issued Executive Order [13-01](#) on January 28, 2013 which ordered the creation of a subcabinet to develop and implement a comprehensive Minnesota Olmstead Plan.

“1. A Sub-Cabinet, appointed by the Governor, consisting of the Commissioner, or Commissioner’s designees, of the following state agencies, shall develop and implement a comprehensive Minnesota Olmstead Plan: (i) that uses measurable goals to increase the number of people with disabilities receiving services that best meet their individual needs and in the most integrated setting, and (ii) that is consistent with and in accord with the U.S. Supreme Court’s decision in Olmstead v. L.C., 527 U.S. 581 (1999):

Department of Human Services;

Minnesota Housing Finance Agency;

Department of Employment and Economic Development;

Department of Transportation;

Department of Corrections;

Department of Health;

Department of Human Rights; and

Department of Education

The Sub-Cabinet shall be chaired by Lieutenant Governor Yvonne Prettner Solon.

The Ombudsman for the State of Minnesota Office of the Ombudsman for Mental Health and Developmental Disabilities and the Executive Director of the Minnesota Governor’s Council on Developmental Disabilities shall be ex officio members of the Sub-Cabinet.

The Sub-Cabinet shall allocate such resources as are reasonably necessary, including retention of expert consultant(s), and consult with other entities and State agencies, when appropriate, to carry out its work.

2. Each Commissioner, or Commissioner’s designee, shall evaluate policies, programs, statutes, and regulations of his/her respective agency against the standards set forth in the Olmstead decision to determine whether any should be revised or modified to improve the availability of community-based services for individuals with disabilities, together with the administrative and/or legislative action and resource allocation that may be required to achieve such results.

3. The Sub-Cabinet shall work together and with the Governor's Office to seek input from consumers, families of consumers, advocacy organizations, service providers, and relevant agency representatives.

4. The Sub-Cabinet shall promptly develop and implement a comprehensive Minnesota Olmstead Plan."

In addition to the Executive Order, the Minnesota Olmstead Plan (page 36) states;

"By December 1, 2013 the subcabinet to establish an Olmstead Implementation Office that will report to the subcabinet. The purpose of the office will be to:

- *Develop communication tools to explain Minnesota's Olmstead Plan, including a fully accessible overview of the plan itself.*
- *Monitor the quality of life and process measures.*
- *Convene regular meetings to update the subcabinet on implementation.*
- *Draft an annual report to be issued by the subcabinet.*
- *Maintain social media and web site presence to keep the public aware of progress on the plan.*
- *Monitor audit and performance reports from all public agencies on issues relevant to the Olmstead Plan.*
- *Develop and implement the Olmstead Quality Improvement Plan.*
- *Collaborate across all relevant departments.*

The status of the required elements is below:

1. Develop communication tools to explain Minnesota's Olmstead Plan, including a fully accessible overview of the plan itself

All subcabinet documents and minutes are published on the website www.mn.gov/olmstead. Contact information for the office staff is also available on the website for those needing an alternative format or more information.

2. Monitor the quality of life and process measures:

The Olmstead Plan directs that a Quality of Life tool be utilized to measure progress across all disabilities on the impact of the plan on the lives of people with disabilities.

- This data will be used to determine what components of the Plan are successful in improving the quality of life for people with disabilities.
- The assessment will be conducted as a longitudinal study. This approach will provide a long-view on progress and success. Rather than showing a point-in-time snapshot of state services, it will tell a rich story of how the lives of Minnesotans with disabilities are changed.
- The pilot quantitative Quality of Life survey was concluded on December 31, 2014 with recommendations for action to be submitted to the subcabinet.

3. Convene regular meetings to update the subcabinet on implementation:

The subcabinet has convened regular bi-monthly meetings and Special meetings to conduct business in accordance with the Plan. The Olmstead Implementation Office provides support for the subcabinet and carries out duties as assigned.

4. Draft an annual report to be issued by the subcabinet:

The annual report has been drafted and will be submitted to the subcabinet for review and approval at the February 9, 2015 meeting.

5. Maintain social media and web site presence to keep the public aware of progress on the plan:

The Communications Manager started work on October 8, 2014. The overall communications goals and strategy for Olmstead are in process. Improving the social media and web presence for OIO is currently in progress. Content will be published or reworked when foundational communications elements are in place, specifically, an approved Olmstead logo/brand, program key messaging and overall communications goals. Communications support for these Olmstead work has been requested from all Olmstead subcabinet agencies. To date, support has been provided by DHS, DEED, DOT and Department of Health.

6. Monitor audit and performance reports from all public agencies on issues relevant to the Olmstead Plan:

The Olmstead Implementation Office collaborates with DHS compliance staff in monitoring audit and performance reports from the agencies. They are also involved in drafting the bimonthly reports and communicate any issues to relevant agency staff.

7. Develop and implement the Olmstead Quality Improvement Plan:

The first edition of Quality Improvement Plan includes the key components identified in the Olmstead Plan will be presented to the subcabinet for review and consideration for approval at the March 10, 2015 subcabinet meeting.

8. Collaborate across all relevant departments:

Implementation of the Olmstead Plan requires strong interagency coordination and collaboration. The OIO established monthly meetings with Agency leads to assist in facilitating these relationships. The Olmstead Implementation Office participates in and supports regular state agency legislative liaisons and/or policy directors meetings, and agency finance meetings. The objective for these meetings is to effectively strategize priorities for the legislative impacts for 2015 Legislative session.

Changes to Structure

Executive Order 15-03

Executive Order [15-03](#) was issued on January 28, 2015. It further defines the role and duties of the subcabinet as well as their authority. The Sub-Cabinet shall adopt procedures to execute its duties, establish a clear decision making process, and to further define and clarify the role of the OIO. The Chair

is responsible for the drafting of these procedures, and will present them for review at the first Sub-Cabinet meeting of 2015 and approval at the second Sub-Cabinet meeting of 2015. Governor Dayton has appointed Commissioner Mary Tingerthal, Minnesota Housing Finance Agency to chair the subcabinet.

The key responsibilities and oversight elements from the Executive Order 15-03 includes:

“The Sub-Cabinet shall allocate such resources as are reasonably necessary, including retention of expert consultant(s), and consult with other entities and State agencies, when appropriate, to carry out its work.

2. The duties of the Sub-Cabinet are:

- a. Provide oversight for and monitor the implementation and modification of the Olmstead Plan, and the impact of the Plan on the lives of people with disabilities.
- b. To provide ongoing recommendations for further modification of the Olmstead Plan.
- c. Ensure interagency coordination of the Olmstead Plan implementation and modification process.
- d. Convene periodic public meetings to engage the public regarding Olmstead Plan implementation and modification.
- e. Engage persons with disabilities and other interested parties in Olmstead Plan implementation and modification and develop tools to keep these individuals aware of the progress on the Plan.
- f. Develop a quality improvement plan that details methods the Sub-Cabinet must use to conduct ongoing quality of life measurement and needs assessments and implement quality improvement structures.
- g. Establish a process to review existing state policies, procedures, laws and funding, and any proposed legislation, to ensure compliance with the Olmstead Plan, and advise state agencies, the legislature, and the Governor's Office on the policy's effect on the plan.
- h. Establish a process to more efficiently and effectively respond to reports from the Court and the Court Monitor. 1. Convene, as appropriate, workgroups consisting of consumers, families of consumers, advocacy organizations, service providers, and/or governmental entities of all levels that are both members, and non-members, of the Sub-Cabinet.

3. The Sub-Cabinet shall appoint an Executive Director of the Olmstead Implementation Office (OIO), who will report to the Chair of the Sub-Cabinet. The OIO shall carry out the responsibilities assigned to the Sub-Cabinet, as directed by the Chair of the Sub-Cabinet.

4. The Sub-Cabinet shall adopt procedures to execute its duties, establish a clear decision making process, and to further define and clarify the role of the OIO. The Chair is responsible for the drafting of these procedures, and will present them for review at the first Sub-Cabinet meeting of 2015 and approval at the second Sub-Cabinet meeting of 2015.”

Additional changes not in the Executive Order 15-03 include securing a Memorandum of Agreement with the Department of Human Services for two full time compliance staff to continue monitoring and reporting of the Olmstead Plan Implementation. DHS Compliance staff will identify and track risks of non-compliance, analyze performance, and provide other compliance services to the subcabinet. The staff will report directly to the Chair of the subcabinet

Timelines for Outstanding Action Items

The attached document contains a table of all items with deadlines through December 31, 2014 that have not been completed. The table indicates whether the item will be on the agenda for review and action at the February or March subcabinet meeting.

Outstanding Items and Month of Subcabinet Review

Topic	Item	Deadline	Brief Description	Lead	Monitor Comments from 12-31-14 Report	Feb	March
SS	3C	7/1/14	Create an inventory and analysis of policies and best practices across state agencies related to positive practices and use of restraint, seclusion or other practices which may cause physical, emotional, or psychological pain or distress	DHS	Item #02 (Page 3) After an initial long delay in initiating action, a non-final plan was created by September-October 2014. The final report will not be submitted for approval until February 2015, 7 months after the deadline.	X	
SS	3D	7/1/14	Report outlining recommendations for a statewide plan to increase positive practices and eliminate use of restraint or seclusion	DHS	Item #03 (Page 5) After an initial long delay in initiating action, a non-final plan was created by September-October 2014. The final report will not be submitted for approval until February 2015, 7 months after the deadline.	*X with SS3C, SS3E	
SS	3E	8/1/14	Statewide, develop a common definition of incidents (including emergency use of manual restraint); create common data collection and incident reporting process.	DHS	Item #04 (Page 7) After an initial long delay in initiating action, a non-final plan was created by September-October 2014. The final report will not be submitted for approval until February 2015, 6 months after the deadline.	*X with SS3D, SS3E	
QA	3E	8/31/14	Report on the staffing, funding and responsibilities of the Olmstead Implementation Office and on oversight and monitoring structures	SC	Item #06 (Page 11) The OIO structure and timeline are crucial to implementation of the Olmstead Plan. That this report is not to be submitted to the subcabinet until February 2015 is very problematic. The Update reports do not explain the reasons for this lengthy delay in finalizing the office which is responsible for overseeing the entire Plan.	X	
TR	3A	8/31/14	Complete MnDOT ADA Transition Plan, including Olmstead principles	DOT	Item #08 (Page 15) The State's Update 4 states that "pending approval, the plan will be finalized." There is no new information in Update No. 5. There is no indication that the approval and finalization have occurred. Therefore, this item is rated "not completed." This item has an 8/31/14 deadline.	X	

Topic	Item	Deadline	Brief Description	Lead	Monitor Comments from 12-31-14 Report	Feb	March
EM	3C	9/30/14	Provide training and technical assistance to federal contractors on federal employment goal for people with disabilities	DEED	Item #15 (Page 29) The requirement is that specified training and technical assistance will be "provided." The status reports state that training materials and curriculum are prepared. It does not state that any training or technical assistance has been provided to anyone. It speaks in the future tense about delivering, and only on "request" by an employer who appears at certain general events. This passive approach equates to failure to fulfill this requirement. Although there is preparation, nothing has been provided.	X	
HS	1A	9/30/14	Complete data gathering & analysis on demographic data (related to housing) on people with disabilities who use public funding	DHS	Item #17 (Page 33) Early planning and attention to the requirement, resulted in a report submitted to the subcabinet during the deadline time range. However the subcabinet will not be asked to approve the report until its February 2015 meeting. This is a very important report on movement of individuals to integrated settings. Therefore, while it is positive that the subcabinet approved "baselines and measureable goals" November 3, 2014, the Monitor observes that those goals are not at this point approved by the Court and, more importantly in this context, the contemplated report is not approved by the subcabinet. Therefore, a "not completed" rating is given.	X with SS2G	
HS	4B	9/30/14	Develop a plan to inform and educate people with disabilities, case workers, providers and advocates about HousingLink	MHFA	Item #18 (Page 35) Meetings do not constitute a plan by themselves. HS 4A and 4B are not the same activity. HS 4A (which was completed) is listening to improve HousingLink's resources and 4B requires a plan to educate people about HousingLink. The last Update indicates that the same sessions were used to satisfy both action items but 4B has a larger mission. The requirement is a "plan." Submission of information on listening sessions, a survey copy, and recommendations does not constitute submission and approval of a plan.	X	

Topic	Item	Deadline	Brief Description	Lead	Monitor Comments from 12-31-14 Report	Feb	March
TR	1A	9/30/14	Establish a baseline of services and transit spending across public programs	DOT	Item #19 (Page 37) A baseline with information on both funding and services is required. The State's updates indicate that funding may be been attended to, but not services. The involvement of the Metropolitan Council (named in the requirement) drops out of activities reported. In any event, no final draft has been submitted and none is expected until the February 2015 Update report. There is no indication that this draft (which is not attached to the most recent Update) is ready.	X	
SS	2G	9/30/14	Identify a list of other segregated settings; establish baselines, targets, and timelines for moving individuals who can be supported in more integrated settings.	DHS	Item #21 (Page 41) This topic addresses need for integrated settings, among other things. While the subcabinet approved baselines and measureable goals on November 3, 2014, these are pending before the Court. The subcabinet has not yet approved the report which it received; that approval will not be before the February 2015 meeting. Because there is no approved report, this item is rated "not completed."	*X with HS 1A	
SS	4D	9/30/14	Analyze the need for assertive community treatment team for individuals with disabilities who are transitioning from prison to community; establish measurable goals for actual services to benefit individuals	DOC/ DHS	Item #23 (Page 45) No model of service or needs analysis is provided. The Status Update No. 4 states that a model will be "finalized" but no finalized document is provided in the 5 th Update. The referenced Exhibit 5-2 states a baseline of zero, and provides no measureable goals; the exhibit promises more information in June 2015. (Doc. 371 at p. 60 of docketed document). This item is "not completed."	X	
HC	2D	9/30/14	Identify data needed to measure health outcomes; establish data sharing agreements	MDH	Item #24 (Page 47) The State has determined that "no data sharing agreements will be needed to complete the analysis," as stated in Status Update No. 5. However there is no indication that the analysis is completed or when it will be completed. What Status Update No. 4 calls an "analysis plan" is needed but none is provided. Therefore, this item is rated "not completed."	X	
EM	3J	12/31/14	Publicize statistics, research results and personal stories illustrating the contributions of persons with disabilities in the workplace	DEED	Not included in Monitor's report	X	

Topic	Item	Deadline	Brief Description	Lead	Monitor Comments from 12-31-14 Report	Feb	March
HS	1E	12/31/14	Develop a process to track the number of individuals with disabilities exiting state correctional facilities and their access to appropriate services and supports.	DOC	Not included in Monitor's report	X	
HS	5B.1	12/31/14	The number of counties participating in individualized Housing Options will increase to 17	DHS	Not included in Monitor's report	X DATA	
OV	2B	12/31/14	Identify barriers to integration that are linked to federal legislation, regulation, or administrative procedures; identify options to address them	SC	Not included in Monitor's report	X	
QA	1C	12/31/14	Conduct a pilot of the quality of life survey	SC	Not included in Monitor's report	X	
QA	3C.1	12/31/14	Subcabinet annual report issued	SC	Not included in Monitor's report	X	
SS	2C	12/31/14	For individuals in Intermediate Care Facilities for Persons with Developmental Disabilities (ICF/DDs) and people under 65 who have been in nursing facilities longer than 90 days: 90 people will have transitioned to community services	DHS	Not included in Monitor's report	X DATA	
SS	2D.1	12/31/14	Reduce % of people at Anoka Metro Regional Treatment Center who do not require hospital-level of care and are awaiting discharge to 30%	DHS	Not included in Monitor's report	X DATA	
SS	2F.2	12/31/14	Increase average monthly discharge rates at Minnesota State Security Hospital from 8 individuals per month to 9 individuals per month	DHS	Not included in Monitor's report	X DATA	

Topic	Item	Deadline	Brief Description	Lead	Monitor Comments from 12-31-14 Report	Feb	March
SS	2G.1	9/30/14	Review data on other segregated settings and other states' plans for plans for developing most integrated settings for where people work and live. Set goals and timelines for moving individuals in these settings to most integrated settings	DHS	Not included in Monitor's report	*X with HS 1A	
TR	4B	6/30/14	Report to subcabinet on MCOTA's workplan alignment with Olmstead plan	DOT	Not included in Monitor's report	X	
SS	3I	8/1/14	Develop and implement a coordinated triage and hand off process across mental health services and home and community based long term supports and services	DHS	Item #05 (Page 9) Even after the fifth status update, work is still being done on this report. It will not be submitted for approval until February 2015, 7 months after the deadline.		X
EM	3A	8/31/14	Offer enhanced training on person-centered planning to ensure Employment First and employment planning strategies are incorporated	DHS	Item #07 (Page 13) Training was to have been offered August 31, 2014 but is not "expected" to happen until March 31, 2015, 9 months later. That training is described as incomplete, expected to be offered by only "several" counties.		X
QA	4A	9/30/14	Adopt an overall Olmstead Quality Improvement Plan	SC	Item #10 (Page 19) This is a fundamental requirement. It is an element of accountability and a means for the Olmstead Implementation Office, for the State, to have measures of progress. Months after the deadline, there is no plan in place to complete the item. There is no projection of when it will be completed. That a "proposal for completing" this requirement will be presented is not a satisfactory situation. This situation is a cause of deep concern.		X
EM	3D	9/30/14	Establish plan to provide cross-agency training on motivational interviewing.	DEED	Item #16 (Page 31) Status Update No.5 itself states that motivational interview training will not occur until beginning June 30, 2015. The requirement is that there be a "plan" for this training. The Status Updates do not describe or include a plan, nor do they state that the subcabinet has approved such a plan. The absence of a documented plan, together with the vague implementation 2015 time range, merits a "not completed" rating.		X

Topic	Item	Deadline	Brief Description	Lead	Monitor Comments from 12-31-14 Report	Feb	March
TR	1B	9/30/14	Review administrative practices and implement necessary changes to encourage broad cross state agency coordination in transportation, including non-emergency protected transportation.	DOT	Item #20 (Page 39) More than four months to “determine each agency’s scope and responsibility and identify resources necessary for completion” seems unnecessary. In any event, no document will be submitted until the February Update; the draft is not attached to the most recent update. This item is “not complete.”		X
SS	4B	9/30/14	Report and recommendations on how to improve processes related to the home and community-based supports and services waiting list.	DHS	Item #22 (Page 43) That the Court has addressed waiting list issues a number of times highlights the importance of this requirement. Status Update No. 5 states that the report was accepted but is not yet approved by the subcabinet. Exhibit 5-12 (the report) is problematic. It outlines several actions to be completed from December 2014 through 2017. None of the actions is shown to directly affect waiting list pace. The report does not persuasively “describe how adopting these practices will result in the wait list moving at a reasonable pace,” as is explicitly required. The report does not account for many variables affecting the waitlist and it appears to be based on speculation that a new need categorization system will, of itself, reduce the waiting list.		X
HC	2I	9/30/14	Complete a system analysis and develop a plan to address barriers in healthcare transitions from youth to adult	MDH	Item #25 (Page 49) What is described as a “report” in the Status Report No. 5 (Exhibit 5-13, at pp. 167ff of Doc. 371) is titled “Olmstead Benchmark Report,” authored by Barb Lundeen. There is no indication that this document was submitted to or approved by the subcabinet. The Olmstead Plan requirement for this item is a “plan” developed after a “system analysis” which describes barriers. Ms. Lundeen’s document lists a number of group meetings held, and discusses several “gaps.” Strategies are listed but with no dates, persons responsible, implementation mechanisms, or other elements of a “plan.” This Benchmark Report, which does not self-identify as a “plan,” does not demonstrate completion of the requirement.		X
CE	1A	12/31/14	Develop a plan to increase opportunities for people with disabilities to meaningfully participate in policy development	SC	Not included in Monitor’s report		X with CE1B, CE 2A, OV3A

Topic	Item	Deadline	Brief Description	Lead	Monitor Comments from 12-31-14 Report	Feb	March
CE	1B	12/31/14	Assess the size and scope of peer support and self-advocacy programs; set annual goals for progress.	SC	Not included in Monitor's report		*X with CE1A, CE2A, OV3A
CE	2A	12/31/14	Evaluate, revise as necessary, and disseminate guidelines and criteria when public dollars are used for ensuring that people with disabilities are incorporated in public planning processes.	SC	Not included in Monitor's report		*X with CE1A, CE1B, OV3A
ED	1D	11/30/14	Stakeholders will discuss and recommend revisions to Minnesota Statutes §125A.0942 subd. 3(8) to clarify that prone restraint will be prohibited by August 1, 2015 in Minnesota school districts and will apply to children of all ages.	MDE	Not included in Monitor's report		X
HC	1C	12/31/14	Design framework and develop implementation plan for healthcare for adults and children with serious mental illness	DHS	Not included in Monitor's report		X
HC	2G	12/31/14	Establish baseline data for current care (medical, dental, chiropractic and mental health) of people with disability; develop an implementation plan to further assess, develop, and respond.	DHS	Not included in Monitor's report		X
HC	2J.1	12/31/14	50% of Minnesota's transition age youth with disabilities will receive the services necessary to make transitions to adult health care.	MDH	Not included in Monitor's report		X

Topic	Item	Deadline	Brief Description	Lead	Monitor Comments from 12-31-14 Report	Feb	March
HS	2A	12/31/14	Baseline and targets established for number of new affordable housing opportunities created, the number of people with disabilities accessing affordable housing opportunities in the community, and the number of people with disabilities with their own lease	DHS	Not included in Monitor's report		X
OV	1A	12/31/14	Define an individual planning service to assist people with disabilities in expressing their needs and preferences about quality of life; establish plan to initiate service	SC	Not included in Monitor's report		X
OV	3A	12/31/14	Leadership opportunities for people with disabilities to be involved in leadership capacities in all government programs that affect them will be identified and implemented	SC	Not included in Monitor's report		*X with CE1A, CE1B, CE2A
QA	2A	6/30/14	Establish Olmstead dispute resolution process	SC	Not included in Monitor's report		X
SS	3J	12/1/14	Identify best practices, set service standards, and develop and deliver training and technical assistance in order to respond to a request for assistance with least intrusive service/actions	DHS	Not included in Monitor's report		X
SS	4C	12/31/14	Develop a plan to expand the use of assistive technology and other technology in Minnesota to increase access to integrated settings; set goals and timelines for expanding the use of technology that increases access to integrated settings.	SC	Not included in Monitor's report		X