



North Memorial

February 26, 2013

Robin Sternberg
Minnesota Department of Employment
And Economic Development
1st National Bank Building
332 Minnesota Street, Suite E-200
St. Paul, Minnesota 55101-1351

Dear Ms. Sternberg:

North Memorial Health Care is committed to ensuring economic viability, improving health outcomes, increasing health access and community engagement in North Minneapolis. As a result, we would like to explore the opportunity to work with various partners to foster collaborative relationships within the community. Our collaboration with others would provide access to health and health educational resources, build a vast health care workforce by connecting community members to health care educational programs and career pathways, as well as provide a job skills training site.

It is our understanding that DEED will be issuing an RFP with elements of a new property development and ownership structure to support DEED's effort in expanding workforce development in North Minneapolis. North Memorial supports DEED's RFP and would greatly appreciate the opportunity to explore ideas surrounding a potential partnership.

Sincerely,

Michael R. Parrish
Vice President, Primary Care & Enterprise Operations

EXHIBIT F